



NEWS SUMMARY

GENERAL

7 die in Biggin Hill air crash

Seven crew members of a twin-engined Second World War bomber died yesterday when it crashed in a ball of flame at Biggin Hill's annual Battle of Britain airshow.

Thousands watched as the aircraft appeared to go out of control and dived nose first into a grassy bank—narrowly missing a street of houses.

Wreckage of the bomber, an American A26 Douglas Invader, was strewn over a wide area.

Berlin rail strike

Strike by West Berlin railwaymen employed by the East German state railway has halted all passenger and goods traffic between Paris and Moscow. Page 2

Callaghan attack

Dozen Labour right wingers launch a thinly disguised attack in today's Times on Mr. Callaghan's leadership of the party, blaming him for many of the party's problems. Page 3

Heseltine blunder

Confidential Environment Department documents show that Mr. Michael Heseltine is to penalise some councils for overspending even though they are within Government targets. Back Page

Turkish cabinet

Turkey's new Prime Minister Bulent Ulusu named a 26-member, mainly civilian cabinet shortly after military leaders greatly increased their martial law powers. Page 2

Priests hit out

West Germany's Catholic priests hit out at government bureaucracy and debts in a pre-election sermon containing many points in the opposition Christian Democrats' programme. Page 2

Church broadcast

Roman Catholic Sunday mass was broadcast live over Poland's state radio for the first time since Communists took power 36 years ago. Page 2

Milk probe

Monopolies commission is likely to investigate Britain's milk distribution system after complaints that lack of competition have made UK milk prices the highest in Europe. Page 4

Welsh bomb plot

Scotland Yard confirmed it had uncovered a plot by militant Welsh nationalists to fire bomb several buildings in London. Page 3

Air row settled

Canada and Britain resolved the two year dispute over new air services which had threatened to suspend flights between the two countries. Page 3

Kabul promise

Soviet soldier who sought political asylum at the U.S. embassy in Kabul last week left after Soviet assurances that he would be free to quit the army. Page 3

New Ulster talks

Northern Ireland Secretary Humphrey Atkins today begins a new round of talks with three of Ulster's four major political parties for political reform. Page 3

Briefly...

Winning Premium Bonds were \$100,000—\$1PB 05/621 and \$50,000—\$TE 05/621. Mike Read, 39, became King of the Channel after completing his 20th swim. Page 3

BUSINESS

Japan acts on van exports

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

• MOTOR industry delegates who visited Japan have won what may be significant undertakings on the export of light commercial vehicles to Britain this morning.

More than half the 2,000 companies covered in the confederation's monthly industrial trends survey expect lower output in the next four months.

Three-quarters say their order books are below normal.

These forecasts add statistical weight to warnings given to CBI leaders by individual company chairman during the past week.

Britain's company chiefs see a sharp increase in the number of factory closures and redundancies during the autumn unless the Government relaxes some aspects of its economic policies.

"There is an increasing tendency for firms to forecast a lower volume of output," the CBI says in a report on its survey. "The results imply that output will decline more rapidly over the next four months than earlier this year."

The prospect of companies cutting back faster on manufacturing activities is heightened by the way the recession is affecting their profitability by restricting their ability to raise prices.

In an attempt to win orders at home and abroad, many companies are cancelling planned price rises, and many are cutting prices.

This morning's survey shows that the balance of companies planning to raise rather than

reduce prices has fallen to minus 13 per cent. This is the lowest figure recorded by the CBI since 1967.

About 260 of the 2,000 companies expect to cut prices in the next four months.

This is encouraging news for the Government's fight against

Sterling's strength owes as much to high UK interest rates as to North Sea oil and the pound may become more vulnerable, London Business School Economists say. Page 4

There were also warnings from City commentators on the Government's monetary policy. Page 4

inflation, but it indicates companies will face financial problems for many months and it will increase the pressure on the Government to provide help.

However, Ministers show no signs of changing their stance significantly, although they have tried to reassure industrialists by cutting back on local authority spending.

This cut is meant to demonstrate the Government's intention to bring public spending under control, and it hopes to reduce public sector pay rises this winter to the single-figure targets being set by many private sector companies.

This will reassure some industrialists and may help a little to defuse some outspoken criticisms at both the Conservative Party and CBI annual

conference during the coming weeks.

But a substantial cut in interest rates is needed to stem the growing frustration in industry, where companies are calling for a reduction of at least 4 per cent. They hope such a sharp cut will dramatically lower the level of sterling.

The loss of patience with the Government in some sectors of industry during recent weeks is demonstrated by the London Chamber of Commerce and Industry's statement this morning that monetary policy is "close to shambles" and that public spending is "almost out of control."

It warns that the UK is "now entering the worst of the recession" when the "image of a ruthless Government applying a new broom" will be put to the test.

The only possibly hopeful sign for manufacturing activity in the CBI survey is that the proportion of companies assessing their stocks of finished goods as being above rather than below normal has dropped to 35 per cent compared with 38 per cent last month, 30 per cent in June and 18 per cent in March.

The speed with which the recession has hit industry is shown by the survey's findings on the levels of companies' order books. A year ago about 40 per cent said these levels were below normal. By March this year the figure had crept up to 50 per cent. It moved

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OVERSEAS NEWS

Cossiga ratifies Alfa-Nissan agreement

By RUPERT CORNWELL IN ROME

THREE FIRST jointly-produced Alfa Romeo-Nissan cars should be on the road by 1984, following conditional approval by Sig. Francesco Cossiga, Italy's Prime Minister, of the controversial project between the two companies.

After almost nine months' delay, the agreement between the state-owned Alfa and the Japanese manufacturer was ratified at the weekend by Sig. Cossiga in person. During the nine months, the question had deeply divided economic Ministers, and at one point had threatened the fragile political equilibrium on which the pre-existing Italian Government rests.

Under the deal, a new company called ARNA (Alfa Romeo Nissan Autoveicoli) will be set up. Management will be in the hands of the Italian company, while its £250m (\$123m) capital will be split equally between the two partners. ARNA will spend £30m (\$17m) to build two new plants, involving 1,500 new jobs, near Naples, to assemble the new vehicles. They will consist of bodies supplied by Nissan while the

remaining 80 per cent by value of the small to medium cars, including engines and transmissions, will come from Alfa Romeo's Alfasud division. Of the scheduled production of 60,000 units a year, half will be sold in Italy and half abroad via the existing distribution network of Nissan and Alfa.

But two important conditions are tied to the deal; that it complies with whatever car industry policy is drawn up by the Common Market, and that it does not damage the Italian motor industry in general.

Opponents of the weekend deal have always argued that it was dangerous on precisely those two grounds. They point to the inroads of Japanese car exports into Europe. These feelings were summed up yesterday by Fiat, Italy's largest car group, and a long-standing critic of the Alfa/Nissan proposal.

The deal, said Fiat, was "a very serious matter". In return for "barely 1,000 jobs in the south" it would imperil thousands of other jobs in the rest of the Italian car industry.

Strike cuts Berlin's W. German rail links

By Leslie Collett in Berlin

STRIKING West Berlin railwaymen employed by the Reichsbahn, East Germany's State railway, are allowing only allied military trains serving the American, British and French forces in West Berlin, to enter or leave the city.

All other freight and passenger rail traffic between West Germany and West Berlin has been halted by some 600 strikers. They are among the 3,600 West Berlin employees of the Reichsbahn which operates train services in both parts of Berlin.

The strike has also halted all rail passenger and goods traffic between Paris and Moscow which normally pass through West Berlin. A rail link is being maintained between East and West Berlin to allow travellers to take trains from East Berlin bound for Scandinavia and the Alfa/Nissan proposal.

The strikers are demanding higher pay, better social benefits and freely elected representatives to the East German Government's labour union, of which they are members. The strike leaders say they were inspired to begin their five-day-old work stoppage by Polish workers in Gdańsk. East Germany has accused them of using "terrorist actions" following what it called "outrageous developments in West Berlin".

The official East German news agency has not used the word strike in its reports of the disruption, and the Reichsbahn in East Berlin is refusing to negotiate with the strike leaders.

Trusted East German railwaymen have been sent into West Berlin as strike breakers to maintain skeleton service on the rail line between West Berlin's Zoo station and Friedrichstrasse station in East Berlin. At one point, West Berlin strikers occupying a signal station were confronted by Reichsbahn railway guards who attempted to evict them by force. The West Berlin police intervened and drove away the railway guards.

Trudeau waits for Parliament

By Jim Rusk in Ottawa

THE WORLD'S new military leadership yesterday equipped the army with sweeping powers to combat political terror.

The move came as Mr. Bulent Ulusu, Turkey's new Prime Minister, announced his cabinet, which will begin the army run the country. Mr. Turgut Ozal, chief economic adviser to Mr. Suleyman Demirel's ousted Government, becomes Deputy Prime Minister.

Under the new powers granted by the military leaders, generals in charge of martial law administrations prevailing throughout the country since the bloodless military takeover 10 days ago have been given what amounts to a free hand.

The motive is to eradicate extreme Left- and Right-wing terror organisations whose activities resulted in more than 5,200 deaths over the past two years and created conditions of near-anarchy in the country.

The new powers are contained in an amendment of the Martial Law Act decreed by Gen. Kenan Evren, the Chief of Staff who overthrew Mr. Demirel's Government.

Under the rules, martial law administrators will be able to appoint and dismiss civil servants, impose censorship, confiscate books, shut schools, expel students, and ban all demonstrations and associations.

It will be possible to stop strikes and protests and prevent all union activity. People will face detention for virtually unlimited periods without appearing before a court. The jurisdiction of military tribunals has been expanded and punishment for some crimes made more severe.

Again under the new rules,

Mr. Ozal is expected to become the most powerful Cabinet member after Mr. Ulusu, continuing to shape economic policy along free enterprise lines. He is widely respected in the Turkish business, community and Western capitals and his presence should be a reassurance to the International Monetary Fund and Turkey's creditors.

The Cabinet was selected by Gen. Evren and his colleagues and not directly by Mr. Ulusu. The new Prime Minister's most important function will be to act as a bridge between the army and the civilian bureaucracy.

He is expected to announce that the Government will take steps to unilaterally bring the constitution under direct Canadian control.

In the past, Mr. Trudeau has angered the opposition by making major announcements outside the Commons. While consideration of treatment of the opposition is unusual for the Prime Minister, all party support on the constitutional issue would strengthen his position.

Some of the better known names in the Cabinet are: Mr. Haluk Bayulkam, Minister of Defence, and Mr. Ihsan Turkmen, Foreign Minister, both of whom are ambassadors. Mr. Sahap Kocatopcu, an industrialist, becomes Minister of Industry and Technology. Mr. Kaya Erdem, Finance Minister, and Mr. Kemal Canturk, Minister of Trade, have Civil Service backgrounds. Mr. Selahattin Cetinel, Minister of the Interior, is a retired General about whom little is known.

It will not please the importers, however. Restricted from increasing unit sales by the voluntary restrictions on car shipments from Japan, they have increased turnover by selling the commercial vehicles which carry the highest possible added value.

Meanwhile, Ford, Fiat and the European Metalworkers Union will today give evidence to a

House sub-committee preparing this resolution that they are now "sensitive" to this transition period through which America is now going in changing consumer demand for the smaller and more efficient automobiles.

A second resolution dismisses the idea of protectionism but suggests the motor industry should be rationalised and restructured so as to be better placed to cope with competition from manufacturers based outside Europe.

Two companies which have

Economic reforms vital, Poles told

By CHRISTOPHER BOBINSKI IN WARSAW

AN IMPORTANT speech by Mr. Stefan Olszowski, a member of the Polish Communist Party's ruling Politbureau—published at the weekend—has opened a debate on the shape of future economic reforms.

At the same time, censorship restrictions on the Polish media have eased noticeably over the past few days, with a consequent growth of public criticism of past and present government policies.

In his speech, Mr. Olszowski, a serious contender in the struggle to replace Mr. Edward Gierk, underlined that the party leadership under Mr. Stanislaw Kania, the new First Secretary, was now "united".

This echoed an earlier public declaration of loyalty in Lódz, when Mr. Olszowski said he now wanted "to concentrate on the problem of economic reforms and devote all my time to this issue."

Moreover, the replacement on

Friday of Mr. Mieczyslaw Grudziński, the First Secretary in Katowice, and Mr. Jerzy Zasada, the local party leader in Poznań—who were both bardilized—has further strengthened Mr. Kania's position.

In his speech, Mr. Olszowski told a party meeting that it was obvious to everyone "that planning and management reforms were a vital necessity." But it would be unwise, he continued, "to predetermine the shape of the future reforms."

"Nevertheless, in the broadest sense, a reform will bring a growth in the powers of individual enterprises and of the workers themselves."

At the same time, reforms bad to ensure effective central planning.

Mr. Olszowski's speech came two days after a meeting of the central board of the Polish Economics Society, which was also devoted to the subject.

There, the dominant theme was

that no reforms could succeed unless workers were given the opportunity to participate in management decisions.

It was contended that an efficient system of economic costs must also be introduced, with planning methods and top-level decision-making mechanisms also being reformed.

According to Professor Jan Muzel—one of the chief experts preparing for changes—the basic economic unit in the future must be individual enterprise. Management would be allotted centrally determined tasks but also must be given full freedom to carry them through as well as they saw fit.

One of the failings of recent years has been that central government has stifled management initiative with increasingly detailed directives.

Professor Mieczyslaw Mieszkowski, head of the research institute at the Finance

Ministry, has also published a detailed critique of past policies. Writing in the latest issue of the economic weekly *Zycie Gospodarcze*, the seven sins of the 1970s.

These, he writes, were excessive and at times misplaced investments, excessive indebtedness, excessive growth in incomes, inappropriate agricultural and retail price policies, erroneous social policies, and the atrophy of central planning.

These reforms are among the concessions Polish workers wrested from the Government in their wave of strikes last month.

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If the SALT II treaty, signed by Presidents Carter and Brezhnev in Vienna in May last year, were not ratified by next spring, Mr. Brown said, it would probably have to be renegotiated completely.

He argued that the SALT Treaty stood "on its merits" and should not be seen in connection with the presence of Soviet troops in Afghanistan. It was in protest against the Soviet invasion and in acknowledgement of domestic political outrage that President Carter asked that SALT be withdrawn from the Senate calendar at the start of this year.

Mr. Brown, without elaboration, implied that the Administration could accept some "understandings" that the Senate might attach to the treaty but that those which would necessitate reopening complete negotiations with the Soviet Union.

In his interview Mr. Brown was anxious to allay public fears about last Friday's explosion at a Titan missile silo in Arkansas. The accident in which one airman died and 20 more were seriously injured, occurred when a mechanic dropped a wrench into the silo. It broke the skin of the missile, causing a fuel leak and the blast.

The Defense Secretary said that in spite of the force and seriousness of the explosion, the nuclear warhead had not broken up, nor had there been any leak of radioactive material.

Carter will press SALT ratification if re-elected

By Jurek Martin, U.S. Editor-in-Washington

RE-ELECTED, President Carter will again press the U.S. Senate for ratification of the Strategic Arms Limitation Agreement with the Soviet Union by next spring, his Secretary of Defense, Mr. Harold Brown, promised yesterday.

In a television interview, Mr. Brown said that though Senate action was clearly not possible in the two weeks before the Senate's election recess, the Administration would in the next two months consult with the congressional leadership on the timing of a new approach.

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Japan may take over Iran's Eurodif stake

By David White in Paris

JAPAN is reported to be considering taking over Iran's 10 per cent stake in the French-based Eurodif uranium enrichment concern. Mr. Ichiro Nakanaga, Japan's Science and Technology Minister, is said to have mentioned the possibility during a visit to the Eurodif plant at Tricastin, southern France.

The question of Iran's stake was addressed on Friday by Mrs. Margaret Thatcher, the Prime Minister, shortly after her meeting with President Giscard d'Estaing, and by M. Raymond Barre, the French Prime Minister, periodically brings together politicians, civil servants, businessmen, academics and journalists.

At the Bordeaux meeting, the British team included Mr. Douglas Hurd, Minister of State at the Foreign Office, Lord Soames, Lord President of the Council, Dr. David Owen, the former Labour Foreign Secretary, and senior officials.

The French Prime Minister did not hesitate to underline

Frequent Anglo-French top-level talks urged

By ROBERT MAUTHNER IN PARIS

AFRESH IMPETUS to cooperation between Britain and France was given in Bordeaux at the weekend at a meeting of the Franco-British Council, an organisation created in 1972 to further understanding.

The council, which was addressed on Friday by Mrs. Margaret Thatcher, the Prime Minister, shortly after her meeting with President Giscard d'Estaing, and by M. Raymond Barre, the French Prime Minister, periodically brings together politicians, civil servants, businessmen, academics and journalists.

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A joint group is to study the problem of industrial re-deployment, and the Confederation of British Industry and its French sister organisation, the Patronat, will examine ways in which the flow of investment between France and Britain could be improved.

WORLD BANK ANNUAL REPORT

Lending to Third World increases by 6.7%

BY DAVID BUCHAN IN WASHINGTON

THREE such loans to Kenya, Bolivia and Turkey on condition they make a series of economic policy changes. Despite its experience that this is highly tricky and politically sensitive area to enter, the bank forecasts that structural adjustments loans may total \$600-900 million next year, and well over \$1 billion the year after.

The biggest borrowers from the World Bank in the past year were Brazil (\$695m), Turkey (\$600m), Indonesia (\$580m), Korea (\$545m) and Thailand (\$525m). Borrowing most from the IDA last year were India (\$1.5bn), Bangladesh (\$267m) and Egypt (\$215m).

China joined the World Bank this year and is expected to draw heavily on IDA resources. But work on specific Chinese loans will only start after a World Bank team visits the country this autumn to carry out an initial survey of its economy.

Bank vice president noted that until the U.S. contribution is approved, the IDA's planned \$12bn programme for 1980-83 is not legally complete. But he said that since July new IDA projects had been informally approved and that number of World Bank member governments had offered to provide some \$1.2bn in "bridging" finance to tide the IDA over until the issue of the U.S. contribution is resolved.

World Bank lending has become increasingly concentrated in two sectors—agriculture and energy. In the past year, 85% of the total of 247 projects supported by the bank and the IDA were in the area of agriculture and rural development, and they received about 30 per cent of all loans.

Loans for oil, gas and coal development in the third world in 1979-80 were still much smaller, but grew at a much

faster pace. Mr. Robert McNamara, the World Bank president, has recently proposed that the bank should set up a separate energy affiliate to handle loans in this fast-growing sector, with as much as \$250m in loans over the next five years.

Discussions about such a new affiliate are still very much at the initial stage, while some countries have questioned the need for a separate institution unless it can be used to attract a sizeable contribution from oil-producing countries.

Also in its infancy is the World Bank's new programme this year for "structural adjustment" loans to countries that have serious balance of payments problems and need to make some long-term and politically difficult adjustments.

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The Soviet Union has traditionally supplied some quantity of crude oil and kerosene to India, but the new agreement for the first time will specify a quantity, though perhaps only marginally higher.

Earlier this year, the two countries signed a separate agreement for supply of 200,000 tonnes of crude oil and 500,000 tonnes of petroleum products in 1980, in exchange for 500,000 tonnes of rice from India.

The new agreement will provide for Soviet supplies of crude oil without their being tied to Indian rice shipments. No specific quantity is being fixed in the agreement for import of grains by the Soviet Union from India.

Indo-Soviet trade has grown 100 times in 20 years.

India-Soviet trade 'to double by 1985'

BY D. P. KUMAR IN NEW DELHI

N. S. Patolichayev, will arrive in New Delhi on October 3 to finalise the agreement—at the same time as Mr. N. Santeri Reddy, India's President, visits Moscow for a week-long Soviet trip.

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UK NEWS

Canada air talks succeed

By Robin Pauley

THE CANADIAN and British Governments have resolved a two-year argument over new air services. At various times both sides threatened to suspend all services between the two countries unless they got their way.

An agreement reached in Ottawa means British Airways can start direct services from Britain to Western Canada across the Atlantic route. The airline is expected to start flying on this profitable route in the spring.

In return, Canadian airlines have won the right to fly into Britain, set cargo and passengers down and pick up new loads to fly on to a range of destinations in Western Europe, Africa and Asia. Although Britain has now accepted this, Canada will still have to negotiate separate agreements with the other countries involved.

The deal also allows a still undesignated British airline to start services to Western Canada from Hong Kong.

This could involve a fierce battle between British Airways and British Caledonian, both of which already operate services to Hong Kong. Laker Airways which intends to start services as soon as Hong Kong gives permission, and Cathay Pacific which, although Hong Kong-based, is regarded as a British airline.

The Western Canadian destination for all the new services will be Vancouver. The agreement also gives Canadian Pacific Air the right to extend its passenger and cargo services through Hong Kong to South East Asia.

More than 1.2m passengers fly between Canada and Britain each year with British Airways and Air Canada holding a lucrative monopoly in scheduled services.

Only a week ago Mr Christopher Roberts of the Department of Trade, who led the British delegation, said there were still "substantial differences" between the two sides and a withdrawal of flying rights was a possibility. Since then he and Mr Harry Jay, Canada's chief negotiator, each conceded enough to enable an agreement to be signed at the weekend.

Atkins begins Ulster talks

By RICHARD EVANS, LOBBY EDITOR

MR HUMPHREY ATKINS, the Northern Ireland Secretary, today takes the next step in his search for a broadly acceptable formula for political reform in Belfast with the Rev Ian Paisley, leader of the Democratic Unionist Party.

The Government still intends to introduce legislation in the coming session of Parliament. It seems unlikely that the province's divided and warring political factions will agree to accept Mr Atkins's preferred option of a developed assembly with executive powers, but there are modest hopes for enough progress to break the political stalemate since direct rule was imposed from Westminster in 1972.

A compromise being canvassed in Northern Ireland which could gain the backing of the Cabinet and of a sufficient number of Ulster politicians would be set up as a starting point in an assembly with virtually no executive power.

Deadlock

The Secretary of State would initially retain his "viceroy" role but in hopes that the assembly, elected by the single transferable vote system of proportional representation, would end the present political vacuum and slowly acquire more powers.

The first stage in breaking the deadlock will be a series of talks in the coming weeks between Mr Atkins and leaders

of the four main parties over the Government's White Paper options published in July. These begin today with meetings in Belfast with the Rev Ian Paisley, leader of the Democratic Unionist Party.

If that were not settled, the only alternative would be a continuation of direct rule and the political vacuum which Ministers are so determined to see filled.

If the political scene is as clouded as ever, security in the province has been steadily and impressively improved, although fear of provoking the IRA offsets any inclination to boast.

There is now a tenth as much violence as in 1972 and except in the border area the army has recently adopted a much lower profile, leaving the main security role to an increasingly confident Royal Ulster Constabulary.

The need for legislation in the next session is acute. As well as Mr Atkins's personal commitment, Mrs Thatcher is known to be anxious to tackle soon the intractable problem of Ulster. Given the precedent of Scottish devolution, which effectively brought down the Callaghan administration, she has no wish to see the Irish problem dominate the last two years of the present Parliament.

The option of a referendum, which has been discussed, appears to have lost favour despite the attractions of appealing over the heads of the pro-

vince's divided political leadership. Apart from the difficulties of framing a suitable question, the effective assent of both communities would require a majority of over 80 per cent.

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Whatever happens in the discussions on a political settlement, Ministers are determined that security will remain the first priority.

If security has improved, the economic background is bleaker than ever, with unemployment at 15 per cent running at twice the national average.

Mr Hume and his party are opposed to an assembly with virtually no executive power, however.

'More scope' for energy saving

By MAURICE SAMUELSON

MUCH OF industry is still not trying to cut its energy costs effectively despite ever rising fuel costs. And although more companies are appointing energy managers, they usually lack the necessary status or qualifications, says T. M. Services, the London-based management consultants.

The company, which has advised a wide range of industries on how to improve their fuel efficiency, has carried out a survey of its own work in the past two years. It finds nearly 70 per cent of those appointed as energy managers had no extended formal training for the job. Just then he and Mr Harry Jay, Canada's chief negotiator, each conceded enough to enable an agreement to be signed at the weekend.

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which spent more than £500,000 a year on fuel.

Mr Peter Blakey and Mr Peter Taylor, the joint directors,

blamed this on the low priority given to conservation by top management.

Similarly, while many companies have energy-saving personnel at group level, only a few have conservation managers in their individual factories.

The energy manager is often simply a catalyst whose job is to jolly on the other staff to cut fuel costs."

T. M. Services, which arranges training programmes on energy savings, based its findings on inspection of nearly 200 industrial and commercial sites over in this field lasting more than a week or two — yet some of them worked for companies

Council is studying an energy conservation programme said to be capable of saving more than 40 per cent of its present energy consumption in buildings after ten years.

The programme has been outlined by a team of experts which surveyed 2,500 municipally-owned buildings in a joint study sponsored by the Council and the Department of the Environment.

The team, under the direction of Mr. Sydney Bolland, an architect, found the easiest savings could be achieved in older properties, especially schools built before 1955.

A £2m investment in these properties, the team claims, could pay for itself in two winters, given good management. Thereafter, energy sav-

Short-time to end at Hotpoint

BY RICHARD EVANS

SHORT-TIME working is to end at the Hotpoint electrical appliance factory at Peterborough. The 1,200 staff and production workers, who have for the past two months been on a three and four day week because of a slump in sales, have been told to resume a 40 hour week from today.

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Labour Right condemns Callaghan stance

By ELLINOR GOODMAN, LOBBY STAFF

LABOUR RIGHT Wingers launch a scathing attack on the increasingly prevalent view in the party that Mr James Callaghan, the party leader, is must quickly tackle its political difficulties.

Stuart Dalby writes from Belfast: Mr. Paisley dismissed a newspaper report that he is being groomed by Whitehall as Prime Minister of an independent Northern Ireland as a "load of rubbish."

If that were not settled, the only alternative would be a continuation of direct rule and the political vacuum which Ministers are so determined to see filled.

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There is now a tenth as much violence as in 1972 and except in the border area the army has recently adopted a much lower profile, leaving the main security role to an increasingly confident Royal Ulster Constabulary.

Even here, however, officials believe there could be a brighter side. Realisation is growing that the public purse is not limited and if the majority is to succeed economically it must quickly tackle its political difficulties.

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UK NEWS

Interest rates fall 'will weaken pound'

BY OUR ECONOMICS CORRESPONDENT

THE STRENGTH of sterling in the last two years owes as much to high UK interest rates as to North Sea oil and the pound may become more vulnerable in its autumn, economists of the London Business School say.

The monthly Exchange Rate Outlook, published today by the Gower Press, says the impact of high interest rates on the pound has been much larger than generally assumed and when rates decline the pound will fall.

Any lessening in the influence of interest rates could mean sterling would be more affected by the deterioration in the UK's competitive position and its rapid relative rate of monetary growth.

Consequently, the trade weighted index, measuring the average value of sterling against a basket of other currencies, is projected to fall by 12 per cent over the next 12 months.

The outlook questions the recent view put forward by Mr. Peter Forsyth and Mr. John Kay of the Institute for Fiscal

Studies that most of the rise in sterling is an inevitable response to North Sea oil.

There is agreement that sterling is 30 per cent overvalued in the sense that UK prices in dollar terms are 30 per cent higher than the prices of Britain's competitors in world markets. The Fiscal Studies authors reckon the oil premium is about 22 per cent, but the Business School economists believe oil accounts for 10 to 15 per cent of the rise and interest rates another 10 to 15 per cent, leaving 5 to 10 per cent of unexplained "froth" on the exchange rate.

Examining the influence of interest rates, the outlook argues that "as long as it is believed that the (monetary) policy will be persisted with until it works, then any signs that it might take a bit longer to work—thus guaranteeing a few extra months of high yields for sterling holders—is an argument for buying pounds."

"The corollary is that the first signs of success for the policy will be a signal to sell pounds."

Welsh factories plan approved

BY ROBIN REEVES, WELSH CORRESPONDENT

THE Welsh Development Agency has approved the construction of another 46 advance factories in the counties of mid Glamorgan and Clwyd.

The additional space amounts to nearly 300,000 sq ft or sufficient room for more than 1,000 jobs.

Stockbrokers warn money supply may be boosted

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

FURTHER EMBARRASSMENT for the Government over its monetary policy comes from two leading City commentators this morning. They warn that the money supply may continue to be boosted substantially by further balance sheet adjustments by the banks after the corset controls on their operations end.

Stockbroker W. Greenwell estimates that if the banks increased their holdings of public sector debt, notably gilt-edged stocks, up to pre-corset levels, the adjustment could be equivalent to 5 per cent of sterling M3, the broadly defined money supply. Broker L. Messel and Company estimates that the addition could be between 3 and 5 per cent, although both firms stress uncertainty about both

the time and scale of this once-and-for-all stock adjustment.

The potential problem has arisen because the corset controls restricted the growth of a large part of the banks' deposits and the banks responded by reducing their holdings of public sector assets. The end of the corset in mid-June has allowed the banks to increase these holdings which they will do by seeking deposits which will boost the money supply.

Such an addition to sterling M3, even if it is spread out, would exacerbate the existing problems of monetary control.

The brokers' warning comes at a time when there is a good deal of mutual recrimination between the Prime Minister, the Treasury and the Bank of Eng-

land about what has gone wrong and who was responsible.

The Greenwell criticisms, in particular, are likely to carry weight since Mr. Gordon Pepper, the firm's main monetary commentator, is known to have the ear of the Prime Minister.

In its latest monetary bulletin W. Greenwell estimates that less than half of the very sharp rise in the money supply in the last four months is because of distortions dating from earlier periods, so the underlying rate of monetary growth in this period may have been above 20 per cent at an annual rate.

The firm says that if the excessive monetary growth in the last four months is not neutralised, or worse still, carries on, inflation will not continue to fall throughout next year.

London's two evening papers in merger talks

BY ANDREW TAYLOR

DETAILS of a proposed new accounting standard for companies holding property investments are to be announced today. Under the proposals, depreciation charges will no longer be permitted on investment properties, which will have to be revalued annually instead.

The new standard, contained in an exposure draft published by the Accounting Standards Committee (ASC), marks a victory for property companies which have argued that depreciation charges on investment properties are unfair and meaningless.

The exposure draft proposes that annual revaluations of investment properties should become mandatory for all company accounts with financial years beginning on or after January 1, 1980. The proposals are open to public comment until December 31 this year.

Both companies refused to comment yesterday but did not deny talks were under way. The history of merger and take-over rumours and talk between the two papers covers more than 15 years. In 1977 Associated tried to buy the Standard for £5m. Associated retreated and the Standard found security with the Beaverbrook group, which was renamed Express Newspapers.

Until recently the Standard was profitable, but it is losing money, with the Daily Express and Daily Star in the Express group whose Sunday Express remains profitable.

The advertising slump affected both evening papers. The Standard's income is down by \$250,000 a week. Both papers dropped their Saturday editions and cut distribution to more far-flung parts. The News started a colour magazine to attract expensive advertising.

"In such cases it is the current value and changes in the current value which are of prime importance to users."

The new standard will affect all properties held as a disposal investment, on which construction work has been completed and which are held for the purposes of letting at rents negotiated at arm's length.

Leaseholds of 20 years or less are excluded from the proposals.

Under the terms of the exposure draft movements in the valuation of investment properties must be displayed prominently in annual accounts.

Revaluation

"Changes in the value of an investment property should not be taken to the profit and loss account but should be disclosed as a movement on an investment property revaluation reserve, unless the total of the investment property revaluation reserve is insufficient to cover a deficit, in which case the amount by which the deficit exceeds the amount in the investment property revaluation reserve should be charged in the profit and loss account."

The ASC has recommended that the new standard be made mandatory because "if this method of accounting is not considered to be essential for the purpose of giving a true and fair view, then under the forthcoming EEC fourth directive, it would not be a permissible method and annual depreciation would have to be charged."

Small companies 'vital for jobs'

BY JAMES MCDONALD

THE GOVERNMENT may be expecting too much too soon from small businesses, so creating potential disillusionment, suggests a report published today by the London Enterprise Agency.

The agency was established in April last year by nine major companies and the report is a study on how large organisations are helping small concerns. It says that although small companies are the only real job creators in the economy at

present they will not by themselves solve unemployment.

The report says small businesses have, nevertheless, a vital role to play in the efficient functioning of the economy and should not be judged only by their ability to create jobs over a short period.

Large Firms and Small Firms: A review of current activities, by Vicki Sargent, London Enterprise Agency, London Chamber of Commerce and Industry, 69 Cannon Street, London EC4.

A feeling among large companies of responsibility for shedding jobs, as well as concern about the wider effects of unemployment, explains their growing efforts to assist the small companies' sector, says the report.

Large Firms and Small Firms: A review of current activities, by Vicki Sargent, London Enterprise Agency, London Chamber of Commerce and Industry, 69 Cannon Street, London EC4.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Current	International Broadcasting Convention and Exhibition (01-240 1571) (until Sept. 23)
Sept. 23-26	London Business Show (01-647 1001)
Sept. 23-26	OQEX '80—Opencast Mining and Quarrying Exhibition (061 832 6541)
Sept. 28-Oct. 1	British International Footwear Fair (01-739 2074)
Sept. 30-Oct. 5	International Home Improvements Show (01-486 1951)
Oct. 1-3	Textile Design Trade Show (01-530 5000)
Oct. 7-9	Bookmakers Show (07843 6255)
Oct. 12-15	Junior Fashion Fair (01-636 1833)
Oct. 14-16	Interfepcon Conf. and Exhb. (01-390 0261)
Oct. 14-17	Drive Electric Exhibition (01-534 2333)
Oct. 14-17	Mailing Efficiency Exhibition (01-405 6233)
Oct. 15-26	International Motor and Commercial Motor Show—trade days 15-16 (01-235 7000)

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	International Office Equipment Exhibition—SICOB (01-439 3964) (until Sept. 26)
Current	International Exhibition for Automobile, Motor Car Workshop, Service Station and Garage Equipment—AUTOMECHANICA (01-734 0543) (until Sept. 23)
Current	International Food Industry and Non-Food Products Exhibition—IKOFA (01-386 1951) (until Sept. 24)
Current	Hardware Trade Show (QUOJEM) (01-439 3964) (until Sept. 24)
Sept. 24-26	Automatic Testing Exhibition (02902 5226)
Sept. 29-Oct. 2	VIDCOM—International Videocommunications Market (01-491 2317)
Sept. 30-Oct. 4	International Exhibition of Machines and Processes for the Recycling of Waste Materials (Basle 061 262020)
Sept. 30-Oct. 4	International Fair for Machine Tools and Tools—INTERTOOL (01-540 1101)
Oct. 2-12	International Motor Show (01-439 3964)
Oct. 3-9	Hydraulic, Pneumatic and Transmission Exhibition (01-950 2207)
Oct. 9-15	International Exhibition for Instrumentation and Automation—INTERKAMA (01-409 0956)
Oct. 10-12	International Children's and Young Peoples Trade Fair (01-409 0956)
Oct. 12-16	Fashion Samples Fair—INTERCHIC (01-540 1101)
Oct. 14-18	Business Machines and Equipment Exhibition (01-486 1951)

BUSINESS AND MANAGEMENT CONFERENCES

Sept. 22-26	IPM: Methods in Interpersonal Skills Training (029383 344)
Sept. 22-24	International Franchise Association: Franchising Exporting for International Partnerships (0783 633546)
Sept. 23	College of Marketing: Innovation 1—New product search, licensing and the generation of new ideas (06285 24922)
Sept. 24	ESC: The Profitable Exploitation of Microprocessors in Instrumentation and Control (057232 2711)
Sept. 24	BIM: The Goodwin Seminar—The Opportunity for Recovery: Does it exist? Can it be grasped? What should industry do? (0243 783873)
Sept. 24	Webb Bowen: A Strategy for Industrial Peace and Progress (01-623 4953)
Sept. 25-26	AMR International: It's about time management (01-262 2732)
Sept. 25	Institute of Management Services: Energy Saving in Transport and Distribution (01-563 7452)
Sept. 28-Oct. 3	AMD: Export Management (Windsor 56047)
Sept. 29-30	AMR: Industrial Positive Discipline (01-262 2732)
Sept. 29-Oct. 2	Cals: Cost Engineering (0734 861101)
Sept. 30	College of Marketing: Innovation 2—Evaluation and acquisition of new products, processes and technologies (06285 24922)
Sept. 30-Oct. 2	CPT: Public Transport in the Eighties Conference (01-831 7546)
Oct. 1	FT Conference: Financial Futures for European Institutions (01-621 1385)
Oct. 2	CCC: Social Security Law—Timely Briefing for Non-specialist (01-222 6382)

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

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UK NEWS

Review of milk distribution likely

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

MILK DISTRIBUTION is likely to be investigated by the Monopolies and Mergers Commission following complaints that the absence of competition in milk supply has made the price in the UK Europe's highest.

Major supermarket chains in particular believe they could sell milk at up to 3p per pint less than the 17p doorstep delivery price, if there were more competition.

But milk-producers warned that such a move could mean the end of doorstep deliveries and drastically cut milk consumption.

The Office of Fair Trading, responsible for referring cases of alleged monopoly power to the Monopolies Commission, is understood to have decided that a full-scale inquiry is needed to determine the public interest.

The announcement of the investigation has been delayed, however, by pressure from the Ministry of Agriculture, which opposes a Commission investigation.

The Ministry — which cannot directly veto an investigation — is understood to have suggested that no probe should be mounted until the latest reports by management consultants reviewing the distribution system are completed.

Pressure for an investigation into milk distribution has grown following concern over the number of price increases sought by milk-producers. Milk accounts for about 10 per cent of the average family's weekly food bill.

Over the past 18 months the price has risen by almost 30 per cent — more than double the rate

of food-price inflation generally. The Consumers' Association has written to Mr. Peter Walker, Agriculture Minister, saying that "as a result of the lack of vigorous competition and the simple cost-plus mentality which pervades the dairy industry, Britain's milk is just about the most expensive in Europe."

The association said "milk is wholesaled by a monopoly, bought by an oligopoly, and import competition is absent."

A call for investigation into distribution was also made recently by the Common Agricultural Committee. It said there could be scope for reducing distribution margins for milk.

It will be for the Monopolies Commission to decide who rights for the interests of consumers in general, although an investigation, when it is finally announced, will take two years.

Decision expected this week on Coral London casino licences

BY ANDREW FISHER

CORAL Leisure Group's battle to keep its London casino licences returns to the courts today, as the Metropolitan Police and the Gaming Board resume their efforts to have the clubs closed.

The South Westminster Licensing Justices are expected to come to a decision on Wednesday or Thursday on the fate of three of the licences; the fourth is outside their jurisdiction.

The casinos directly involved are the Palm Beach, the Curzon Houses, and the International Sporting Club. The fourth, Crookford's, comes under a different licensing area, but its fate will clearly follow that of the other three.

Coral, which is being taken over by Grand Metropolitan for over £20m, intends to appeal if the decision goes against it. "We would consult our advisers on the sense of an appeal," said Mr. Nicholas Coral, the chairman. "As far as I'm concerned, there is no doubt that we would appeal."

Also making a brief appearance at Marlborough Street Magistrate's Court will be his brother, Mr. Bernard Coral, currently on £20,000 bail after being charged with various offences after a police raid on the group's London clubs and offices last year.

The former head of Coral's casino division, who left the main board in June, has been charged with conspiring with Mr. Alan Watts — former deputy managing director of the casino division, whose whereabouts are not known — to breach the Theft and Gaming Acts.

The police have also alleged that Mr. Bernard Coral tried to hide from the auditors and shareholders of Coral the fact that offences had been committed in the clubs. Altogether, he faces 12 charges, including conspiracy to pervert the course of justice; his full trial is likely to be set for early December.

This year has proved a dismal one for Coral, with the major question mark over the future of its gaming activities accompanied by a sharp drop in half-time profits, before Grand Met — which also has casino interests moved in with its bid early this month.

Car tax exemptions plea

BY JAMES MCDONALD

THE NATIONAL Consumer Council has asked the Government to amend its plan to make all owners of motor vehicles pay Vehicle Excise Duty, whether on the sense of an appeal," said Mr. Nicholas Coral, the chairman. "As far as I'm concerned, there is no doubt that we would appeal."

Under the Government proposal, owners could apply for exemption for vehicles out of use for a year. The council says this is too long, and people should be eligible for exemption — before the tax is due for renewal — if the vehicle is out of use for four months.

"Otherwise, the tax will be an unfair burden, on, for instance,

Tesco tries to market savings plan

By David Churchill, Consumer Affairs Correspondent

TESCO supermarket chain is experimenting with the sale of a life assurance-linked savings scheme called Family Fortunes.

The scheme, which is being test-marketed in nine stores, represents the first attempt by a major retailing group to exploit the potential for sales of life assurance linked to savings plans.

Devised

The Tesco scheme has been devised by the Abbey National Building Society and the Family Assurance friendly society. Investment is limited to £10 per month until April next year, and £10.50 thereafter. By linking the savings to life assurance, savers will also get the benefit of tax relief on the life assurance element. To back up the promotion, Tesco is offering a £5 grocery voucher for the first 200,000 investors.

The company is reluctant to say how successful the test market campaign has been so far. It will decide whether or not to continue with the scheme after it has evaluated a nine-week trial.

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FT 3

MAN VS MACHINE.



Whenever the facilities in a washroom aren't functioning efficiently, it can lead to a great many problems for a great many people.

Rolls for instance, are continually running out at the wrong time. A situation which isn't helped by people tearing off more than they need.

Alternatively, there's considerable wastage on replacement when the janitor has to provide the washroom with new rolls before the old ones have completely run out.

So whatever happens, either the employees lose their patience or the company loses money.

The roll problem however, is just one of the many washroom problems for which Kimberly-Clark are developing solutions in order to make all washrooms more efficient and less trouble for everyone.

The Kimberly-Clark Bulk Pack Toilet Tissue System consists of a large capacity lockable dispenser that's attached to the wall and contains either Kimlark® single-ply or Kleenex® two-ply tissue.

It's easy to load, it need never run out and it also provides much less opportunity for human error.

Like all Kimberly-Clark washroom systems, the Bulk Pack Toilet Tissue System is simple, efficient and cost-effective. It's designed to save money and spare blushes.

Which means that the company stays in the black. And the employees avoid red faces.

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*** Kimberly-Clark. Simple solutions to washroom problems.**

To find out more about our Bulk Pack Toilet Tissue System and for a copy of "Simple Solutions," our guide to hygiene and safety at work, write to Kimberly-Clark Ltd, Dept FT229, Industrial Division, Larkfield, Maidstone, Kent ME20 7PS.

UK NEWS

FT Survey of Consumer Confidence

Many would accept pay rises of 10% or less

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

TALKS RESTART WITH U.S. ON UNITARY TAX

By Tim Dickson

THE British Government is to resume discussions with the U.S. tax authorities about the controversial unitary taxation system.

Unitary taxation is the method by which individual American states tax UK and other overseas companies on the basis of group profits around the world, rather than profits earned in a particular state.

The system has prompted strong objections from UK-based companies operating in states such as California, Alaska and Oregon.

Mr. Peter Rees, Minister of State at the Treasury, arrived in the U.S. last week on an eight-day tour to discuss a number of wide ranging taxation matters. The Treasury has described the visit as "very exploratory."

Earlier this year the Government tried to get the unitary taxation system banned, but when it became a constitutional issue among the States the efforts were dropped. As a result, unitary tax remains in operation.

Mr. Rees will also be studying the U.S. experience of anti-tax avoidance legislation and steps being taken to remove tax obstacles to company demergers.

The difficulties of demerging has been an important issue recently in the UK, and the recent Finance Act contained clauses designed to deal with the problem. The aim of the legislation is to help companies genuinely wishing to demerge which might otherwise be put off by the burden of taxation involved.

Biffen talks to industrialists

Weighell seeks rail deal

BY OUR LABOUR STAFF

MR. JOHN BIFFEN, chief secretary to the Treasury, is to address industry representatives at a seminar on Parliament, said to be the first of its kind.

The meeting, to be held today and tomorrow at Mordenhead, Berks, has been arranged by Industry and Parliament Trust. This body was set up three years ago as a bridge between those who manage Parliamentary affairs and those who manage industry.

Other speakers will include: Mr. Bernard Weatherill, Deputy Speaker; Mr. Michael Jopling, Chief Whip; and Mr. Michael Cocks, Opposition Chief Whip.

THE LEADER of Britain's biggest rail union yesterday warned other unions in the railways that unless fresh efforts were made to talk about productivity they may have job cuts imposed on them.

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Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

BANKING

Olivetti automates Belgian bank

OLIVETTI, the Italian electronics and office equipment group, last week tied up a batch of international financial contracts.

It announced it has been retained by the Belgian joint-stock company, Credit Communal de Belgique, to automate its branch offices.

The project will involve the installation of minicomputers and banking terminals in over 1,000 separate locations. Olivetti was not prepared this week to disclose the contract price, but reliable sources put the figure between \$60m-\$80m.

That would make it one of the largest contracts of its kind ever awarded.

PROCESSING

Flattens cars in three minutes

ABANDONED OR redundant motor vehicles should not present too long an eyesore in the graveyards of scrap processors since the introduction to the UK of a plant able to reduce cars into small compact packages in under three minutes.

Made in Italy by Officine Vezzani S.p.A., the Vezzani PC500LL has a shearing force of 500-ton, a box 22 ft in length and 6 ft wide, and is capable of up to seven strokes a minute.

Side compression is 200-ton, lid compression, hold-down force and feeding cylinder are each 100-ton, and the machine incorporates a special baling device for the production of baled materials.

Scrap processors, E. J.

Cold-water wash for bogies

STEAM HEATED water and chemical additives were used for cleaning bogies at British Rail's repair shop in Ashford, Kent, until the installation of a new unit there which utilises only cold recycled water to remove difficult dirt and grease.

Former method used large amounts of water, created a steamy environment in which it was difficult to work, and engineers had to wait for the bogies to cool before being able to handle them.

Two prototypes operating now were designed to fit the foundations of existing hot water washing plants at Ashford and incorporate pneumatically controlled lift-up doors, pvc curtains, and are semi-automatic—operated from a push-button panel.

Steel cut safely by water

ON OFFSHORE oil or gas platforms and in other potentially explosive environments a system is now available for cutting steel by high-pressure water jets.

In this design, abrasives are added to the jet—as water by itself will only cut steel with great difficulty—says BHRA Fluid Engineering, Cranfield, Bedford (0234 750422).

This self-contained steel cutting system, to form part of the standard equipment of an emergency support vessel, has been created in response to a request from British Petroleum. The cutting head, which is to

operate at distances up to 150 metres from the pump, has already been designed and developed at BHRA with support from the National Research Development Corporation.

Using a cheap, throw-away abrasive, the head readily cuts through 13-mm mild steel plate at speeds greater than 100 mm a minute.

It has been operated safely in an explosive atmosphere of hydrogen/air and methane/air during a series of trials sponsored by the National Coal Board, and in tests undertaken at the Safety Engineering

DATA PROCESSING

COM will hold its own: report

THE CONCLUDING paragraphs of the 1980 review of the computer output on microfilm (COM) market by G. G. Baker and Associates indicate that provided the 11 active suppliers of machines can match customer need they should be able to hold their own in the face of newer technologies.

The fact that pure electronics methods of storing and retrieving information are becoming increasingly cheap, in hardware terms at any rate, will make them increasingly attractive where frequent update and instant retrieval are needed. But where the requirement is more archival and/or absolute newness of the data is not too important COM will probably endure, although those offering

dry processing of the film and its integration into the main machine will certainly find favour.

For many uses in this area it is evident that speed and immediacy are not as important as price and the use of hundreds of on-line terminals would be pointless.

At the end of 1979 there were 1,239 COM recorders operational in Europe of which 79 can work in full graphic mode as well as the normal alphanumeric mode. Datagraphix remains the market leader with 27.3 of the machines but is closely followed by NCR (16.8 per cent), Agfa Gevaert (15.8 per cent) and Kodak (12.6 per cent).

It is interesting to see that,

HANDLING & STORAGE

Goods kept securely in place

WOODEN PALLETS now seem the most conventional means of transporting goods but in some cases have created problems for manufacturers using sacks, bags and cartons, because unless these containers are properly secured they can move on the pallet, often resulting in damaged packs and costly product losses.

Loads are usually secured by shrinkwrapping or banding, but there is a risk of their becoming dislodged due to accidents or unexpected impact.

An alternative method has now been launched by Industrial

Adhesives, Moor Road, Chesham, Bucks, whose packaging and conversion division has developed an anti-slip sheet which has a special coating.

These sheets are produced in single face "B"-sized corrugated board and coated with Indatec NL 1011 on the outer kraft liner to effect an anti-slip surface.

The sheet is laid coated side down on the pallet base, and a second sheet placed over it with the flutes interleaved, thus providing a flat, non-slip surface to thwart the sliding off

QUALITY CONTROL

Component testing

A RANGE of electronic equipment specially designed to test purchased analogue components from diodes and transistors, linear and consumer integrated circuits to data converters and hybrid circuitry has been introduced by Deltest Systems, 32 West Street, Poole, Dorset (0203 85834).

Based on related packages, each comprising a hardware module and high-level software, the range is claimed to offer an efficient testing facility in compact form and at a reasonable cost.

A typical small facility for testing components received from a manufacturer would consist of a single mainframe and two related units (for example, for diodes, transistors and linear integrated circuits) at a total cost of about £20,000.

Such a facility could be ex-

tended in terms of device types

simply by adding related pack-

ages or, to achieve a higher

throughput, by adding further

mainframes.

Deltest was formerly known

as Custom Marketing (Poole),

and a long-term plan is

now being implemented with

the aid of equity-based invest-

ment by the Midland Bank.

The Belgian system will be

based on Olivetti's S8000 line

of distributed data processing

equipment and first installations

will be at the beginning of 1981.

Major competitors for the

Belgian order included IBM,

the world market leader, Nix-

dorf of Germany, Phillips of

Holland, and Burroughs of the

U.S.

In the past two years, Olivetti

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

How a Trotskyist turncoat took the capitalist road

A self-confessed consumers' ally is running a £140m discount retail chain. David White reports

SOME MIGHT call it treason. For a good part of his teens and 20s, André Essel was a militant Trotskyist. Now he is head of a £140m a year company, with more than 2,000 employees and which is quoted on the stock exchange.

In the 26 years since Essel first tried his hand at running a cut-price camera business from a friend's second-door flat, his FNAC stores have settled into a secure and special niche in French retailing. Controlled since 1977 by a group of consumer organisations, FNAC has become the feared giant among the country's booksellers, the biggest record-dealer, number two in photographic and audio equipment, and one of the leading sports shops.

FNAC is as unique an institution as is the Club Méditerranée, aiming as they do at the tastes and needs of the sophisticated young. Besides being a retail chain it is also an association whose 350,000 members are entitled to special facilities. It cultivates its image by offering consumer advice and by organising practical workshops and cultural events, rather than by spending money on advertising.

Essel is as polished as FNAC's image. Though just turned 62, he looks very much the trim young executive. He wears smart grey suits. On his office wall hangs a homely embroidery depicting the main landmarks of his business success.

So what has happened to the leftist? He now describes himself as a liberal, vaguely social-democrat with no allegiance to a political party. The parties as they exist in France are finds "completely ridiculous." He doesn't vote Left; he doesn't vote at all.

"In 1938 I was a Trotskyist, because I thought, like Trotsky, that socialism in the USSR had become degenerate and that it just needed curing to recover its vigour," he says. "We had

the right to believe that in 1938."

Essel came from a family of textile wholesalers. He became a political activist from the age of 16 and was involved in clashes with right-wing groups. Having been in the army at the beginning of the war, he then worked for underground newspapers. A confirmed enemy of "colonialism, the army, priests and bureaucrats," he became national secretary of the socialist youth in 1946 but resigned the next year.

In the early 1950s Essel and one of his far-left comrades, Max Théret, started selling photographic equipment at a discount. This came about because Théret, who had started running a purchasing scheme for civil servants using a list of approved shops offering discounts to the clients he brought in, also had a photographic laboratory in his flat. There was no photo store on the list, and so they turned the lab into a 15 per cent discount store. They called their business the Fédération Nationale d'Achat des Cadres (the National Purchasing Federation), adding the "cadres" as an afterthought—the class of qualified and management people for which they were aiming. It was FNAC for short, and the name soon got round, by word-of-mouth. Essel and Théret then took over the premises of a bank and a restaurant next door.

Futuristic

The site on the un-chic Boulevard Sébastopol near Les Halles was expanded six-fold before it was closed last year, when FNAC took 11,000 square metres in the French capital's smartest commercial centre, the futuristic Forum des Halles.

But FNAC had already grown up—and lost its financial



André Essel: "There is no Left-wing way to run a company"

virginity. It had been expanding fast and in 1970 built a Left Bank bookshop in the Rue de Rennes, now its headquarters. FNAC was also selling discount electrical goods at the upper end of the market and with more competitors coming into that area, the bookshop was intended to refurbish FNAC's image. The company, bound to tight profit margins, needed money. Two banks, Paribas and a subsidiary, the UAP insurance group, joined forces with the two ex-leftists and between them built up a 49.5 per cent shareholding.

Three years ago—a time when FNAC was facing its first strike problems—it found another partner in the form of SGCC, the central body for a group of consumer co-operatives, which act both as trading concerns and consumer defence organisations. The co-operatives took a majority stake of 50 and a fraction per cent. Today they find themselves in the rather odd situation of having a subsidiary on the stock market.

In March this year Paribas

and UAP agreed to place part of their stake—142,000 shares, 25 per cent of the total—on to the Paris Bourse. This introduction went off well, with applications for 1.8m shares.

In the meantime FNAC has been building up its presence in the provinces, selecting big university towns like Lille and Toulouse. A first foreign subsidiary, in Brussels, is on the drawing board. If it works, others will follow in Belgium and possibly Holland. FNAC will be not only capitalist, but multinational, with a chairman who still lives partly on his reputation as a left-winger.

Does his background change the way the business is run? Essel does not really like the "Left-wing employer" label, partly because it puts him in the same basket as Jean-Baptiste Doumeng, the card-carrying Communist who runs one of France's biggest farm produce concerns, and partly because he sees it as a contradiction.

"There is a limit to the number of ways you can run a

company," Essel says, and "there is no Left-wing way." FNAC's success is based on tight management, intensive use of space and efficient rotation of stocks.

Conservative

The only area in which the difference may be felt is human relations. "I will only believe in the existence of a Left-wing employer," says Essel. "People who leave FNAC to work somewhere else suffer traumatic effects."

As a big business, can FNAC maintain its ethos? As a quoted company, can it still stop the profit motive from taking over?

Essel is adamant. FNAC will never make big profits. It aims at an after-tax margin of two per cent, but is somewhat short of that. In its 1978-79 financial year group net earnings were FF 18m (£1.8m) on sales of FF 1.14bn. Turnover has been rising at an annual rate of 25 per cent, but profits for the last 12-month period are not expected to be very different. A bigger margin, Essel says,

than they were 10 years ago.

Even so, there is an advanced worker participation scheme, which last year brought in average benefits equivalent to three weeks' work. The employees work a 38-hour week and since 1968 have had an annual five weeks' holiday. Relations on the sales floor are relaxed. "We do not take on people who act like bosses," says Essel. "People who leave FNAC to work somewhere else suffer traumatic effects."

At FNAC, labour relations have turned out to be more conventional than Essel aimed for. He says he pushed employees to form a union in 1968. There are now two. Essel's despair is that unions should so often be conservative. He complains about their insistence on differentials, about "organised unproductivity" and the bad faith of some. It is, he says, not his fault that FNAC workers are relatively less well paid now

would mean its prices were too high and that it risked being undercut.

FNAC claims its prices are still better overall than the competition's, although hypermarkets' promotional items are frequently cheaper. There have been attempts to emulate the FNAC formula of discount prices coupled with consumer advice in photo, equipment, but without success. Essel notes with satisfaction that this is the sector in which FNAC has its biggest market share—10 per cent.

It got out of ordinary household electricals, where the competition was hottest, just in time, because sales have been slumping. Instead, FNAC concentrated on books, which are now its main source of growth and its major department after hi-fi and radio. Apart from keeping up with new electronic equipment, it plans to stay with its present range of activities.

Deceit

The biggest knock to FNAC's reputation came last year when it was discovered that some of its salesmen were paid in part by hi-fi manufacturers. A consumer magazine published its article under the headline "Deceit at FNAC."

Essel says that the system was stopped a year ago and that the half-down salesmen involved were fully integrated into the FNAC staff. Another problem came when Bang and Olufsen took FNAC to court for "comparative publicity." Comparative tables brought out and revised by FNAC every six months show the results of tests on everything from cross-country skis to slide-projectors. Bang and Olufsen held that the tables were illicit advertising and

infringed French law in that they favoured B and O's competitors. The hi-fi producer won on technical grounds and FNAC had to pay one franc in damages. But it was allowed to continue publishing its tables.

"In politics, people vote with ballot papers, in commerce with their feet," Essel does not claim to defend the consumers' consumer associations do their own job—but to be his "ally." He has a code of rigid independence vis-à-vis producers or publishers and is a veteran crusader against price-fixing. The man who, during a shop assistants' strike in pre-war Paris, once proposed nationalisation of the retail sector, now regards U.S. anti-trust laws as being "more left" than nationalisation.

It all depends what you mean by "left." Essel's current formula—"I put liberty on the left, constraint on the right"—could be used to demonstrate that Prime Minister Raymond Barre, by scrapping price controls (a move of which FNAC has benefited), is really a left-winger.

Some might argue that beneath the veneer of the ex-Trotskyist lies a more orthodox, paternalistic "patron." Essel was flummoxed when asked how much he earned, and preferred to give the salary of his managing director. It was between five and six times the sales floor average.

But FNAC's reputation as a semi-cultural, semi-co-operative organisation is bound in with the personalities at its head. Three years ago, Essel brought in as general secretary and potential successor another man with a name for left-wing ideas: Claude Nuschwander, a former advertising executive who spent a couple of years at Lip, the bankrupt watch business which had undergone a historic saga of worker occupation.

The progressive image of management appears to be there to stay at FNAC. It is, after all, part of what it sells.

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Right now,
we're offering our most
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BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Farm security

With reference to your reply to us, which was published in Business Problems on July 2, under the heading Agricultural Security we took your advice, and gave the farmer two months in which to pay—which resulted in him sending a post-dated cheque for August. We have therefore served a notice to quit in 12 months' time under Case D of subsection 2(3) of the Agricultural Holdings (Notice to quit) Act 1977. Will we have to pay the farmer any compensation? He has paid no rent since February 1978.

Compensation for disturbance is not payable where the notice is given under Case D (and it is substantiated). The only compensation therefore would be for improvements, seedling, leys, etc.

Tax relief

I at present live on interest on investments and am considering writing a series of travel books. Shall I be able to charge expenses incurred researching routes on the continent and so reduce or eliminate my present tax liabilities?

Unfortunately, there is quite e

chance that you will get no tax relief for anything beyond paper and typewriter ribbons, etc. (for one of two or three reasons).

We recommend that you consult a tax adviser or a literary agent, if you consider that the amount of tax at stake is likely to justify the expense of professional guidance. As a first step, you could ask your tax inspector for a copy of the free booklet IR28 (Starting in business).

Audit fee

We are a small limited company and find that our accountants fees are now so large that for our last audit they work out at about 14 per cent of our net profit. With limited companies is it possible to change accountants?

The company may change its accountants, but if they are its auditors special notice of any resolution to remove them must be given pursuant to Section 160 of the Companies Act 1948, and the resolution must be passed at an annual general meeting of the company.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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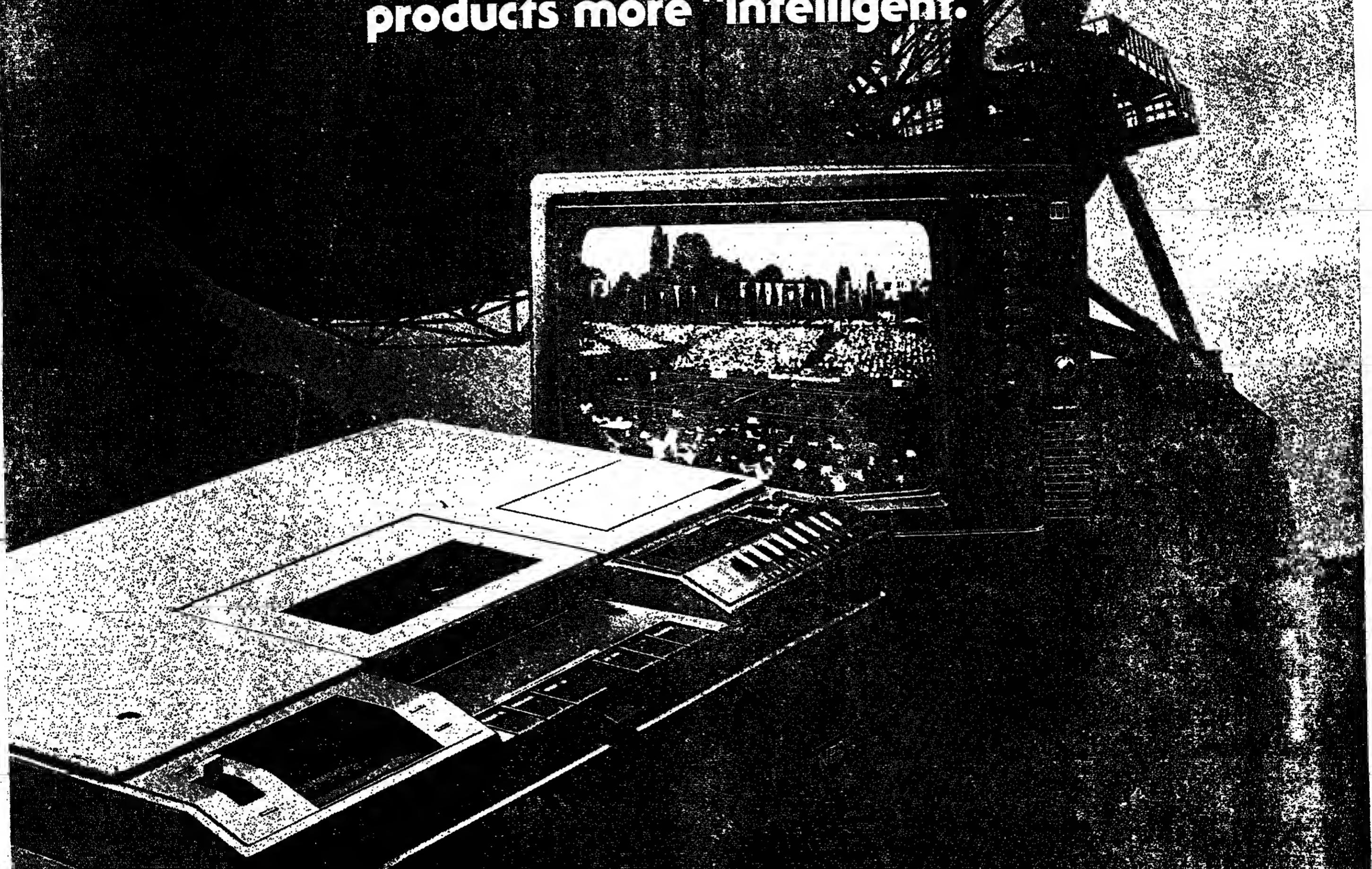
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'Conservatives to re-elect Carter'

BY SAMUEL BRITTON

WHAT WOULD American economists of free market and anti-big government persuasions say if a Democrat candidate for the U.S. Presidency were to promise a large increase in welfare spending, to be determined by so-called needs rather than costs? What would they say if he also favoured a large tax cut? And, if instead of being straightforward enough to argue for a larger Budget deficit, he relied on advisers who tried to show that the stimulus to demand would so boost the economy that the existing deficit would be eliminated? It is all too easy to imagine the denunciations which would thunder from the newspaper columns, the learned refutations from the think tanks and the hostile oratory from conservative presidents.

Yet, one has only to substitute defence for welfare on the spending side and "supply stimulus" for demand stimulus in the apologetics provided by his advisers, and one has in a nutshell the programme of the U.S. Republican candidate Ronald Reagan.

By comparison President Carter is a fiscal conservative. After a very bad start when he presided over a Heath-type boom, Mr. Carter has now rejected most of the advice to spend his way out of the recession even in a Presidential year. He has fought against the big Government philosophy of his own party; and his own suggested tax cuts—which do little more than offset inflation—would result in a much smaller Budget deficit than Reagan's. Although the President may not be on Fed president Volcker's wavelength—the two are said to communicate mainly through the Press—it was Carter who appointed Volcker and who has backed him in his most difficult decisions.

Yet despite all this reticence there has been no "Committee of conservative economists to re-elect the President." (I am using conservative in the U.S. sense, much though I dislike the terminology.) No one in the economic debate has yet crossed the political floor.

The uncertain political leadership of Jimmy Carter is hardly sufficient pretext. The Reagan performance to date hardly demonstrates a surer touch or better grasp of affairs. There may be some who are

such strong foreign policy and defence hawks, and so anti-permissive in their general views, that they will support Reagan despite his domestic economic platform. But they must surely be balanced by others, especially within the academic community, who support free markets and the monetary approach to inflation, but who are most profoundly uneasy about Republican attitudes on libertarian or foreign policy issues or both.

There are a few people with a taste for miracles and panaceas, who believe the myths of "supply side economics"—which is not what its name suggests at all, but a label for cutting taxes and hoping for the best. The majority of the more thoughtful Republican bankers and economists, simply point however to the very large number of Reagan advisers and hope that the more sensible ones will prevail. To which I can only reply with Machiavellian:

"When seeking advice, if more than one person a prince who is not himself wise will never get unanimity in his counsels or be able to reconcile their views.... So the conclusion is that good advice, whenever it comes from the prince who seeks it, and not the shrewdness of the prince on good advice."

Admittedly, the Carter White House is not one where any kind of free market economist, whether libertarian or true conservative will feel at home. There is also the point that if conservative economists all support Reagan or remain silent, this will not increase their own influence with a future Carter Administration; and I both believe and hope that Carter is going to win. This should not be a main point for someone strongly attracted to Reagan; but for those who are not it is worth bearing in mind.

When then are we going to read the manifesto of "conservative economists for Carter"? Probably not at all. But perhaps one or two individuals will give a lead. How about Professor Herbert Stein, a former chairman of the Republican Council of Economic Advisers, but who is also one of the economists most clearly disturbed by the Reagan fiscal approach?

EVERY CONTRACT for the shipment of goods is designed primarily to assign the risk-taking elements in commercial transactions to the parties, or rather to their insurers. Often such contracts extend the ambit of risks to other persons who are not signatories to the contractual document but who are at some stage involved in the performance of the commercial transaction.

In both instances the courts in any ensuing litigation are called upon to interpret the wishes of the parties as recorded in their written agreement in the light of commercial practice.

Salmond and Spraggon had consigned to it 37 cartons of razor blades from Canada to Australia on the New York Star, a ship of the Blue Star Line.

The relevant bill of lading was issued in Montreal; the port of loading was St. John, New Brunswick, and the port of discharge was Sydney. The shipper named in the bill of lading was Schick Safety Razor Company Division of Eversharp of Canada Ltd.; the bill of lading was issued to the consignor and was transmitted to and accepted by Salmond and Spraggon in Australia.

Salmond and Spraggon had no right to receive them.

When the consignee presented the bill of lading, the razor blades were unavailable for collection. The consignee brought an action against the stevedore alleging negligence for failing to take proper care of the goods.

THE WEEK IN THE COURTS

BY JUSTINIAN

the Privy Council in a case from Australia decided just before the summer vacation, Port Jackson Stevedoring Pty. Ltd v. Salmond and Spraggon (Australia) Pty. Ltd.

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Architecture

A Sussex nunnery

by COLIN AMERY

There is an indefinable quality about certain buildings and certain streets and some small towns that makes them agreeable to be in and pleasing to the memory. This quality is usually described, for want of any other way of putting it, as a sense of place. Last week I was lucky enough to visit some new buildings that have already achieved a remarkable sense of belonging in their site while at the same time creating a calm and beautiful place.

This small group of buildings is situated on a lovely stretch of Sussex countryside with views of the Downs and fine mature trees. The buildings are a new priory for an order of nuns who decided to move from a large Victorian priory building in the centre of Haywards Heath. The architects, Michael Blee, Whitaker Partnership, were asked by the sisters of the order to provide buildings that would accommodate a wide variety of pastoral activities as well as the more traditional cells, refectory, infirmary and chapel.

The layout of the buildings is simple and logical. The two realms, public and private, meet in a large entry hall or narthex which is approached from a flight of planted steps. To the right of this meeting place is the private enclosed world of the religious curved around a circular pond and a group of trees. On the left are the more secular worlds of the guest rooms and large refectory for visitors. The two distinct functions of the buildings are brought together in the high, cone-shaped church.

The church is the most remarkable of all the buildings. It is a great tiled cone, reaching 70 feet high in a glade of tall trees. Linked in the church is a smaller pyramid-shaped chapel of the Blessed Sacrament topped by a monolithic bell. The forms of these two buildings may sound rather simple and perhaps rather extreme for a rural site. In fact they work very successfully. The certainly would have been alien if they had been built in exposed concrete but the architect has used natural materials. Clay tiles cover the forms of the two buildings for worship, and elsewhere in the scheme stained joinery, black-stained structural timbers and warm red brick help to create a warm, countrified atmosphere.

I hope the nuns will feel that they have acquired a wonderful set of buildings that together with the life that goes on inside them will always promote a sense of harmony and well-being. I was reminded of a set of farm buildings settled in the landscape but poised for a harvest of lasting quality.

I have been asked to mention that the contractors for the new stand at Goodwood that I wrote about in August were James Longley and Company and that they built it in 10 months.



Church of Our Lady's Priory is a dramatic shape in the Sussex landscape

ENO's successful subscription scheme

The English National Opera's first subscription scheme, launched earlier this year, brought in 5,000 subscribers who contributed £150,000 in ticket sales before the box office opened for the August-December season. The new booking season for 1981 offers more flexibility of choice to subscribers and also the opportunity to pay by instalments. The savings remain 30 per cent.

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Monday September 22 1980

Palestinians and the IMF

THE International Monetary Fund, which holds its annual meeting in Washington next week, abhors controversy. It has for so long played a discreet behind-the-scenes role as the world's unofficial central bank that it has come to be widely accepted, in the developed world at least, as part of the international establishment—allowed, except in truly exceptional circumstances to get on with a job that involves treating countries in much the same way that a local British bank manager behaves towards his personal clients. It is, in that respect, an institution that fits reasonably comfortably into the Western way of life.

Third World

Recently, however, the Fund has begun to be caught in the backwash of the economic and political changes that will inevitably lead to the development of some kind of "new international economic order" in the last two decades of the Twentieth Century. Large numbers of Third World countries do not accept the kind of Western-oriented economic policy conditions that the Fund imposes before lending money. The oil producers in particular, and the developing world in general, feel that they have the right to a greater say in the running of the Fund, as well as all the other international institutions that have since the end of World War II been dominated by the Western industrialised countries led by the U.S.

These are totally legitimate issues for discussion. The international institutions that try to regulate the world's economic, monetary and commercial systems should adapt to changing circumstances and be capable of serving the best interests of all the countries that belong to them. In grappling with such problems, it is perfectly reasonable that other institutions, like the OECD, the GATT and the Bank for International Settlements—and indeed OPEC and UNCTAD—should attend Fund meetings, at least as observers, to examine possible reforms and improvements. Their presence should help to ensure the widest possible consensus on the way ahead.

It is totally unreasonable, on the other hand, that a national freedom movement like the Palestine Liberation Organisation should expect to play a part in this process. Its presence in Washington can only be divisive and it has no serious qual-

A market for risk capital

THE decision taken last week by the Stock Exchange Council to establish a new Unlisted Securities Market is an important and welcome departure. It will go some way to proving that the administration of the Stock Exchange is not as blind, bound and unresponsive to modern economic realities as some of its detractors have suggested. More importantly, it should help to enhance the positive economic role of the Stock Exchange as a primary market for injection of new risk capital into industry and commerce.

Flexibility

Particularly encouraging as an indication of the Stock Exchange's willingness to adapt and innovate is the flexibility and pragmatism that the Council has shown in meeting the many criticisms provoked by its first draft proposals for the Unlisted Securities Market. Gone, in the new proposals approved by the Council, are the unrealistically high marketability requirements and the obligation on all companies using the market to move towards an eventual full listing. Under certain circumstances, participants will even be allowed to breach what many traditionalists in the Stock Exchange regard as its most sacred principle—the strict separation between market-making and broking.

Regulated

Needless to say a market which is less tightly regulated than the main part of the stock exchange will throw up occasional scandals and probably fairly frequent bankruptcies. However, by ensuring that the risks of the new market are clearly understood and that investors have to take care to look out for their own interests, the Stock Exchange should be able to avoid undue embarrassment. Certainly the fears in some quarters that irregularities in the unlisted market might damage the good name of the Stock Exchange generally should not be taken too seriously.

The current domination of the stock market by large investment institutions trading in huge blocks of shares in large companies, but providing relatively little in the way of risk capital for new investment in smaller companies, has done more to disillusion the public with the advantages of allocating capital through free markets than any number of entrepreneurial bankruptcies and even scandals. Anything that can be done to bring the small investor and the small company back into the centre of the economic stage is heartily welcome.

AMID ALL the crises and instabilities of economic life in Latin America, sales of one kind of commodity are booming. Narcotics are now providing immense fortunes for some and transforming the economic prospects for hundreds of thousands of people who live in the Andean countries and in Mexico.

The billions of pounds which the trade generates are making obsolete and fallible all orthodox economic statistics which ignore drugs. In a word, marijuana and cocaine are changing the economic map of much of Latin America.

The spotlight has moved away from Mexico, once a major supplier of drugs to the U.S. Heroin and marijuana are still crossing the frontier in quantity, but Mexico has co-operated with the U.S. in a vigorous and partially successful campaign against the trade. It is now Colombia which is at the centre of the stage.

Coffee is Colombia's leading export (worth \$1.6bn in 1978). Bolivia and Peru derive a high proportion of their export income from minerals. But these traditional foreign exchange earners are being eclipsed by drugs. This year's cocaine and marijuana earnings for the Andean countries of Colombia, Ecuador, Peru, Bolivia and Chile are estimated at about \$5bn (£2.08bn).

In Colombia, at least, the economic impact of narcotics is the subject of lively discussion in banking, industrial and Government circles. The links between trafficking and political power are also increasingly out in the open, in Bolivia and Colombia.

The arithmetic of the drug trade is shaky at best, and production and consumption figures vary widely. But estimates from drug enforcement agencies in the U.S. and Latin America, as well as special studies carried out by international and local organisations, suggest that South America produces up to 200 tons of cocaine a year.

Bolivia grows the raw material—coca leaves—for just over half this total; Peru contributes about 60 to 70 tons; Colombia 20 tons; and Brazil between five and ten tons. About 10 per cent of production is picked up in narcotics raids, and another 10 per cent is probably lost during manufacture and transport.

Local consumption accounts for up to 8 per cent, and small amounts are shipped to minor consumers such as Japan and Australia, Canada and Europe—especially Italy—import about 40 tons of cocaine between them. The rest, a little more than 100 tons a year, is consumed in the U.S.

The U.S. is also the chief market for marijuana, and export production is concentrated mainly in Colombia. The most recent estimate of Colombia's National Association of Financial Institutions (the ANIF) put marijuana earnings

Narcotics exports from parts of South America are now a major problem.

A report from Sarita Kendall in Bogota, William Chislett in Mexico City and Hugh O'Shaughnessy in London.

at about \$2.5bn this year. U.S. statistics give Colombia as the source for 70 per cent of all marijuana imported to the U.S., and show that 70 per cent of cocaine imports are shipped via Colombia.

Studies suggest 200 tons yearly

This last figure is already outdated, as more and more Bolivian cocaine is being run through Argentina and Brazil, particularly since the July coup in Bolivia.

Indigenous groups in Bolivia, Peru and Colombia have traditionally grown coca for their own consumption, chewing wads of leaves to combat cold, hunger and fatigue. Evidence of the ceremonial use of coca goes back 5,000 years to the pre-Colombian civilisations of the Andean coast.

But the modern industrial process for manufacturing cocaine requires high-quality chemical supplies. Large laboratories tend to be located near cities, rather than in the isolated areas on the eastern slopes of the Andes where most coca is grown.

Coca plantations are typically small and labour-intensive, with production averaging 700 lb of leaves a hectare and coca brings in a much higher income than any alternative crop. The hoon area is still the eastern Andes, where even orange trees are being cut down so that coca production can be expanded. But new plantations are spreading into the Amazon basin.

In Colombia a 100-hectare coca plantation was recently found in the Cauca region, and the security police reported 6,500 hectares in the eastern plains, near the Brazilian frontier.

The first relatively simple stage in the cocaine manufacturing process is usually carried out in the growing area, and 1 lb of crude base is produced from 250 lbs of leaves. Colombia is known for the excellent quality of its refining, and while increasing amounts of refined cocaine are produced in Bolivia and Peru, much is shipped in semi-processed form to the Colombian laboratories.

The price of 1 lb of cocaine in Bogota can be as low as \$12,000, and by the time it is landed in the U.S. it sells for more than \$30,000—compared with the \$800 earned by the Bolivian grower for the coca leaves needed to produce it. Because of its high unit value, cocaine is transported in light planes and yachts and is often carried by "mules" on regular airline flights or disguised among legal exports.

The President of the National Industrialists' Association of Colombia said last month that "investing in legal productive activities is bad business" when fraud, tax evasion and contraband have become a favourite national sport. The manager of the State Housing Institute recently pointed out that house prices are rising astronomically because hot money is being washed through the housing market. The Agrarian Bank's manager accused the small "mafia" of buying good agricultural land for the same reason, pushing up prices and affecting production.

Marijuana, on the other hand, purchased at an average of \$30,000 a ton, is shipped in bulk on large aircraft and cargo boats from the many clandestine air strips and hidden caves along Colombia's Caribbean coast. A detailed study by ANIF in 1978 estimated that some 18,000 hectares are sown with marijuana in the Sierra Nevada de Santa Marta on the north coast of Colombia alone, and that 82 major exporters in this region were obtaining profits of \$700m a year there.

With more than \$3bn coming in from cocaine and marijuana exports as well as a sizeable trade in locally forged tranquillisers, the Colombian economy is the most affected by the narcotics business. But drug dollars are also pushing up the inflation rate in Bolivia and Peru, and prices of basic foodstuffs in growing areas have rocketed.

In both Bolivia and Colombia the black market exchange rate for the dollar falls below the official rate in key trafficking areas such as Santa Cruz in Bolivia and the Guajira, on the border of Colombia and Venezuela. Whole towns and villages on important routes have become rich overnight, with television aerials sprouting from shacks and large cars lining the gutters of unpaved streets.

The costs are high: ANIF estimates that the Colombian Government spends \$100m a year on combating the drug trade, and that another \$100m in bribes is paid out by traffickers to judges, local officials and army officers. Businessmen and politicians rail at how easy money is des-

tituted, as more and more Bolivian cocaine is being run through Argentina and Brazil, particularly since the July coup in Bolivia.

These and non-economic arguments—such as the savage violence associated with organised criminal gangs involved in trafficking—have led many establishment figures in Colombia to believe the legalisation of marijuana is the only viable solution.

A few influential leaders in the principal producing countries have voiced the possibility of also legitimising cocaine production, reflecting a widespread resentment of the heavy costs of a wasteful and probably futile war on drugs used by millions of Americans, up in mountainous areas, were sprayed with herbicide from helicopters.

Since 1975, the U.S. has provided Mexico with equipment and assistance worth \$70m, including helicopters and spotter aeroplanes. To help spot the finest fields, the U.S. recently supplied Mexico with a sophisticated remote-sensing system.

In 1975 about 9 tons of Mexican heroin found its way into the U.S. Last year the drug enforcement administration estimated that about 1.5 tons of heroin illegally entered the U.S. from Mexico. Based on a wholesale price of \$54,500 a pound, the amount was worth \$180m. (Mexico's merchandise exports last year totalled \$3.5bn.)

Cocaine is not grown in Mexico but it is the route for some of the cocaine from Colombia, the major supplier which goes to the U.S.

Mexico sprang up as an important marijuana and heroin centre in the late 1960s after the so-called French connection drug network, centred around Marseilles, was disrupted and after Turkey restricted the cultivation of opium poppies.

Culiacan, capital of the Pacific coast state of Sinaloa, where opium poppies are grown in the Sierra Madre, became a new Marseilles. Gang warfare erupted in the struggle for control of the multi-million dollar racket.

The Mexican and U.S. authorities decided to attack the problem at its roots in 1975. Fields of opium poppies, often high

in Jamaica and the Bahamas, are independent countries have the privilege and burden of dealing with themselves. Britain has a direct responsibility for the tiny colonial territories such as the Turks and Caicos, a small, lightly populated archipelago north of Haiti, which has latterly become a favourite narcotics entrepot.

Blanching at the cost of policing this distant and remote territory, the Foreign and Commonwealth Office is seeking U.S. help to stamp out the trade.

"There is no reason for the British taxpayer to pay the cost of stopping narcotics reaching the U.S.," one senior FCO figure remarked recently.

Drug smuggling starts to alter the economic map



State control with exports taxed like any other, and even if Colombian congressmen vote against legalisation, the Parliamentary debate should ensure that the problem is at last confronted with due respect.

Mexico used to be the main supplier of marijuana and heroin to the U.S. until a vigorous drug eradication campaign was started five years ago. But even in its heyday, illegal drug trafficking in Mexico did not reach anywhere near the proportions of the present situation in Colombia.

These and non-economic measures—such as the savage violence associated with organised criminal gangs involved in trafficking—have led many establishment figures in Colombia to believe the legalisation of marijuana is the only viable solution.

A few influential leaders in the principal producing countries have voiced the possibility of also legitimising cocaine production, reflecting a widespread resentment of the heavy costs of a wasteful and probably futile war on drugs used by millions of Americans, up in mountainous areas, were sprayed with herbicide from helicopters.

Since 1975, the U.S. has provided Mexico with equipment and assistance worth \$70m, including helicopters and spotter aeroplanes. To help spot the finest fields, the U.S. recently supplied Mexico with a sophisticated remote-sensing system.

In 1975 about 9 tons of Mexican heroin found its way into the U.S. Last year the drug enforcement administration estimated that about 1.5 tons of heroin illegally entered the U.S. from Mexico. Based on a wholesale price of \$54,500 a pound, the amount was worth \$180m. (Mexico's merchandise exports last year totalled \$3.5bn.)

Cocaine is not grown in Mexico but it is the route for some of the cocaine from Colombia, the major supplier which goes to the U.S.

Mexico sprang up as an important marijuana and heroin centre in the late 1960s after the so-called French connection drug network, centred around Marseilles, was disrupted and after Turkey restricted the cultivation of opium poppies.

Culiacan, capital of the Pacific coast state of Sinaloa, where opium poppies are grown in the Sierra Madre, became a new Marseilles. Gang warfare erupted in the struggle for control of the multi-million dollar racket.

The Mexican and U.S. authorities decided to attack the problem at its roots in 1975. Fields of opium poppies, often high

in Jamaica and the Bahamas, are independent countries have the privilege and burden of dealing with themselves. Britain has a direct responsibility for the tiny colonial territories such as the Turks and Caicos, a small, lightly populated archipelago north of Haiti, which has latterly become a favourite narcotics entrepot.

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MEN AND MATTERS

Wizard prang for Merlin

The trials of David Merlin Moreau have come to an end. Citing an office aide memoire—"If at first you don't agree with me, try, try, try again"—which adorns a portrait of his former chairman, Walter Lorch, he tells me he has quit the managing directorship of the water treatment company, Elga Products.

I spent eight years trying to agree with him and I finally failed," he admits. Arriving from the chair of Weddel Pharmaceuticals in 1972, he went to work with his management alchemy, toning up marketing and transforming the management. The result, he boasts, is a 10-fold increase in turnover during his stay.

The autocratic Lorch, who started Elga in 1937 to make irons and coffee pots and moved into de-ionisation and osmotic water purification as a way of preventing "fur" from clogging up his products, was unwilling to enlarge on the split from his similarly strong-willed chief executive.

Needless to say a market which is less tightly regulated than the main part of the stock exchange will throw up occasional scandals, and probably fairly frequent bankruptcies. However, by ensuring that the risks of the new market are clearly understood and that investors have to take care to look out for their own interests, the Stock Exchange should be able to avoid undue embarrassment.

Certainly the fears in some quarters that irregularities in the unlisted market might damage the good name of the Stock Exchange generally should not be taken too seriously.

The current domination of the stock market by large investment institutions trading in huge blocks of shares in large companies, but providing relatively little in the way of risk capital for new investment in smaller companies, has done more to disillusion the public with the advantages of allocating capital through free markets than any number of entrepreneurial bankruptcies and even scandals. Anything that can be done to bring the small investor and the small company back into the centre of the economic stage is heartily welcome.

the ageless peer offered to rummage around to see if he had it at home.

The truth Hoare tells me, is that the 21-inch-high bronze memorial was filched from the circle rotunda earlier this year. Given a face value by Sotheby's of £600, it is believed to have fallen victim to a kidnap "contract" taken out by an unscrupulous fan rather than scrap merchants.

Even though the insurers will also be kept busy—rather in the manner of those brave souls who paint the Forth Bridge—repairing and maintaining their great achievement.

And although one might imagine there are no secrets from today's sophisticated cartographers, there remain one or two mysteries to be cleared up. Who, for example, has pulled the plug out of the North Sea? That it seems to me, is the only logical explanation for the "apparent anomaly of a north-south slope of the sea along the coast."

A la carte

Amid all the acrimony over public spending, it is soothing to come across a Government body that is not only taking less from the public purse but actually giving better services in return. The Ordnance Survey Department reports smugly that it is drawing £2.5m a year less from the Exchequer than five years ago.

Cutting costs, it must be admitted, has not proved difficult. Great savings have been made lately as the department nears the end of its mammoth post-war task of re-mapping the British Isles. OS surveyors are even now trailing their theodolites into the last 180 square kilometres of remote Yorkshire and East Anglia.

But far from resting on its cartographic laurels, the department has been particularly busy in the commercial market, and officials tell me that much of their cost-cutting success is due to their ceaseless attention to the needs of those who would

Taken to task at last week's meeting of Associated Companies Corporation over the disappearance from his theatre of a bust of Novello, George Hoare, maestro of the Theatre Royal, Drury Lane, will be delighted to hear from you.

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FINANCIAL TIMES SURVEY

Monday, September 22, 1980

Arab Banking and Finance

The oil price increases over the past two years mean that the Arab producers expect to acquire surplus revenues likely to run into hundreds of billions of dollars. To absorb this huge wealth is a challenging task for both Arab and Western financial institutions.

World problem to be shared

By Richard Johns

Middle East Editor

THE WORLD is increasingly preoccupied with the problem of recycling the unprecedented surplus of members of the Organisation of Petroleum Exporting Countries (OPEC)—variously estimated for 1980 at between \$100bn and \$120bn.

The money in question is predominantly Arab, with all the international political complications that implies. The seven Arab members of OPEC are likely to account for over 80 per cent of the 1980 surplus, a considerably bigger proportion than their share of collective output.

Of the total of up to \$120bn expected by Chase Manhattan Bank to be accumulated by the end of 1980, about \$5bn—when even Saudi Arabia recorded a deficit.

In the wake of the Iranian revolution the surplus leapt last year to nearly \$70bn. According to the calculations of the Arab producers, their nominal receipts rose by 56 per cent in 1979 but purchasing power in that year was no greater than in 1974. Independent analysts agreed that they did not gain a real increase until this year.

The commercial banks played a major part in the management of these surpluses. Morgan Guaranty estimated that their lending rose from about \$170bn at the end of 1973 to \$640bn at the end of 1979. The amount advanced to non-oil developing countries then amounted to about \$270bn.

The scene is almost one of *deja vu*—on a larger scale. Six years ago Dr. Johannes Witteveen, then managing director of the International Monetary Fund (IMF) toured the oil-producing countries of the Middle East in a hopeful search of funds for a

special facility to cushion the consuming countries, industrialised and developing, from the effect of dramatically increased oil prices. Earlier this summer his successor, M. Jacques de Larosiere, embarked on a similar mission—but in an atmosphere of even greater uncertainty.

From October 1973 to the end of 1974 the average cost of a barrel of oil rose by about 350 per cent. In the course of the disorderly escalation from the end of 1978 to mid-1980 the increase amounted to 130 per cent. Dr. Witteveen has a mixed response to his fund-raising venture. But the international banking system proved resilient and resourceful in recycling a surplus of nearly \$60bn in 1978—about two-thirds of which accrued to Arab members of OPEC.

Further marginal price increases followed until mid-1977 but by the end of 1978 there had been a substantial fall in the real value of per barrel revenues. OPEC's net current surplus in 1978 had fallen to about \$5bn—when even Saudi Arabia recorded a deficit.

Nearly 80 per cent of it would be concentrated in the hands of Saudi Arabia, Kuwait, Iraq, the United Arab Emirates (UAE) and Libya. Only two of them, Kuwait and the UAE, have an avowed and deliberate policy of building up foreign assets as a means of providing an alternative source of income.

The surplus producers surprised the pessimists with their

ability to absorb as much revenue as they did in the 1974-78 period. They could at least prove predictions exaggerated. In 1981 a fall in the annual surplus is anticipated. Chase Manhattan, for instance, estimates a fall from \$112bn in 1980 to \$85bn next year. These calculations, however, do not take into account one important factor in the equation—the growing pre-occupation with resources conservation. The producers, individually or collectively, could raise prices disproportionately by cutting production, thereby compounding the economic ills of the world.

Arab surplus countries have been reluctant to recognise the risks in the enormous liabilities undertaken by the international banking system in recycling an even greater volume of unspent petrodollars. They are inclined to see the debate over the question as a way of shifting the blame for the rising indebtedness of the developing countries on to the producing States themselves.

Meanwhile, the surplus producers have directed only a small proportion of their unspent funds to the developing countries in the form of aid and

investment. According to the Bank of England's figures, the flow to them together with the IMF and the World Bank amounted between 1974 and 1979 to less than 20 per cent of the total \$236bn. By contrast, surplus funds channelled into bank deposits had accumulated to \$15bn, of which \$8bn were in Eurocurrencies.

Spiralling

As if the problem of recycling were not big enough in itself, it has now been complicated by the intrusion of the Arab-Israeli conflict. The IMF's plan is to raise some \$25bn from the oil-producing States over the next three years in the form of special drawing rights to help the oil-importing developing countries to meet their spiraling balance of payments deficits that are estimated at \$70bn.

When M. Larosiere toured Saudi Arabia, Kuwait, and the UAE he found that the initial response was encouraging. Then out of the blue came the issue of representation of the Palestine Liberation Organisation (PLO)—which cropped up at the IMF's annual meeting in Belgrade last year but this year has become far more serious.

Saudi Arabia, Kuwait, and the UAE have now said that they will withhold funds from both the IMF and the World Bank until the question of the PLO's attendance is settled to the Arabs' satisfaction. In turn,

Congressional approval for U.S. funds could be jeopardised. The IMF is now considering a bond issue or a syndicated loan on the Euromarket. It were to do so, the absurdity of the situation would be that it would be borrowing from the Arab oil producers by a circuitous route.

Left to itself Saudi Arabia would certainly want to cooperate. But it is interesting to recall that in 1974 Kuwait gave Dr. Witteveen the cold shoulder. Mr. Abdel-Rahman al Attifi, Minister of Finance, said: "We will not accept instructions from anyone how to use our money."

His comment tersely summed up the Arab preference for bilateral aid. The bald statistics of total Arab aid do not reflect the large proportion going to the "conflict States"—though Egypt is now excluded. For their part Western commentators do not wholly

appreciate the fact that the inflow of State deposits at the concentration of aid is equivalent of \$5bn in the second quarter of this year alone. The countries' eyes justified—by the Arab States' real sense of wider national identity.

Arab surplus States reacted with alarm and condemnation to the freezing by the U.S. of Iranian funds held in American banks. The retaliation against the seizure and captivity of the diplomatic hostages in Tehran brought to the surface a latent apprehension that similar action could be taken against the Arabs in the event of an oil embargo against the U.S. on account of its support for Israel. The unease—justified or otherwise—is all the greater because the American market is considered, by and large, the best for long-term investment and affords bigger opportunities in equities and corporate bonds than the rest of the world.

Responsible

Undoubtedly the freezing by the U.S. of Iranian assets was partly, if mainly, responsible for the drop in identified inflows from OPEC members to \$3.1bn

in the previous quarter and a rise of those to \$4.5bn. There was also a rise in their deposits of foreign currency in the London market from \$3.5bn to \$4.5bn.

One result of the Iranian crisis has been the increased use of trustee accounts in Switzerland and of faceless intermediaries. It may also account for the proliferation in the Caribbean. The encouragement given by the authorities in Bonn to the purchase of bonds and placement of official funds has helped diversification. Even more dramatic has been the flood of money into Japan. In the second quarter alone the

Security of investments, abolition of impediments to them in the industrialised world and the question of the erosion of their value figure prominently in OPEC's long-term strategy report. So, too, does the demand for greater representation on the governing bodies of the IMF and World Bank. On this front the Arab oil producers appear to have the bargaining strength to press their demands strongly. Critical though the question of Palestine is, it is inappropriate that they should have felt forced to introduce it in their campaign for institutional power and special treatment for their funds in what is—and must remain—an apolitical field.

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ARAB BANKING II

Disposal of oil riches: Saudi Arabia's line

IN 1980-81, as in 1974-75, the Arab oil producers may well surprise the world and themselves by their ability to absorb a bigger proportion of their surplus revenues than most professional pundits expect. In real terms the foreign assets of some \$100bn they are likely to accumulate in the course of this year may not be substantially greater than unspent earnings six years ago. But the challenge facing State institutions deploying the funds is greater in degree and very much more confusing.

Earlier this month a meeting of Islamic and Arab bankers in Doha, Qatar, called on the U.S. to reverse the decision taken

last November to freeze Iranian assets held in American banks following the seizure of the hostages. Confidence has still not recovered from the blocking of funds held in the largest national system in the world, with relatively even bigger international ramifications.

Thus attempts to diversify into currencies other than the dollar and direct deposits away from the American institutions have been intensified. At the same time there are doubts about the international banking system's ability to handle the increase that are matched with uncertainty about the acceptability of the role of the World

Bank and the International Monetary Fund (IMF) in the recycling operation because of the Palestine Liberation Organisation issue.

Political considerations apart, the Arab surplus States still complain about three related facts of life about the international financial system. The dollar is as predominant as ever in world trade—there is a limit to other currencies or instruments denominated in them in which they can invest. For the same reason the dollar is not only the unit of account for oil prices but for the most part the main means of payment for the commodity.

It was sufficiently alarmed

dollar and the fluctuations in its value are still a cause of grievance.

Sheikh Ahmed Abdelfattah, Deputy Governor of the Saudi Arabian Monetary Agency (SAMA), recently said: "Once OPEC countries have accumulated sufficient assets to satisfy their perceived needs for official reserves, the balance represents, in terms of their domestic economies, the over-production of oil." The Government has never given any indication as to the volume of funds that it considers necessary to keep in hand.

It was sufficiently alarmed

in 1978 and 1979 to have been relieved about the financial surplus that it was able to draw on. One transfer from the reserves in the autumn of 1979 prompted Sheikh Mohammed Abo al-Khalil, the Saudi Minister of Finance, to take the opportunity to say: "We are only investors on a temporary basis." It seemed to prove the Saudi contention, maintained since the 1973-74 price explosion, that it could absorb all its revenues. Following the 1979-80 explosion and the policy of curbing inflation through restraints on spending, the argument has become less convincing. Highlighting the dilemma, Sheikh Abo al-Khalil commented earlier this year: "The maintenance of a large surplus is not consistent with our economic policies."

At present the Kingdom accounts for about a third of the overall OPEC surplus and its share seems destined to rise regardless of its production policy. It remains cautious and reluctant investor—almost embarrassed by its riches. About four years ago the International Monetary Fund ceased publishing statistics reflecting the full extent of its liquidity. In this respect Saudi Arabia is no different from Kuwait, the United Arab Emirates, Qatar, Iraq and Libya. SAMA's definition of its liquidity is kept secret—like most of its operations. Traditionally it tended to keep money on short-term deposit.

Motivated

Saudi Arabia's moderate stand on oil pricing within the Organisation of Petroleum Exporting Countries (OPEC) has been motivated in part by considerations about the value of its foreign assets, the bulk of which are in dollar instruments. Producing more oil than required for its own immediate budgetary needs Saudi Arabia rapidly accumulated reserves which rose from some \$4.6bn at the beginning of 1974 to nearly \$60bn by mid-1977.

Over the two fiscal years end-

ing in May of last year the Kingdom actually recorded slight fiscal deficits, the equivalent of \$2.1bn and \$4.5bn. But with the escalation of oil prices since then, a high level of production and restraints on domestic expenditure, Saudi Arabia may well add another \$50-55bn to its net foreign assets by the end of this year bringing them to as much as \$100-120bn and generating interest of \$11-12bn.

Last year Mr. Abdelfattah, Governor of SAMA, explained SAMA's preference for investments at the shorter end of the range of available maturities. He said: "Since our fundamental commitment is to the accelerated development of our country and since the absorptive capacity of our economy has been increasing rapidly, we will need an increasing amount of resources for investment within the country. Hence we do not wish to commit our foreign exchange reserves for very long periods."

Yet with an accumulated surplus in prospect of one and a half times this year's budget, which is the equivalent of about \$7.5bn, it must now be thinking in terms of increasing the proportion being placed long-term—if only for the sake of world monetary stability.

The IMF does, however, record the foreign assets under the control of SAMA. The most recent figure published was 225.58bn Saudi riyals for April 1980, or the equivalent of \$67.84bn, which would appear to underestimate the total. It includes a number of items that could not be described as reserves, such as contributions to the IMF and the World Bank, and direct loans to other Arab or Third World countries.

A substantial part of the total is also committed to the currency cover, letters of credit already opened by the Government, the Pension Fund, the Social Security Organisation and a number of other autonomous bodies such as the Saudi Arabian Basic Industries Corporation,

which is committed to very large expenditure on refineries, petrochemical plants and other projects. Such money is regarded as "expenditure deferred"—as indeed the whole accumulated surplus.

Saudi Arabia has shown itself as responsible in its investment policy as it has in its approach towards oil pricing, particularly by refusing to contemplate switching its funds in response to currency fluctuations and changes in interest rates. Last November it looked askance at the freezing of Iranian assets. But recently Sheikh Abo al-Khalil expressed confidence that Arab funds placed in American banks would not be frozen by the U.S. Government.

Diversifying

The intention is to keep the majority of reserves in dollars because of the currency's role in oil payments and international trade. Nevertheless, in a recent interview that Saudi Arabia was "conscious of the need of diversifying our currency within manageable limits."

Hence the Saudi Government has welcomed the relaxation on restrictions on foreign investment in the domestic capital markets of Japan and West Germany, as well as the Swiss move to attract official deposits in Swiss francs.

In the spring of this year SAMA agreed to purchase bonds worth £50m

(about \$200m) monthly for the indefinite future. Held on account with the Bank of Tokyo, they are to be guaranteed by the Bank of Japan. The yield of just under 9 per cent is only modest but taking advantage of the weak market SAMA was able to buy them cheap.

Also publicised has been the 200m Deutsche Mark portion of the DM facility raised by the World Bank earlier this summer. Despite its present stance over the question of representation of the Palestine

However, most purchases of fixed-interest securities are made directly by SAMA. Until a few years ago it bought only bonds issued by governments and quasi-State organisations under official guarantee. More recently it has taken ever-sought private issues, most of them from blue-chip U.S. corporations. It has apparently been taking up such placements at a faster rate this year. Amongst the identified ones are the bonds of the American Telephone and Telegraph Company, IBM, General Motors, U.S. Steel and Dallas Power and Light. It employs a number of portfolio managers—perhaps as many as a dozen. SAMA has moved directly into American equities but avoided acquiring more than 5 per cent of the stock of any one company.

Saudi Arabia has expressed its intention of channelling more capital funds into joint Arab development projects. But like Kuwait, which has long paid lip-service to the ideal and gone some way towards fulfilling it, it has pointed to the restrictions on the flow of capital within the Arab world and the difficulties in identifying viable profitable projects. Sheikh Abo al-Khalil has also pointed to the low absorptive capacity of many Arab countries.

Richard John

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responsible for it is the Abu Dhabi Investment Authority (ADIA). It receives unspent revenues both from the Ministry of Finance and the Abu Dhabi National Oil Company (ADNOC), which transfers 55 per cent of its operating profits to it (with the balance being kept for its own large developments).

In turn ADNOC has borrowed from the ADIA to finance projects like the \$1.2bn lent on commercial terms for the scheme to exploit the gas associated with on-shore oil production. In considering Abu Dhabi's surpluses account must be taken of fairly substantial contributions set aside for pan-Arab projects as well as aid which

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31 DECEMBER 1979
in Egyptian £1000

Liabilities	Assets
Capital	10,000
Res. & Prov.	98,973
Deposits	96,995
Other Liabilities ...	43,964
Total	1,119,432
	Total
	1,119,432

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ARAB BANKING III

Role of the West in recycling the surpluses

THREE VERY topical figures can be extracted from the latest annual report of the International Monetary Fund: the expected OPEC current account surplus for 1980 of \$15bn; the expected current account deficit of the industrialised countries of around \$15bn and the expected deficit of the non-oil producing developing countries of \$70bn.

These projections encapsulate the "recycling problem." Yet it is as well to remember that if the figures prove justified, they will also represent some solution to that problem. For it is impossible to generate a balance of payment surplus without investing it somewhere. And it is impossible to generate a current account deficit without borrowing or disinvesting to raise the cash to pay for it. If the non-oil producing developing countries do register a \$70bn current account deficit this year, it will mean that somehow they have financed it.

So when one talks about the OPEC recycling problem, before rather than after the event, one is really worrying whether the inevitable solution to the equation will be one in which funds flow in quantity from the

"haves" to the "have-nots," rather than one which is essentially arranged between the oil countries and the industrialised countries, leaving the non-oil, non-industrialised countries out in the cold.

Put another way, the solution to the recycling problem may lie not in reducing the size of these IMF figures, but in allowing them to be as large as possible, particularly the one relating to the deficit of the poorest countries.

Hallmarks

One of the hallmarks of the recycling debate is that the onus to provide an answer to the problem does not bear upon those countries which are accumulating surplus revenues.

Rather it lies with industrialised countries which are themselves in need of loans. OPEC will be paying the loans, but the OECD countries are expected to call the tune.

There are various ways in which the industrial countries fulfill their unaccustomed role as impoverished middle men. The largest, quantitatively, is in running and ultimately shoudering the risk of a bank-

ing system which has a net exposure to non-oil developing countries of some \$60bn.

A second way is through their domination of the major international funding institutions such as the IMF and the World Bank—which lend to poorer countries. A third lies in the provision of aid to the Third World by these developed countries.

Both the latter channels help with recycling in an rather an indirect manner. They do not directly convert OPEC deposits into Third World funding. Rather, they involve OPEC countries lending to industrialised countries which then grant, or lend, the money to poorer lands.

After the 1973 oil crisis, it was largely the emergence of bank lending — together with the remarkably rapid evaporation of the OPEC current account surpluses — that did the trick.

In the second, post-1978, oil price shock, it is generally felt that other means of recycling will have to emerge. Some of the suggestions involve new ways for the industrialised countries to play middle man; others involve more direct solutions, arranged between the

OPEC countries and the non-oil less developed countries.

There are various, oft-repeated reasons why this quest is developing. First, the propensity of the Arab oil producers to spend their oil revenues and therefore make recycling unnecessary, is expected to be smaller this time round. Second, banks are lending, and countries are borrowing from banks, to an extent which appears increasingly imprudent. Third, cash deposits with Western banks must now appear an unattractive investment to Arab countries which would have done better never to have converted oil into cash in the first place.

There are a number of different means by which a satisfactory degree of recycling from OPEC countries to the Third World might be promoted:

- **OPEC aid and OPEC country development funds.** The idea of Third World solidarity has long centred upon a few countries —chiefly the Arab states confronting Israel. In 1978 some 65 per cent of OPEC aid went to seven countries—five Arab states plus India and Pakistan. It is probable that the second wave of oil price rises will lead

to increased pressure on the Arab oil-producing countries to boost their aid further. Such pressure will come not only from the West but, more vocally, from the poorer developed countries which are hardest hit.

But aid from these countries has remained broadly static since that time, at under \$5bn a year. As a proportion of the Arab OPEC members' GNP, it fell to 2.4 per cent in 1979. Nor has it yet shown any significant response to the second major increase in oil prices, as it so conspicuously did after the first.

Performance

Although OPEC officials still point to the relatively high ratio of OPEC aid to GNP as proof of their performance, it is clear that as a proportion of the surpluses at their disposal the aid is less impressive. An annual flow of \$5bn seems fairly modest beside an annual surplus of over \$100bn.

Moreover, this aid is concentrated upon a few countries —chiefly the Arab states confronting Israel. In 1978 some 65 per cent of OPEC aid went to seven countries—five Arab states plus India and Pakistan. It is probable that the second wave of oil price rises will lead

to increased pressure on the Arab oil-producing countries to boost their aid further. Such pressure will come not only from the West but, more vocally, from the poorer developed countries which are hardest hit.

There is already movement on the part of the Arab oil producers in response. Iraq has recently increased its aid through a scheme to provide poor countries with long-term interest-free loans to buy oil.

The OPEC Special Fund, which is based in Vienna, has already had its disposable capital increased from \$1.06bn to \$4bn. The longer-term strategy meetings of OPEC have for some time been toying with the idea of greatly increasing the scope of this OPEC special fund.

In May, it was agreed that the Fund's capital should be increased to \$20bn, which would finance the oil imports of developing countries. The terms would depend on their wealth, with grants being extended to the very poorest. This plan could be taken further at OPEC's current long-term strategy meeting.

• **OPEC funding of the IMF and World Bank.**

The need to recycle oil revenues to poorer countries has thrown up a job for the IMF which it was not initially designed to do. During the '70s the Fund has gradually adapted to the new reality of oil surpluses and deficits, developing new lending facilities and new sources of finance. The OPEC countries' share of quotas was increased from 5 to 10 per cent, giving them a greater share of IMF votes and calling on them for a greater share of IMF finance. In addition, the IMF approached OPEC countries for funds for the "oil facility" and the "supplementary financing facility," to which they pledged a total of some \$10bn.

Libya made its one spectacular investment when it bought a stake in Fiat in 1976. That was motivated partly politically and partly by the desire to obtain technology from the Italian company. The activities of the Libyan Arab Foreign Bank have indicated the country's interest in the Eurobond market. But Libya is believed to hold a higher proportion of its foreign assets short-term than any other Arab oil-producing State. Perhaps the most important of its may affiliations is its 25 per cent share in UBAF Bank London.

Richard Johns

The World Bank, which has rather more freedom of

like to add value to their oil by getting involved in the refining of it.

The OPEC countries are likely to be cautious in this. But any increase in the supply of risk-capital in banking—now one of the main constraints on the ability of banks to continue recycling—has an immensely geared-up effect in the potential flow of funds. For instance, Arab Banking Corporation, set up earlier this year with an authorised capital of \$1bn, could, if it raised that capital and became as highly geared as European banks, support a loan portfolio of \$10bn-\$15bn.

So far it would seem that all Arab-backed banks have a total participation in the syndicated loan market of \$15bn. This is only a small part of the total of international loans outstanding. The question of Arab banking is discussed in a later article in this survey.

• **Means of offering OPEC countries satisfactory forms of investment.**

A number of schemes have been proposed to encourage Arab OPEC members to produce oil and invest the surplus revenues rather than keep the oil in the ground. Economists from West Germany and the U.S. have proposed the issue of index-linked bonds to the oil-producers.

The theory is that Western countries guarantee the real value of bonds issued to OPEC countries, and then jointly bear the risk of allocating the funds thus raised to oil-importers according to their need. OPEC's side of the bargain would be a commitment to more orderly changes in the real price of oil.

•

Lending to the third world by Arab banks.

Much more

likely

than any major develop-

ment

in bond market participa-

tion

is a greater Arab commit-

ment

to the banking business.

At the moment OPEC funds

play a much greater role in

the supply of bank deposits

than

in the supply of bank capital.

Put crudely, the pattern of

Third World finance via banks

is for OPEC to supply the funds

but for the West to carry the

risk and make the (now fairly slim) profit.

There are already signs that

Arab oil-producers would like

to get more "added value"

from the flow of funds by

greater involvement in banking

in a similar way as they would

Nicholas Colchester

OPEC members

CONTINUED FROM PREVIOUS PAGE

are not counted as part of UAE's total assets.

At the end of last year the authority probably had at its disposal \$15bn, a figure that could rise to about \$25bn by the end of 1980. Abu Dhabi's one big identifiable investment was the Commercial Union building in London, in the wake of the 1973-74 price rises, before the establishment of the ADIA.

The authority looks upon itself as a "conservative institution that is sensitive about its image." From the beginning Abu Dhabi's Ministry of Finance, assisted by an advisory body in London, concentrated on obtaining a wide currency spread. In the summer of last year the dollar was reliably said to constitute only 40 per cent of its holdings.

ADIA is believed to have kept an even balance between bonds and equities. It has at least a dozen portfolios managed by institutions in the U.S., Britain, France, West Germany, Switzerland and Japan, where Abu Dhabi's first invest-

ments were made in the early 1970s. Little has come to light about its shares in companies, although three years ago or so its holdings in seven U.S. airlines, purchased on behalf of the ADIA by Morgan Guaranty, were revealed.

The ADIA has a merchant banking arm and a very visible presence in the Euromarkets through its 70 per cent share in the Abu Dhabi Investment Company. At the same time the National Bank of Abu Dhabi, which handles most of the UAE Federal Government and the Emirate's cash balances, has made its presence felt with the management of issues.

Qatar is regarded as one of the perennial surplus oil producers but its oil output is not great or its current development programmes large. In 1977 it borrowed to finance industrial projects. It is also a very generous donor. Despite a current account surplus in 1979 of over \$15bn, the excess of revenues over expenditure was

so low after other disbursements that no funds were handed over to the Qatar Investment Board (QIB).

At the end of last year the assets controlled by the QIB were probably in the region of \$2.5bn. The board, consisting of only a handful of advisers to the Ruler who meet only twice a year, deploys its fund through 10 portfolios at least—two in the U.S., two in Switzerland, two in Japan, and one each in West Germany, France, Britain and Canada.

Iraq is as enigmatic as ever both with regard to its financial position and the deployment of its funds. Its obsessive secrecy is such that it has not made any returns to the IMF about its foreign exchange holdings since the end of 1977, when its international liquidity stood at \$6.81bn. At the end of last year its foreign assets could have been anything from \$18bn-\$26bn, according to varying estimates. Iraq has a big and ambitious propensity to spend but little can be deduced from its budget projections. Its income, however, may be in the region of \$50bn.

Estimates of Iraq's probable current account surplus have varied from First National Bank of Chicago's \$14.8bn to Chase Manhattan Bank's \$19.6bn. That seems destined, at least, to have foreign assets of no less than \$40bn by the end of 1980. Official Swiss figures for the first half of the year indicate fairly heavy official Iraqi purchases of gold.

Iraq certainly buys bonds, perhaps in substantial quantities. The Bank Rafidain, which has an Iraqi monopoly of normal commercial banking in the Eurobond market. But Libya is believed to hold a higher proportion of its foreign assets short-term than any other Arab oil-producing State. Perhaps the most important of its may affiliations is its 25 per cent share in UBAF Bank London.



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ARAB BANKING V

Consortia continue to thrive

WHEN M. Yves Lamarche left his post as senior vice-president at Bank of America with responsibility for the Middle East at the end of last year to step into the shoes of M. Yves Truffert, who had been chairman of Banque Arabe et Internationale d'Investissement (BAII) since 1974, his move was watched with some interest from Neuilly, the smart western suburb of Paris where the doyen of Arab consortium Banks, Union des Banques Arabes et Francaises (UBAF), is based.

Since the appointment of M. Hedi-Latif Benani to lead its international division in February 1978, UBAF has become much more aggressive in the international syndicated loan market. Early this year it signed the first syndicated loan for China, to the amazement of more than one member of the international banking com-

Shifted

Two or three years ago, the two banks appeared to be competing directly, particularly in the commercial banking sector. While UBAF, founded early on in the 1970s, has all along boasted the larger asset base (over \$6bn today) and the wider international network, BAII was, at least until two years ago, very active in underwriting and managing loans and bonds. Today, however, the emphasis has decidedly shifted towards investment and merchant banking.

Both banks had well-known figures in senior positions. Mr. Mohammed Abushadi, who rose to the chairmanship of the State-owned National Bank of Egypt, is often described as the glue that holds UBAF together. He is the man many bankers credit with having turned UBAF from being the Middle East arm of Credit Lyonnais, which has a 40 per cent stake in UBAF, into a force in its own right.

No matter how difficult at times the relations may be between UBAF's many shareholders—which include Arab Bank (Jordan), the Commercial Bank of Syria, the Rafidain Bank of Iraq, the Ministry of Finance and Petroleum of Qatar, the Banque Externe d'Algérie, as well as the central banks of Morocco and Egypt—not to mention Credit Lyonnais—Mr. Abushadi has turned UBAF into the most consistently dynamic of all Arab ventures in international banking.

BAII was very active, notably in commercial banking, until two years ago when its director in charge of merchant banking, Mr. Roger Azar, left to set up a

THE SHAREHOLDER BANKS IN THE BIG TWO

BAII

Abn Dhabhi Investment Authority	Cairo Amman Bank
Algemeene Bank Nederland	Canadian Imperial Bank of Commerce
Arab Petroleum Investments Corporation	Development Bank of Singapore
Banca Nazionale del Lavoro	Gulf Bank KSC
Banco do Brasil	Kuwait Investment Company
Banco Central	National Bank of Bahrain
Bank of America NT and SA	National Commercial Bank
Bank of Kuwait and the Middle East	National Investment Company
Bank of Sudan	Oesterreichische Landerbank
Banque Bruxelles Lambert	Qatar National Bank
Banque Centrale Populaire	Societe Financiere Europeenne SFE
Banque du Liban et d'Outre-Mer	Sumitomo Bank
Banque Nationale de Paris	Union Bancaire pour le Developpement Economique
Banque Nationale pour le Developpement Economique	Union des Banques Suisses
Banque Nationale de Tunisie	Wahda Bank

UBAF

Alahli Bank of Kuwait	Central Bank of Egypt
Alahli Bank-Dubai	Central Bank of Somalia
Arab African International Bank	Central Bank of Yemen
Arab Bank	Commercial Bank of Syria
Bank of Bahrain and Kuwait	Credit Lyonnais
Bank of Jordan	Jordan National Bank
Banque Andi SAL	Libyan Arab Foreign Bank
Banque Centrale de Mauritanie	National Bank of Abu Dhabi
Banque Externe d'Algérie	National Bank of Yemen
Banque Francaise du Commerce Externe	Rafidain Bank
Banque Generale du Phenix	Riyad Bank
Banque G. Tred (Credit Lyonnais)	Societe Tunisienne de Banque
Banque du Maroc	Sudan Commercial Bank
	Yemen Bank for Reconstruction and Development

private consultancy. Overnight the steam seemed to go out of BAII's underwriting, though the disappearance of the nascent Bahraini dinar and other Gulf currency bond sectors, not to mention the more active role played by the Kuwaiti banks in the Kuwaiti bond sector, robbed the Paris bank of its niche.

BAII was also believed to have lost money on its bond underwriting business. That may explain why BAII's profits, in both 1978 and 1979, were much below those of UBAF, and the change of direction which has taken place and which is turning the bank into an investment and merchant bank. The bond trading department remains active but places issues rather than underwriting new ones. This change of direction is likely to be emphasised by the new chairman.

A leasing department has recently been set up, this being the first major leasing company in the Arab world. The main transaction to date is the leasing of a TriStar aircraft to Gulf

Air. Plans are afoot to set up affiliates, with local partners, in Saudi Arabia, Kuwait and Abu Dhabi.

The bank has recently hit the headlines because of the purchases of prime properties it has made in Europe on behalf of Middle East clients. Its objective is to invest in property, particularly in Europe and the US.

So far it has participated in the purchase of the Rhone Poulen building which houses the headquarters of this large chemicals, textiles and engineering group in Paris. The price was FFr 500m (£50m), which makes it one of the largest property deals ever done in France.

BAII has also financed the purchase of the Londonderry Hotel on behalf of private Arab clients whose identity has not been revealed.

The bank's investment banking department has also been active in the trading of precious metals—not least gold. It acts as an agent and not as a principal on behalf of clients.

State borrowers and their ratings

THE GROSS borrowing needs of Arab oil exporting countries have been sharply reduced this year by higher oil prices. Nevertheless their total publicised borrowings in the international credit markets have remained fairly high at nearly \$94bn during the first half of 1980 compared with approximately \$10bn in the first half of 1979. For the most part this group of countries enjoys easy access to the international credit markets.

Not all Arab countries are oil producers, however, and for some access to the capital markets of the West is less easy. While Jordan's reputation among international banks is good—it has recently secured a seven year \$150m loan on the very fine spread of 4 per cent, the first for many months—Morocco's is a little tarnished by the continuing war in the Western Sahara, and the strain this is putting on that country's balance of payments.

Sudan is a far worse case and the Bank of Sudan, the Sudanese central bank, recently appointed Morgan Grenfell to advise in its negotiations on its outstanding debts to commercial banks. Negotiations with Western banks ended without agreement last December because Sudan regarded the banks' demand for payment of arrears of interest and regular payment of current and refinancing interest, in return for rescheduling the debt over a seven-year period with three years' grace, as impossible to fulfil. But the dialogue between the banks and the Sudanese authorities was revived and the appointment of Morgan Grenfell should help speed negotiations.

Egypt is a somewhat special case. The large loan which a group of banks spearheaded by UBAF tried to put together more than a year ago to help finance the purchase of U.S. civilian aircraft fell foul of the bad relations between Egypt and its Arab neighbours in the wake of Camp David.

Meanwhile Egypt and the International Monetary Fund (IMF) have failed to reach the basis for a new agreement to replace the \$730m three-year facility that collapsed three months after it was signed in 1978. While the falire is a setback for Egypt's desire to win an international seal of economic "good housekeeping" it also demonstrates the immense improvement in its balance of payments over the past 18 months.

borrowings, are estimated to be around the \$500m mark, though international borrowings are only a small amount of this.

Dubai on the other hand has around \$2.67bn in outstanding Eurodollar loans because its ruler Sheikh Rashid has usually turned to foreign banks to help him finance his major urban and industrial projects. The emirate's debt service ratio, however, which at one time caused concern among foreign bankers, has considerably improved since the 1979 oil price rise and Dubai's decision to turn to the spot market for its oil sales at a time when spot prices were considerably higher than official OPEC rates.

Most of the borrowings made by Arab countries in the international capital markets has traditionally been in the form of syndicated credits. A few, notably Algeria and Morocco, were able to arrange bonds denominated in one of the Gulf currencies. That source of funds dried up last November, however, when the central bank of Kuwait closed the new issue side of the Kuwaiti dinar (KD) market. This happened as a result of the very serious liquidity crisis which had left a number of banks with serious funding difficulties.

Inadequate money market liquidity had been a principal concern of the Kuwaiti banks for several months. It became an acute problem in the wake of the Volcker package last autumn and had been exacerbated by the Carter package in November 1978. No-one fears a revaluation of the dinar against the U.S. dollar, at least of any significance. When U.S. interest rates move sharply higher, Kuwaiti rates must follow suit or attract arbitrage operations. Last autumn Kuwaiti rates moved up, but stayed a long way behind dollar rates. Anyone able to borrow dinars did so, buying dollars and earning a margin on deposits 5 or 6 per cent higher.

The KD bond market was reopened in August, eight months after the imposition of the Government's moratorium, but could still fall victim to a violent jump in U.S. dollar rates. Meanwhile the Kuwaiti central bank has imposed tighter rules governing the size of each KD issue and the new issue calendar. The first KD issue was for the City of Oslo but it is yet far from clear how much this sector of the bond market can really flourish.

Francis Ghiles

Portfolio management has grown in both institutional and personal accounts and BAII is believed to have \$1.1bn of funds under management today.

Roger Sarrock, director of BAII's investment banking department, sums up the situation: "It should be emphasised that Arab investment in the West is still very small but BAII has been active in placing a portion of this investment. However, it is possible that a change in the nature of Arab-Western interdependence could reduce the ability or indeed the willingness of Western economies to absorb Arab capital, by which time the argument for channelling more funds in association with Western technology into Third World countries might acquire momentum."

These new policies are being given added impetus by the presence of M. Yves Lamarche, who can point to improved profits during the first six months of 1980.

UBAF by comparison remains a commercial bank; its treasury department is probably the most active of all Arab banks in Paris. It also helps to finance French exports and assists various corporations working in France. Mr. Benani is a Moroccan who holds Swiss and French degrees in engineering, economics and international law. He worked with Citibank for 12 years before joining UBAF.

He believes, forcefully, that Arab bankers should aim to be a major force in world affairs—"Arab bankers are too shy," he says. He complains about the discrimination against Arab borrowers and is not alone in the banking community in wondering why Latin Americans or some Far East countries should pay lower margins than do some Arab countries—for example, Morocco or Algeria.

But discrimination would

appear to work two ways. It is believed that UBAF is not included in the list of banks with which SAMA—the Saudi Arabian Monetary Agency—deposits funds.

The third major consortium bank based in Paris, FRAB Bank, seems to be a very sleepy organisation—better known today for its flashy headquarters in the prestigious Champs Elysees decorated in raspberry ultra suede than for dynamic achievement. By comparison, the 18th century elegance of BAII's headquarters in the Place Vendome or the workmanlike atmosphere of the modern block UBAF sits in Neuilly tell a different story.

Other Arab consortium banks play an increasingly active role in the international capital markets, though their personality would appear to be less distinct than that of the two Paris-based banks, UBAF and BAII. Gulf International Bank is a very active manager of loans and has spread the area of its activity considerably during the past 12 months. It now ranks second to UBAF in the number of loans it leads and manages. In the course of this year it expects to establish a fully staffed bond department which would allow it to play a more consistent role as underwriter of new issues.

European Arab Bank is also an active manager of loans but there has been some turmoil recently which resulted in the departure of the bank's managing director, Robert Botcherby.

While the concept of consortium banking is being questioned increasingly today, at least where institutions whose shareholders are purely Western are concerned, it appears that Arab consortium banks, especially the older established ones, continue to thrive. They have come of age. The problem for the more recently established ones remains to acquire a personality which is distinct, and that is no easy matter.

Francis Ghiles



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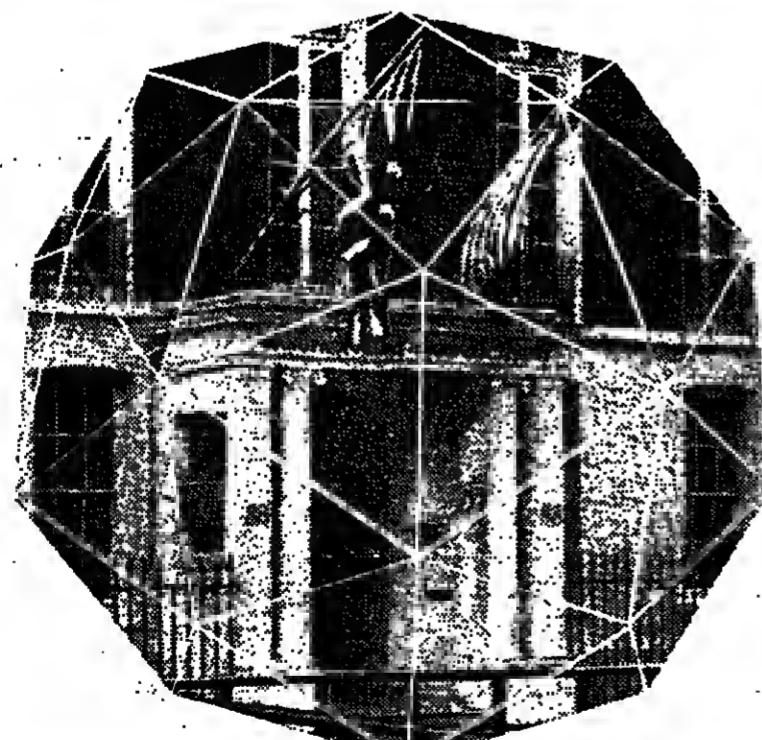
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ARAB BANKING VI

Successful stand on currency rates

THE MONETARY authorities of the Gulf have let out a communal sigh of relief since April. Trapped in a flood of rising capital outflows for some 18 months, they had chosen not to try staying buoyant with the aid of currency revaluations and higher interest rates. They had opted instead to stand their ground and simply take a deep breath.

The exodus of capital had continued for several worrying months. Serious shortages of local currency had followed a huge switch into foreign assets and urgent remedies had been sought. Then came the April collapse in dollar rates. The flood receded and the authorities reaffirmed the practicality of their stand.

Against the background in 1979 and early 1980 of high sterling and dollar interest rates, heavy selling of Gulf currencies was inevitable. Their low interest rates and limited exposure to changes in their dollar exchange rate created spectacular arbitrage opportunities. Last year's political uncertainties in the region added a second motive for capital transfers.

It would be naïve to suppose that the Gulf governments were not made fully aware at an early stage of the crisis of the consequences of fixing both interest and exchange rates. Their adherence nonetheless to the "deep breath" policy was not the product of simple-minded obduracy sometimes suggested by unsympathetic observers.

The Gulf rulers were advised that with careful central banking supervision, rate adjustments could be avoided longer than the critics thought. In this respect, the advisers were to some extent vindicated by the resourcefulness of the monetary authorities in combating the short-term effects of the capital outflow.

Such measures were used throughout the Gulf to offset illiquidity last year and this. They did not prevent periods of acute difficulty—with overnight rates soaring to 40 per cent or more—but they did alleviate seriously disruptive market conditions on many occasions.

Indeed, some leading bankers have criticised the over-use of swap facilities. They point out that swaps are designed to mitigate short-term illiquidity, where the timing of Government expenditure is temporarily mismatched against private exchange operations. Swaps are in this view less useful during

chronic illiquidity, where the local currency deposit base has become unsatisfactory.

But the heavy use of swaps was probably inevitable given the reluctance to adopt Western measures involving exchange and interest rate fluctuations.

If this supply has to exceed the level of the Government's natural spending as was everywhere the case in 1979-80, then resourcefulness is needed to invent new ways of injecting funds without disrupting the financial sector.

Expedients

In the event, Gulf monetary authorities adopted a range of useful expedients. Some, particularly the Kuwaitis, purchased undeveloped land at drastically inflated prices which transferred Government funds into private sector hands—though how many hands, exactly, was not always clear.

The authorities also arranged swap facilities. These were a development whereby central banks bought foreign exchange for "same-day" rather than the more normal "two-day" settlement. This arrangement provided immediate relief for domestic interbank markets starved of local currency. But it meant that commercial banks had to accept a (theoretical) foreign exchange risk, since foreign exchange liabilities sold in this way might need one day to be met.

Swap facilities provide for a future resale of the foreign currency to the commercial banks—though at a slightly different price to reflect the central bank's desired interest rate differential between the two currencies over the period of the swap.

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speculators (borrowers of cheap local currencies to fund lucrative dollar deposits) could be deterred by flexible rates. Their answers are seldom specific, but many observers doubt that arbitrage profits seriously concern the authorities.

Regulated interest rates are not generally perceived in this way. But if this has occasionally been the net effect in the retail banking context, the same is true in the corporate sector. The structure of domestic rates in Kuwait, for example, appeared to restrain coupon levels on new Kd bonds during 1979. Some adventurous borrowers were able to raise substantial funds before last November's moratorium on new issues—for considerably less than they would have paid in the Eurodollar bond market.

More Western treasurers might perhaps have taken advantage of the Kuwaitis' largesse if they had fully appreciated the link between the dollar, the Kd and all the other Gulf currencies. Possibly they were misled by talk of "daily fixings" and restructured currency bands.

Antipathy
These latter have sometimes accompanied small percentage changes between all the Gulf currencies and the dollar. But the adjustments reflect no change in the underlying antipathy towards revaluation. There have been only small percentage changes which, particularly in the case of the Saudi riyal earlier this year, have successfully deterred foreign exchange dealers from taking up speculative inventory positions.

Indeed, it is precisely because all the Gulf currencies share this basic adherence to the dollar which renders most discussion of further Gulf monetary co-operation superfluous. But one all-embracing Gulf currency still recurs as a topic of heated debate whenever the monetary authorities are aiming a period of relative calm. And there are signs of its reappearing now to fill the hours of political discussion until the next interest rate cycle revives again the weightier questions of the last year.

Duncan Campbell-Smith

The Arab world's IMF

THE Arab Monetary Fund took a further step towards becoming the Arab world's own IMF last autumn by providing its first extended facility to the region's most indigent country, Sudan. The \$44bn loan was its largest yet, and it was the first time the Fund had lent more to a member country than that country had put in.

The Fund has 21 member States, though Egypt is technically suspended from membership, despite being one of the Fund's creditors. The chief aim of the Fund is to assist Arab States with balance of payments difficulties, recycling the surpluses of the richer Arab States to the poorer.

All member States have the automatic right to draw up to 75 per cent of their paid-up subscription should they have a balance of payments deficit. In addition, member states may be able to obtain a loan on concessional terms from the Fund to support a financial programme to be agreed with the Fund. In the case of a severe balance of payments problem, the AMF can, like the IMF, provide funds according to a financial and economic reform programme agreed between the member state and the AMF.

A member state may in addition be able to borrow up to 100 per cent of its paid up subscription to meet some unforeseen balance of payments disaster such as crop failure. The limit to borrowing by member-states in any one year is three times its paid up subscription.

Impartial

Theoretically, the AMF should meet the need in the Arab world for an impartial organisation to control the disbursement of balance of payments support to the poorer states. Richer countries like Saudi Arabia are often reluctant to give this kind of aid without some kind of control on how it is spent, and this is more easily done by an multilateral organisation.

The AMF's authorised capital is now about \$1.025bn following an additional commitment of \$50m by Iraq before the last annual general meeting in April. In fact the capital is denominated in Arab dinars, each of which is equal to three IMF Special Drawing Rights. Officially, therefore, the AMF's capital is AD 263m, or SDRs 786m.

Of this, some \$534m has been paid up. Concessional loans disbursed to member-states amount to about \$90m accounted for by loans to Sudan, Egypt (apparently being repaid), Morocco, Mauritania, Syria and Somalia.

In fact Sudan with its \$44bn extended facility and two previous drawings totalling \$14.6m, is easily the biggest creditor of

the Fund. Though the \$44m loan was on terms which included a financial and economic reform programme, it came a few months after the IMF had agreed a rather larger facility for Sudan. It would not have made much sense for the AMF to have imposed yet more stringent conditions than the IMF, while less stringent conditions would have been meaningless.

Meanwhile the Fund has been trying to fulfil some of its other stated objectives, which include promoting Arab economic unity, advising states on investment

Bahrain, on the Euromarket or anywhere else. It would have no foreign exchange dealings with Canadian financial institutions, nor would it trade in Canadian bonds.

But the blow to Canada was rather less severe than these dire pronouncements suggested. Less than \$1m of the AMF's funds were in Canadian dollar bonds at that time; in any case, a political decision of that kind had to be ratified by the AMF's parent body, the Arab League.

CONTINUED ON NEXT PAGE

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ARAB BANKING VII

OPEC aid programme comes under fire

THERE HAVE been fewer fawning speeches and ignorant press articles about OPEC aid in the past year and a half. In their place has come increasingly outspoken criticism of the organisation's aid performance, from the leaders of the industrial countries, most recently by Chancellor Helmut Schmidt of West Germany, and a great deal of more muted but rather more bitter obloquy from the developing countries.

The burden of the criticism is that OPEC's aid performance has been deteriorating in the past two and a half years, and that OPEC states have yet to make an adequate response to the effects of their oil-price increases in 1979 and 1980.

Though the OPEC countries give a far higher percentage of their GNP in aid than do the industrial countries (who are by this yardstick ten times more generous than the Soviet bloc), the disbursements by the OPEC states reached their lowest percentage of GNP in 1979. In 1978 and 1979 disbursements were in many terms lower than in the preceding three years, and considerably lower in real terms (see table). Part of the decline was caused by the departure of Iran from the ranks of substantial aid donors, though this was to some extent compensated for by a big rise in Iraq's performance.

Since mid-1979, OPEC countries have, with some exceptions, yet to give signs of substantially increasing their aid, notably while discussions on a new collective response to the plight of the developing countries are still going on.

Only Iraq has greatly stepped up its assistance to poorer countries with oil purchases. Outside the Arab world, Venezuela has joined non-OPEC Mexico in an oil purchases assistance scheme for nine countries in the region.

Clouded

Discussion of OPEC's aid philosophy and performance is clouded both by contradictory arguments on the part of the organisation's members, and by misunderstanding among many development workers of the nature of OPEC aid. On the one hand, OPEC argues that it has no obligation to give aid, certainly not in compensation for oil price rises. It claims to be fighting a battle on behalf of all developing countries against the industrial countries, since its members are themselves developing countries and have big development needs. It concludes that the industrial countries, which have the real wealth in the world, should compensate the poorer states for

the effects of oil-price rises caused by the industrial countries' demand for oil.

The OPEC States themselves do not take these arguments very seriously, as shown by the fact that many of them are in fact big aid donors. They also co-operate closely and with increasing efficiency with the industrial countries in many aid operations.

Being big aid donors, OPEC states are treated in much the same way as the OECD aid donors. Their aid disbursements are recorded and published, and set against the somewhat hazy calculations of their GNP—which in the case of oil exporting countries do not make full allowance for the fact that they are depleting irreplacable resources. In fact, as those who attempt to keep track of OPEC aid at the OECD would be the first to admit,

OPEC states are pledged to give a total of \$3.6bn a year to Syria, Jordan, the Palestine Liberation Organisation and the people of the Israeli-occupied territories. If paid in full, these commitments would account for a very substantial chunk of the last year's total OPEC disbursements of 4.7bn (according to the OECD provisional figures). In 1978-85 per cent of OPEC aid went to seven states, five of them Arab, plus India and Pakistan.

Apart from the big political donations to the Arab front-line states, which are officially classified as balance of payments support, most OPEC aid is tied to specific projects. This is partly because balance of payments support is hard to monitor, and partly because projects—a new harbour or an irrigation scheme—are a great deal easier for the rulers of

development. Both OPEC and the industrial countries would contribute to it.

But when it was discussed at Taif in Saudi Arabia last May, the provision for contributions by the industrial countries was dropped as being unrealistic. The meeting concluded by referring the matter to last week's ministerial meeting in Vienna. Proposals included a raising of the OPEC Fund's capital to \$20bn, assistance to developing countries with oil purchases through grants for the poorest states, and loans on terms varying from concessionary to commercial for the richer developing countries.

Relations between the developing countries and the industrial states, and between these two and OPEC, are strained. While Israel is taking increasingly provocative action on the status of Jerusalem and the occupied territories, which the Arab states see the US doing nothing to stop, the Arab OPEC states can hardly be seen acceding to western pressure on aid for the developing world. Indeed, even the possibility of Arab states lending on commercial terms to the International Monetary Fund is held up by a row over the granting of observer status to the Palestine Liberation Organisation.

What is depressing, however, is the lack of dialogue between the different parties over the aid issue. OPEC states barely put in an appearance at the (admittedly tedious) UN Social Session at the beginning of this month, which dealt with development issues and the North-South dialogue. OPEC states' diplomats have talked of postponing action on an aid package until after the global negotiations between all the countries of the world originally scheduled for next year.

For most developing countries, that is too long to wait. What OPEC states seem only dimly to grasp is that because high oil prices now absorb a very high proportion of developing countries' export earnings (often as much as 60 per cent), these states effectively have no foreign exchange in the bank.

The result is that their economies slow down and development projects to increase productivity or exports, often partly funded by OPEC states, are delayed or even aborted altogether. That is why the developing countries want a share of the OPEC states' current account surplus, estimated at \$115bn for this year.

James Buxton

AID GRANTED BY OPEC COUNTRIES

	1975	1976	1977	1978	1979
		\$m			
Nigeria	14	83	64	38	28
Algeria	41	54	48	44	45
Venezuela	31	103	52	109	83
Iraq	218	232	61	172	861
Iran	593	753	224	278	21
Libya	261	94	115	169	146
Saudi Arabia	1,997	2,407	2,410	1,470	1,970
Kuwait	976	615	1,518	1,268	1,099
Qatar	338	195	197	106	251
United Arab Emirates	1,046	1,080	1,177	690	207
Total OAPEC*	4,679	4,656	5,326	3,919	4,579
Total, OPEC	5,516	5,596	5,886	4,844	4,711

Source: Organization of Economic Cooperation and Development.

OPEC aid is not all like that given by OECD countries.

One third of OPEC disbursements over the past six years has been in contributions to the capital of OPEC and Arab multilateral funds, most of them newly established, or to other international bodies. The main aid-giving OPEC states—Saudi Arabia, Kuwait, the United Arab Emirates and Iraq—have their own aid funds.

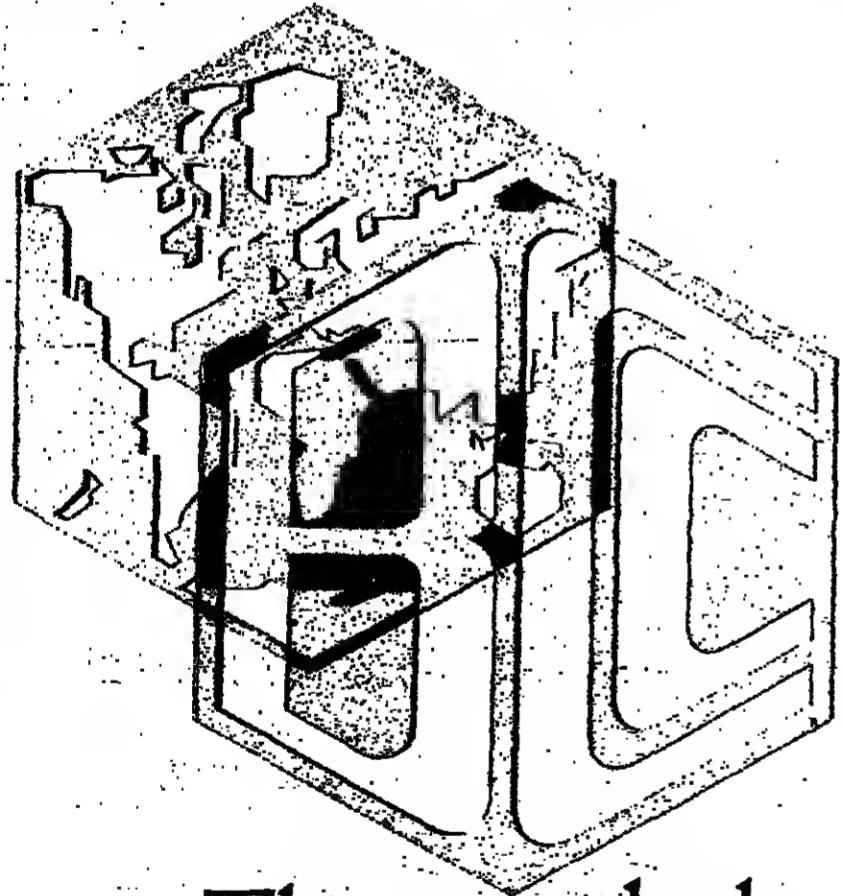
Yet the bulk of OPEC aid is not disbursed to recipients either by the multilateral or the bilateral funds, but goes in the form of direct transfers from the Ministry of Finance of one country to that of another. Such transfers are often difficult to keep track of, though the bulk of them do eventually show up in the published statistics.

Most of the transfers are to the Arab front-line states and to a few other near neighbours of the oil states. Indeed, under the Baghdad summit agreement of November 1978, six Arab

some of the donor states to envisage than a crude bank statement entry.

It is therefore hardly surprising that OPEC states have yet to agree on a collective programme to assist the developing countries in the wake of the 1979-80 oil price rises, and that the big donors (with the exception of Iraq) have not stepped up their aid programmes. OPEC is not a very cohesive body, while individual OPEC states, notably Saudi Arabia, are ill-equipped to digest rapidly the confusing plethora of aid proposals that have been put to them in the past year.

However, as well as raising the capital of the increasingly effective OPEC Fund, based in Vienna, from \$1.6bn to \$8bn, OPEC members have been discussing much larger aid programmes. The OPEC Long Term Strategy, which provides for steady but reasonably predictable oil price increases, endorsed in Iraq plan for a joint fund for energy and deve-



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Arab IMF

CONTINUED FROM PREVIOUS PAGE

which did not do so. Later Canada dropped its plan to move the embassy.

The AMF took a strong stance on the freezing of Iranian assets in the U.S. by President Carter after the taking of the Iranian hostages. In January this year, Dr. Hashem issued a measured but strongly-worded statement calling for Arab investments and deposits in western countries to be guaranteed against sequestration and freezing.

The U.S. Government's action against non-Arab Iran was a severe blow to international confidence and stability, he said. The action of the banks had "revealed that they could act as instruments for the implementation of measures, such as freezing of deposits, taken for reasons totally unrelated to the economic and financial considerations which alone should guide them."

Dr. Hashem said there should be an international agreement between the "advanced countries" and the Arab states. There should be a conference to discuss the issue, he said.

Significance

The significance of the statement related more to the investment of the surplus funds of Arab members of OPEC than to the AMF's own funds, none of which—at that time—were invested in America. The U.S. Treasury had refused to grant the Fund exemption from U.S. withholding tax on its holdings of U.S. Treasury bonds, since the Fund is not a sovereign state. But the Fund at that time had about \$150m invested in U.S. banks in Britain, the Bahamas, West Germany and Singapore.

Little more has yet been heard of the proposed conference, but Dr. Hashem was undoubtedly putting the AMF's weight behind the Arab case on what is currently a crucial issue.

But the most important issue is for the Fund to become a bigger provider of balance of payments support to poorer Arab states.

James Buxton

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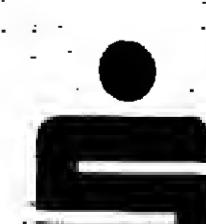
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ARAB BANKING VIII

Oil wealth flows into precious metals

FOR THE last decade, a favourite occupation of international bullion market pundits has been the drawing of elaborate charts showing a remarkably precise correlation between the inexorable price-rises of oil and gold.

The ratio between the price of a barrel of oil and that of an ounce of gold has remained at roughly 1:20 with the occasional fluctuation to either side since the bouncy days in 1970, when oil was \$1.5 a barrel and bullion still traded at the old official price of \$35 per ounce.

The step-by-step price increase of both commodities during the 1970s—both have risen 20-fold during the last 10 years—has been more than a coincidence. Oil and gold have both become world-wide barometers of political instability. A more practical reason for the link is that the Arab countries which have derived the largest financial benefit from the oil price-rises have, for several years been investing a considerable proportion of their increased wealth in gold.

Middle Eastern demand has been one of the most important factors behind the trebling of the gold price since the beginning of last year. There was particularly heavy buying from that area by Government-owned or State-backed institutions as well as by wealthy private individuals during the near-panic conditions on the bullion market leading up to the record \$850 per ounce recorded in January.

Since then, the price has again recovered, rising to nearly \$700 earlier this month as the markets became nervous during the run-up to the OPEC price-fixing meeting in Vienna. Arab investors have been back as a major force in the market since the end of Ramadan last month. But dealers say there has been buying and selling in both directions. This represents a significant switch from the one-way stockpiling seen during the price surge of the end of last year.

The drop in price since then—gold hit a low of \$470 during the peak of the U.S. financial squeeze in March—left many Arab investors with heavy losses.

Such losses were not confined to those trading in gold. The ill-fated efforts of the Texas-based Hunt family to corner the world's silver market were backed by wealthy Arab investors, including at least one member of the Saudi Royal family. The partners shared in the misery when silver collapsed from its January peak

of \$50 per ounce to around \$10 in March.

Middle East investors have also participated in the ups and downs among other precious metals like platinum and palladium over the last few months. According to some Swiss bullion dealers, Arab clients have diversified into silver and other precious metals. They aim both to spread the risk and to avoid annoying the Americans by pushing the gold price too high.

Gold enthusiasts in the Gulf have, however, learnt something from the price-gyrations of the last few months. They have become far more skilful at playing the market in both directions to avoid, or at least diminish their losses, according to London bullion dealers.

A large amount of gold was sold back to the market from the Middle East in the first three months of the year, estimated at as much as 150 tonnes. These sales represented a combination of profit-taking, forced selling and unloading of old jewellery stocks as the price tumbled from the January peaks, and were partly responsible for the relative weakness of the gold market during the spring and early summer.

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This reduction in demand is, however, likely to have been eclipsed by increased investment demand over the last year or so. Significantly this has been a time when total world supplies of the metal have been decreasing sharply.

Secretiveness

Firm figures on the extent of Arab buying are hard to come by in a market which prides itself upon its secretiveness and lacks any overall statistical coverage.

But some idea of the strength of demand has been provided by official Swiss figures showing that Iraq, Kuwait and the United Arab Emirates between them transferred a total of 129 tonnes of gold, worth some SwFr 4.2bn (£1.6bn) from the Swiss bullion market in the first six months of the year.

Total exports of gold from Switzerland to Arab countries during the first half came to 146 tonnes, worth SwFr 4.7bn (£1.2bn). This amounted to over 90 per cent of all Swiss gold exports. British Customs and Excise figures reveal that there have also been transfers of gold to Arab countries from the London market this year—notably to Libya.

These figures do not, however, include the amounts of gold bought by Arab Investors in London and Zurich and stored there on deposit, rather than physically shifted back home.

This type of buying might have increased over the last year or so. Fears of political instability in their own countries have made some wealthy Arabs reluctant to keep too much of their hoards at home, according to London dealers.

One London banker in touch with Arab clients estimates that there are 30 to 40 private groups

or consortia in the Gulf playing the gold market, with funds up to \$50m to spend—around five with capital \$100m. Such groups trade around the clock in the Far East, European and North American markets. They usually carry out transactions two to three tonnes a time—occasionally up to 10 tonnes as they deal mainly through London bullion houses or Zurich banks, all of which have offices in all three centres.

In most Arab states, a string of quasi-official investment institutions share with the Central Bank or Finance Ministry the job of administering the nation's foreign reserves. Because of blurring of the lines between Government and private investments, it is often difficult to detect whether gold stocks are being built up as part of official decisions to shift reserves into bullion.

The figures for official gold holdings reported by the countries to the International Monetary Fund are particularly misleading in this respect. According to the IMF, the combined official gold reserves of Saudi Arabia, Kuwait, the UAE and Libya amount to around 322 tonnes. But this almost certainly underestimates the true total (just as the Fund figures give an incomplete picture of Arab currency reserves).

There is in fact little doubt that Arab OPEC states are investing in gold as part of general policy to diversify the content of their reserves. This represents a continuation of efforts already put into effect over the last few years to lower the dollar component of foreign exchange holdings in favour of other currencies like the Deutsche Mark, yen and sterling.

The Bank of England estimated that, as of the end of last year, official holdings of gold (valued at \$500 per ounce) probably accounted for just over 10 per cent of total OPEC assets. This is roughly the proportion that some investment managers in Arab-connected banks have been advising as suitable "core" holding of gold in privately-owned portfolios.

David Mars

Investor deployment of private fortunes

FROM THE days when the rustle of Arab petrodollars first began to be heard in the West, the deployment and disposal of private Arab wealth has been a subject of much speculation, some theorising and often pure fantasy. The publicity about the very few really substantial private Arab investments outside the Middle East, together with a certain degree of wishful thinking on the part of some Western financial managers, has contributed to the growth of the idea that there are vast sums of private Arab money constantly on the look-out for Western investment booms.

Although there are no authoritative statistics published on the outflow of private sector funds from the Arab countries, a realistic assessment gives a different and less dramatic picture. Undoubtedly there is a growing number of individual Arabs who have amassed large personal fortunes. Increasingly, they will look to overseas investment for the exploitation of their assets. But, with some exceptions, the scale of this investment is often considerably less than popularly supposed.

A few very wealthy Arab individuals have formed their own institutionalised investment vehicles. Among the better-known is Triad Corporation of Adnan Khushoggi, whose activities frequently make the financial pages as well as the gossip columns.

Sheikh Badriya al Sabah, the widow of the late Sheikh Fahd of the Kuwait Ruling Family, has her United Trading Group. This group includes a highly successful foreign exchange operation and is a major dealer in gold. Sheikh Badriya, whose reputation for business acumen is almost legendary, has large private investments in Spain and Australia as well as in Europe.

Sheikh Suleiman Saleh Olayan, the Saudi Arabian entrepreneur, runs a diverse stable of companies through his main group holding company Olayan Investments NV, which is registered in Curacao. Dr Ghaffar Sharoun, the son of one of Saudi Arabia's Royal advisers, has built up his Redex Corporation into an international organisation with substantial interests in banking and real estate.

Some private Arab fortunes are genuinely fabulous, although hard facts about them are relatively scarce. Sheikh Jaber al Ahmed, the ruler of Kuwait, Sheikh Sa'ad Abdullah, Kuwait's Crown Prince and Prime Minister, are

both reputedly the possessors of enormous private fortunes. The private investments of some of the ruling family in Kuwait are of sufficient magnitude to merit the full-time attention of Khalid Abu Sa'ud, who left his post as Director of Investments in the Ministry of Finance to look after the private financial affairs of the Sabahs.

The Dowagar-Queen Ifrat, widow of the late King Faisal of Saudi Arabia, merits inclusion in the top league of Arab private investors. So does her brother, Sheikh Kamal Adham, one of the late King's closest confidants and a former Royal adviser. But investments—divided between public and private sectors—have risen in line with the greatly increased current account surpluses of the Arab oil states.

The jewellery sector showed

Arabia.

In earlier days, Arab private-sector investment tended to be confined to real estate, bonds and gold. These areas continue to be most often chosen, with property investment particularly favoured. The purchase of a house or flat is commonly the Arab's first essay into UK investment, although such purchases are usually made for reasons of personal and business convenience rather than purely for investment purposes.

Examples, albeit on a rather grand scale, are the house in Hampstead bought by members of the Saudi Royal Family, the extensive country estate owned by Sheikh Zayed the Ruler of Abu Dhabi and Mereworth Castle, bought by Mr. Tejir.

Fashionable

But the majority of Arab property owners are to be found in the fashionable residential districts of London. Arab private investors have, in general, been inclined to follow the pattern of Arab governments' overseas investment. However, there is now a move by private Arab money to follow the examples set by such as Harb al Zahair and Sheikh al Bedrwi, with investments in industrial enterprises.

As well as the desire of the wealthy individual to spread his investment risks, there are several factors which are being used to increase the flow of private Arab investment money into the developed countries. Since the overthrow of the Shah of Iran, the armed siege in Mecca last year and the Shia disturbances in the eastern province of Saudi Arabia, the uneasy political climate is widely recognised. It is seldom openly admitted or discussed but private confidence in the future stability of the region particularly in the Gulf States

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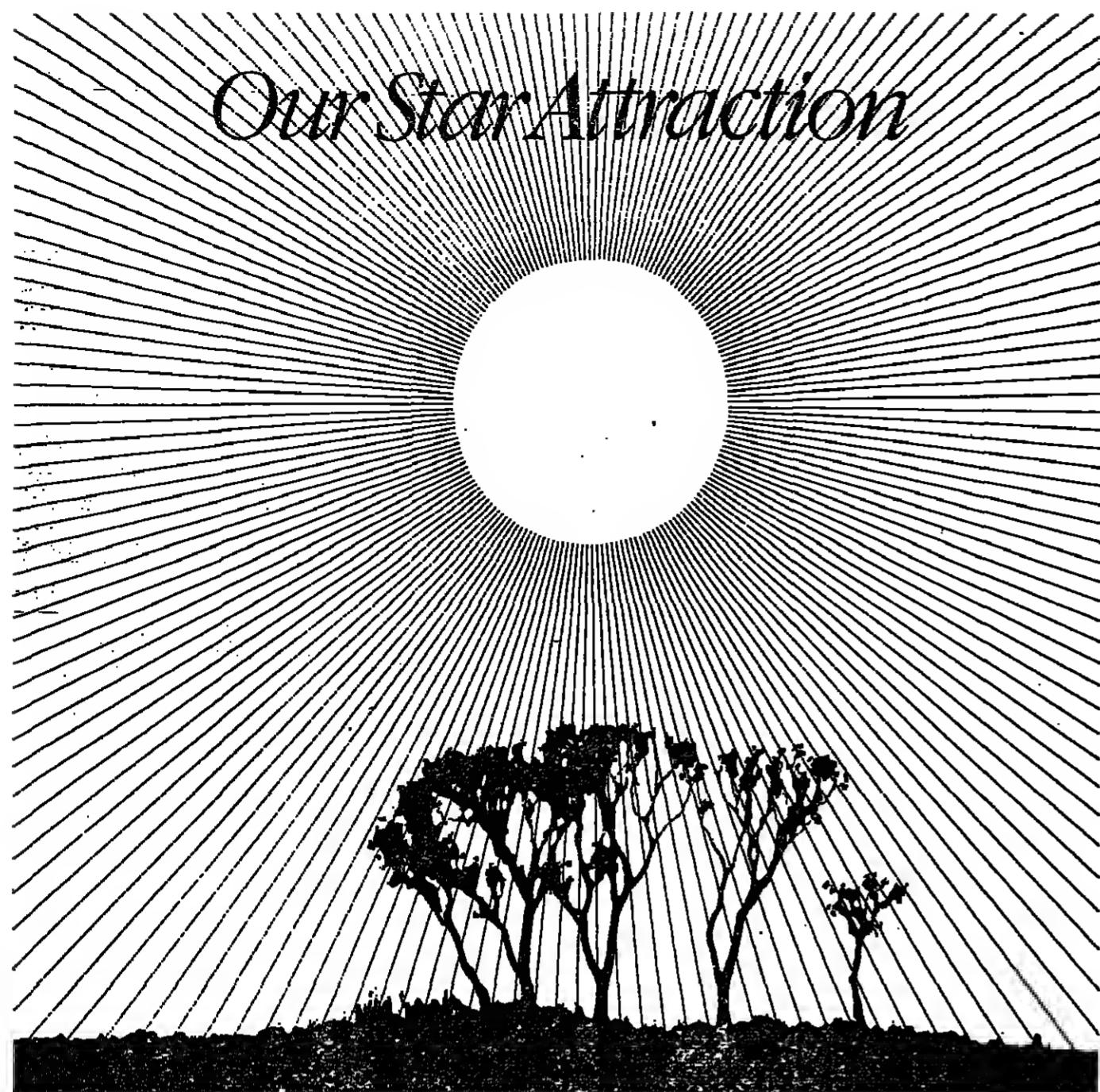
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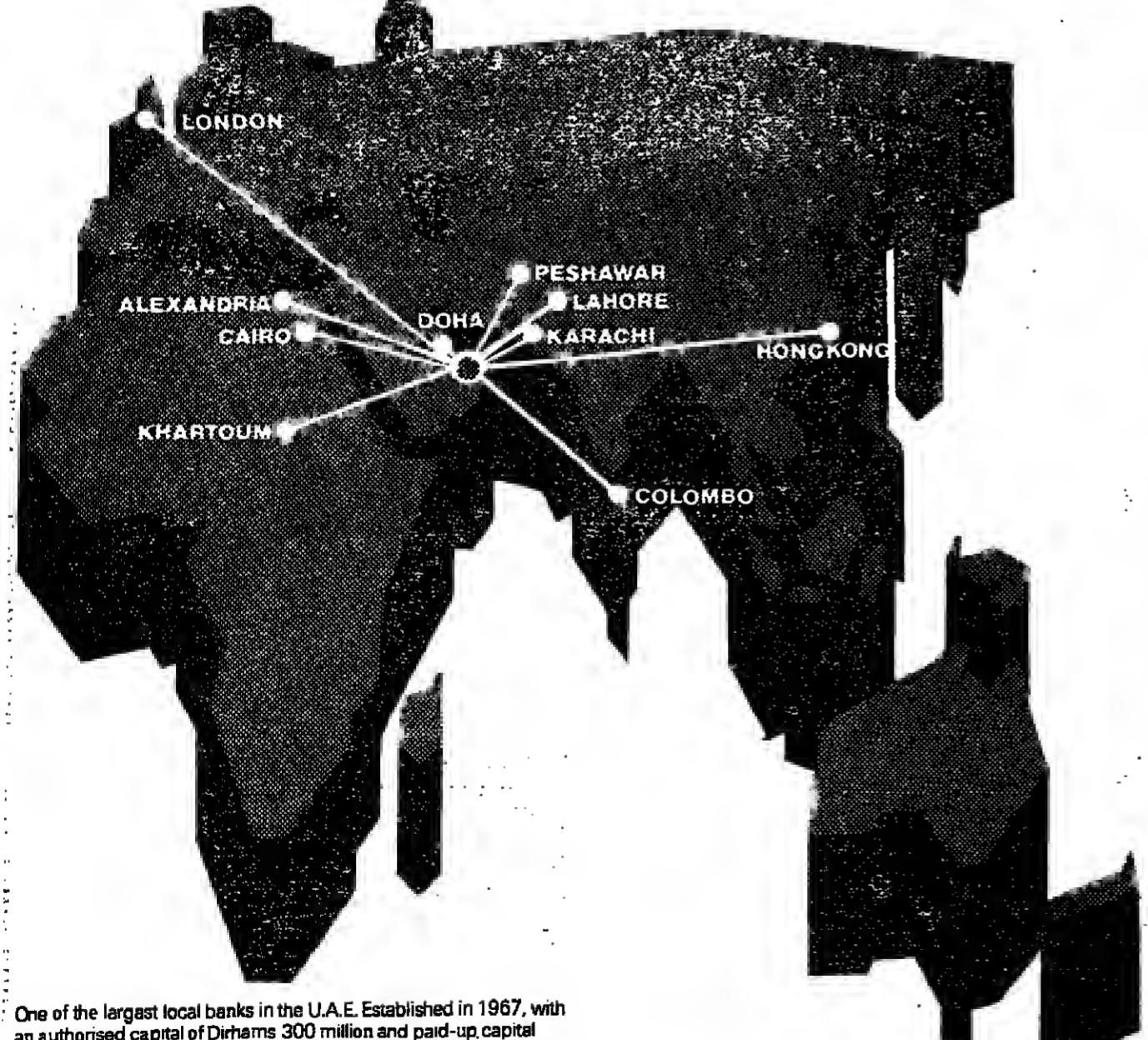
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ARAB BANKING X

Disillusion sets in as Arab investment ideal is checked

IT HAS been said that the trouble with intra-Arab investment is that the rich countries don't need it, the socialist countries don't want it and the bankrupt countries can't use it. That is an exaggeration, but it does sum up the current disillusionment about an idea which was commenced with high hopes and considerable idealism.

The original idea, as developed by the Kuwaitis before the 1973-74 oil price rise and since expounded more fully by others, was that the proper place for the rich Arab states to invest their surplus wealth was in poorer Arab countries. The Arab OPEC states with large surpluses see themselves as developing countries temporarily enjoying substantial liquidity. Behind the neat theory was a genuine idealism aimed at reviving the Arab world after a century or more of humiliation by the West.

In the world at large, developing countries with an outside investor remitting or planning to remit profits could hardly be said to be on the increase. Many governments have either set themselves against it or are suffering from the legacy of a predecessor which did so. What is remarkable in the Arab world is the relatively large number of projects involving outside investors which have got going in the past few years, sometimes in countries which until 1973 were sternly opposed to the very concept.

The fact that investment may be available from outside has led several countries—notably Sudan and Egypt—to reverse official policies on foreign investment and hence their whole economic orientation. The fact that most of the capital and some of the management for new investments in the poorer Arab countries comes from other Arab countries has not necessarily made it more palatable than if it had come from Western countries. Indeed, the opposite may be the case.

Even within those poorer Arab countries which officially attract foreign investment, the more realistic officials will probably admit that they have received as much investment as they were prepared to welcome and which the state of their economies made possible. The bulk of Arab surplus funds goes to the Western countries, investing there or in real estate at home is far simpler, and the return is often better than investment within the Arab world. The efforts of other Arabs to get projects going in their fellow Arab states are therefore all the more remarkable.

This category does not include people like Adnan Khabsiggi who is mainly concerned with making commissions on trade and arms deals between the West and the Arab states. It covers concerns like the Kuwait Foreign Trading Contracting and Investment Company (KFTCIC), or The Arab Investment Company (TAIC), based in Riyadh, which have lavished time, attention and money on getting the Kenana sugar project in Sudan going, and a number of smaller investors from the private sector.

Surplus funds

The Arab states can be broadly divided into three investment categories. First, there are the capital-rich, free enterprise countries which have the surplus funds to invest elsewhere, such as Saudi Arabia, Kuwait, the United Arab Emirates and Qatar. Then come the socialist countries which do not want foreign investment. Some of them are rich—Iraq, Libya and Algeria; while two of them are poor—South Yemen and Syria (the latter having until recently appeared receptive to investment). In the third category are those countries which officially attract investment: Morocco, Tunisia, Egypt, Sudan, Lebanon, Jordan, North Yemen, Bahrain and Oman. It is to these countries that the limitations on outside investment apply.

The first limitation is economic. With the exception of the expanding oil-based economies of Oman and Bahrain, these states' economies have had mixed fortunes since the 1973-74 oil price rise. Most of them have experienced fairly fast growth, by the standards of other developing countries, thanks to reasonable inflow of Arab aid mainly for projects and the remittances of expatriates who have gone to work in the richer Arab states.

But growth has had its side-effects: the physical infrastructure of several countries has been found to be quite inadequate; at least one state—Sudan—has found it has not had enough foreign exchange to pay for routine imports of fuel and spare parts; and many of the best skilled workers in these countries have emigrated to work in the oil states. There are all limit the amount of

investment that can be absorbed.

The other limitation is less tangible. While several of the states officially attracting investment were doing so before the 1973-74 oil price rise, others—notably Sudan and Egypt—had been run on distinctly socialist lines, in Egypt for the best part of a generation. Well drawn-up (or, in many cases, badly drawn-up) investment codes were obviously of some help in attracting the investor; but investors also needed the active encouragement of state bureaucracies in getting projects approved and started.

Kenana project

In Sudan and Egypt this was rarely possible, even where the head of state was heavily committed to the project personally, as in the case of President Nimeiri and the Kenana project. Bureaucrats had no particular incentive to push projects through; they were not by nature inclined to ease difficulties, and in Egypt, in particular, bureaucrats could see that if foreign investment were successful it would spell the ultimate end of the orderly-looking if inefficient State-controlled economy they had run for so long.

These difficulties were compounded because investors have frequently had to go into partnership with government, and use State-owned institutions for banking, transport and other facilities. Here the bureaucratic mentality also prevails, and staff lack the personal commitment and the profit motive to push things through, or are simply not skilled enough to do so.

Many a development project has either been slowed down or else scared away altogether by the State-run railway system in Sudan or the nationalised corporations in Egypt. For in both countries, a slender edifice of capitalism is being erected on almost incompatible but still durable socialist base.

The director-general of The Arab Investment Company, Mr. Abdul-Rahman al-Sai, who is unfortunately now leaving for another post, believes that a major role of intra-Arab investment is to improve the efficiency of Arab economies by forcing them to reform their administration and philosophy.

By bringing what he calls "the discipline of development" to the Arab world, he believes he can do it a service. He also believes that for this reason, states such as Iraq and

Algeria, which say they do not want or need outside investment, ought to have it—just as much as Syria and South Yemen, which have turned their back on economic realities to pursue their barren strategies to the bitter end. These and other countries like Sudan, which are still not pushing for reforms, will eventually "strangle themselves to death," he says.

TAIC, which is owned by 15 Arab governments and has a paid-up capital of \$290m, has under Mr. al-Sai waged a discreet war of attrition against the dogmatism and sloth of many Arab governments. It insists on good feasibility studies, application of strict economic criteria (though it may be prepared to settle for less than the maximum financial return), and opposition to corruption in the schemes in which it takes a

share. Among its successes, it can point to the Asment de Tamara cement project in Morocco and Cement Amilante Tunisi, in Tunisia. Kenana, which produced its first sugar earlier this year, has turned out several times more expensive than first envisaged. But it stands a chance of becoming profitable thanks to the greatly improved sugar price. It has also taught some important lessons and demonstrated new management methods to Sudan.

Oil pipeline

KFTCIC, 35 per cent owned by the Kuwaiti Government, has, along with Saudi Arabia and some Sudanese institutions, put up \$157.7m in a successful capital increase operation by Kenana earlier this year. The Kuwaiti concern operates on similar lines to TAIC, and has a string of projects round the Arab world. One of the most important is the SUMED oil pipeline across Egypt. Like TAIC, KFTCIC has found Jordan and Tunisia the two countries most receptive to investment, as one might expect from states run on free-enterprise lines and accustomed to living off their wits.

But neither of those countries has unlimited capacity to absorb investment given the size of their economies. The big prize remains Egypt, with its vast potential market, sophisticated labour force and geographical advantages. Despite Arab grumbles about the Sudanese rehabilitation of its existing run-down agricultural base. But it has done none of these, because of management weakness and poor relations with the Sudanese Government. So far it is a missed opportunity in intra-Arab investment.

But Mr. Abdul-Rahman al-Sai would caution against excessive disillusionment. Much has been learned, organisations have discovered how to work together, and the sheep have to some extent been sorted from the goats.

James Buxton

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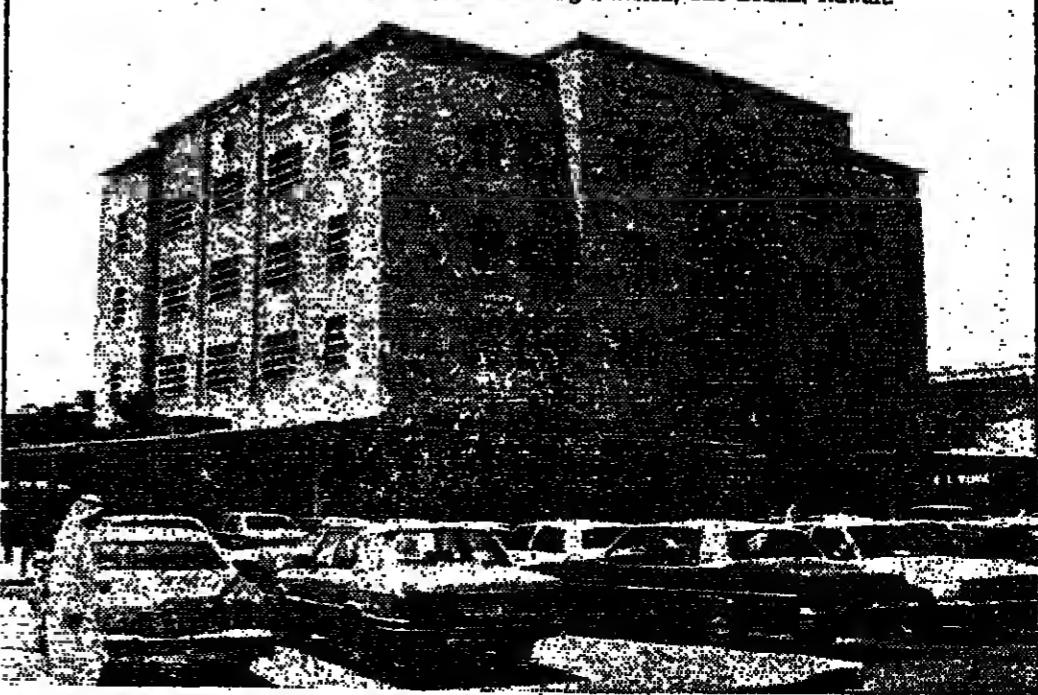
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ARAB BANKING XI

Half of Saudi money supply lies in Bahrain . . .

IN A COUNTRY where there is no Government debt except to future generations, and where the attitude to borrowing is heavily influenced by religion, the banks are bound to play a somewhat different role from that understood in the West.

In Saudi Arabia, this role remains a comparatively minor one. In May, 1980, the last month for which Saudi banking figures are available, as much as half of the Saudi money supply was out of the country in Bahrain.

The Saudi financial world remains highly contradictory. Despite the vast surplus generated by the State, which is likely to exceed \$30bn this year, the market has been subject to periodic drought in liquidity for the past two years as the Government curbed its spending. Meanwhile, despite the real public and private disaste for the charging of interest, "commission" rates have risen into double figures for best customers and are still in the range of 8-10 per cent.

Many merchants and small contractors still prefer to finance their businesses either from operations or on the basis of "wad' (face), where money is lent on trust against future purchases from the lender, as a bribe-prize or simply as patronage.

Many Saudis, too, tend to eschew the Hadramis of National Commercial Bank when they can profit from royal largesse, which has been partly formalised in state credit institutions.

These state funds are finding it hard to redeem their loans, even at the exceptionally generous schedules they offer. After all, every Bedouin com-

tractor or real estate speculator knows his debt of, say, 250,000 Saudi riyals is but a drop in the ocean of State wealth. Even industrialists, who can cover half the cost of their factories from the Saudi Industrial Development Fund, have been known to cry "usury" at the Fund's commission of around 2 per cent and refuse to meet repayments.

Happier

Equally many Saudis feel happier with the more traditional money-changers who run their establishments in the heart of the souk and are open in the evenings. The bulk of their business is foreign exchange movement and money transfers for the 2m immigrants and the highly mobile rural labour force: Al Rajih, the biggest operator of them all, could compete with any bank for speed.

The larger money-changers also make advances to their neighbours in the souk and enjoy a competitive edge on the registered banks since they are not subject to reserve requirements — or indeed any recognisable regulation except tradition and Islamic law.

Since 1952, the Saudi banks have been subject to the regulatory arm of the Saudi Arabian Monetary Agency (SAMA).

With its institutional memory of the crisis in the Kingdom's finances in 1958-60, of the near-collapse of the Riyad Bank in the mid-1960s and, more recently, of the chaos in the lower Gulf in 1976-77, SAMA has attempted to restrict the Saudi banks closely.

However, the Banking Control Department of SAMA has

none of the powers that its equivalent at a Western central bank might enjoy. Since it cannot charge interest, it cannot operate a "discount" window to alleviate shortages of liquidity. Nor has SAMA dared to regulate interest charged, attempt exchange control or until lately, express its concern about arbitrage actions by action more severe than jiggling of the exchange rate to catch out banks taking positions.

It continues, however, to insist that banks lodge half their deposit liabilities interest-free once they exceed 15 times their capital. This has proved particularly galling for the Saudi banks since deposits on which only the tiniest commission need be paid, are the chief source of bank profits.

Not surprisingly, with profits so intimately linked to capital, when SAMA announced in 1977 that no bank could increase its capital or open new branches without selling 80 per cent of its stock to Saudis, all 12 of the non-Saudi banks were obliged to begin negotiations. To date, six of the foreign banks have been "Sandised" and even Citibank, which dug in its heels, has been obliged to give in to protect its most profitable operation outside the U.S.

A share issue to raise the bank's capital to SR 300m was greatly oversubscribed. This was inevitable since the shares were offered at present value and took no account of the vastly enhanced value that would follow the lifting of SAMA's constraints.

The high reserve requirements also hamper the Saudi banks in competition with Bahrain, where the monetary

agency sets no such ratios. The interest rates in Bahrain respond directly to the market, while in Saudi Arabia, the banks cannot change their commissions too often without risking complaints that they are charging interest. Above all, they have found it hard to follow world interest rates upwards without causing an outcry, in which borrowers have all the arguments of tradition and religion on their side.

At times of high world interest rates, as in the past two years, the flow of funds from Saudi Arabia has amounted to a haemorrhage. A large offshore riyal market in Bahrain, which constitutes some 20-25 per cent of total offshore business there, reduces SAMA's ability to control the money supply and, ultimately, domestic inflation.

Concerned

SAMA has been sufficiently concerned to take steps on both fronts in the past year. Last autumn, the Government ceased denominating public sector contracts in the pre-eminent source of liquidity in Saudi riyals in favour of dollars. This move was designed to curb the offshore riyal market, since contractors with dollar expenses would no longer need forward cover in riyals.

In the past year, too, SAMA has gradually reduced its reserve requirements from 15 per cent on all deposits to the present 7 per cent on demand deposits, and 2 per cent on time and saving deposits.

Neither action appears to

have had much effect. Liquidity

some 60 per cent of deposits at around 120 branches—NCB's total balance sheet is now \$13bn—they dwarf the foreign or joint-stock banks that have opened in the kingdom since the 1920s.

Grounded as the banks were in foreign exchange activity and financing for wholesale importers, their scope remains fairly limited. According to

SAMA's 1979 figures, trade-financing still took the lion's share of commercial bank credit, with 33.9 per cent.

Certainly, the banks are much better placed in terms of capital than in 1975, the start of the second plan. The joint stock banks, too, have moved

swiftly to ten new branches to garner deposits. The Saudi British Bank (formed out of the operation of the British Bank of the Middle East) now has ten.

Constraints remain, primarily in the absolute shortage of skilled bankers and their reluctance to lend beyond the short term. Loans and investments are growing and stood at SR 28bn in February; but they remain a relatively small proportion of total activity. For the immediate future, the State institutions will carry most of the longer-term burden.

James Buchan

. . . whose offshore units are a local magnet

BAHRAIN LAUNCHED its offshore banking sector in 1975. Its growth since then remains one of the most successful aspects of the modern development of the whole Middle Eastern economy.

Today, the sector's total assets exceed \$31bn and there are no less than 54 offshore banking units (OBUs). Accounting briefly for this number is not easy, and there appear almost as many reasons d'être as there are OBUs.

Some are attracted primarily by the corporate banking needs of the region. Gulf rulers are no longer short of cash, as a few were in the late 70s. But local companies like Kapoor, ALBA, Olayan or Emirtel present a growing demand for a range of banking services, and many OBUs concentrate their activities on the running of a short-term loan portfolio in the Gulf, Saudi Arabia and the Levant.

The local deposits of these customers provide another conduit, too, for the passage of oil-revenues away from the region into the world banking system. Precisely how much corporate deposits contribute to the funding of the OBUs is impossible to say. Certainly they must be more important than deposits placed directly in Bahrain by the oil-surplus State Treasuries. These have always been disappointingly small. But both categories of deposit together account for rather less than 30 per cent of total funding.

Centralise

The fact that these deposits are a direct part of the recycling process reflects the geographical sweep of the OBUs' operations. Loans from all over the Middle East are booked and funded in Bahrain by many of them. They find it cost-effective to centralise the administration of the loans in one centre, which Bahrain can provide because of its good communications, convenient time zone and ready supply of skilled staff.

But Bahrain's advantages go further than this. The OBUs need pay no taxes and are exempt from all reserve requirements. For some international banks, particularly the U.S. majors, it is therefore an ideal booking centre for multi-currency loans arranged, perhaps, in North Africa or the Far East.

Until recently, Citibank's OBU had a limited marketing operation locally and did nothing in Saudi Arabia, where another Citibank branch operated until July this year. Nevertheless, this OBU has assets of around \$3bn because it is used to book Citibank loans out of 38 different countries.

The Bahrain Monetary Agency's latest analysis of OBU liabilities shows \$21.2bn located in the Arab countries, with \$7.1bn in Western Europe and \$3.5bn elsewhere.

But it would be misleading to present Bahrain as simply a booking centre for these loans. The funding of international portfolios has made the country an important centre in the global interbank market. It takes its cue from Singapore in the mornings, and is now large enough to ensure that its relationship with the huge London market is not entirely one-way. Bahrain affects the London market's opening bids, and carries the structure of world

rates through the West's week-end.

Interbank funds (including those from parent banks) make up slightly over 70 per cent of the OBU's liabilities. Borrowing from other OBUs account for less than one quarter of these funds.

The market relies heavily on banks outside Bahrain—and this points to another motive for establishing an OBU. Major Gulf participants in the broader interbank market are the national banks of the Arab oil-surplus states.

Dealing with NCB, NBAD and the other leading indigenous commercial banks provides an important contact with OPEC funds for several major banks from South America, Asia and the Far East. Their OBUs are used to fund loans made at home by the parent banks.

Asian and Far Eastern banks are also prominent among those OBUs chasing new business among the expatriate workers of the Gulf outside Bahrain, handling their remittances home as well as hoping for corporate business with the Asian and Far Eastern companies which are beginning to follow the individual workers out to the region. Among the most recent OBU arrivals are the Bank of Baroda and the Philippine-based Allied Banking Corporation.

Admitting OBUs from India and the Far East during 1980 has been consistent with the new guidelines of the Bahrain Monetary Agency (BMA).

These were announced after the July-December 1979 moratorium on additions to the sector, which allowed a breathing space to review its operation. OBUs will now be licensed for those applicant banks based in areas of the world so far held to be under-represented.

The firm direction of the BMA in this matter is typical of its leadership role in Bahrain. The original architect of the OBU sector, Mr. Alan Moore, had handed on the office of Director-General of the BMA long before his final departure last December. His successor, Mr. Abdullah Saif, is respected by the banking community and heads an accessible team of officials who work, as he gently insists, "on the principles of pragmatism and moral suasion."

This is one source of an optimism among the OBUs which is unlikely to be much shaken by the withdrawal, should it happen, of one or two less successful competitors. Most bankers in Bahrain concede readily enough that the number of locally active and profitable OBUs probably does not much exceed 20. There are also those who stay in Bahrain for various reasons, among which a contribution to parental profits does not yet figure prominently.

This still leaves possibly rather more than a baker's dozen who must balance the intangible advantages of a presence in Bahrain against the net cost of remaining there. Conceivably, there are a few who, while not wanting much to be the first OBU to close, are happily anticipating the pleasure of being the second or third.

Staying out of the latter's company, say the successful OBU bankers, is a matter of avoiding an exclusive dependence on any one area of OBU operations and of adjusting

promptly to new business opportunities which appear and are then superseded with some speed in the Gulf's changing markets.

Foreign exchange trading,

for example, was once an important money-spinner.

Bahrain's creation of forward exchange markets in Gulf currencies was a valuable contribution to the development of the region's economy.

Today, the daily volume of the exchange markets

remains high but margins are tight and the available profits limited.

These riyal assets are mostly interbank loans, providing funds for the international banking community to serve corporate clients with business in the kingdom. But they also include the products of Bahrain's "suitcase banking."

Saudi shareholders are now represented in the OBU market, which has helped relations generally between the two.

Murad Ali Mura is manager of National Commercial Bank's recently-opened OBU. He acknowledges that there will be stiffer competition for Saudi business, "but it is not going to happen overnight. The kingdom's spending is too big for Bahrain to be squeezed. There will be business enough for everyone."

Such optimism is widespread in Bahrain. It is fuelled by the OBU sector's progress to date, as well as by confidence in the advantages which the OBUs derive from the expertise and global experience of their parent institutions.

These are key factors which should help assure the sector of the "steady

rather than spectacular" growth anticipated in the BMA's 1979 Report, with a modest and caution not always found in every part of Arab banking.

D.C.S.

Exchange

Consequently, the majority of OBUs trade currencies primarily to provide cover for their commercial lending activities.

Kuwaiti dinar trading has been much reduced, along with a decline of interest in KD bonds. Trading turnover in Saudi riyals, averaging \$30-100m daily, is much below the levels of twelve months ago.

The potential of the Saudi market is undoubtedly, despite all the talk of fiercer competition from the domestic banks of the kingdom. Riyal assets now comprise 15-20 per cent of the OBU's total, against the 75 per cent which are dollar-denominated.

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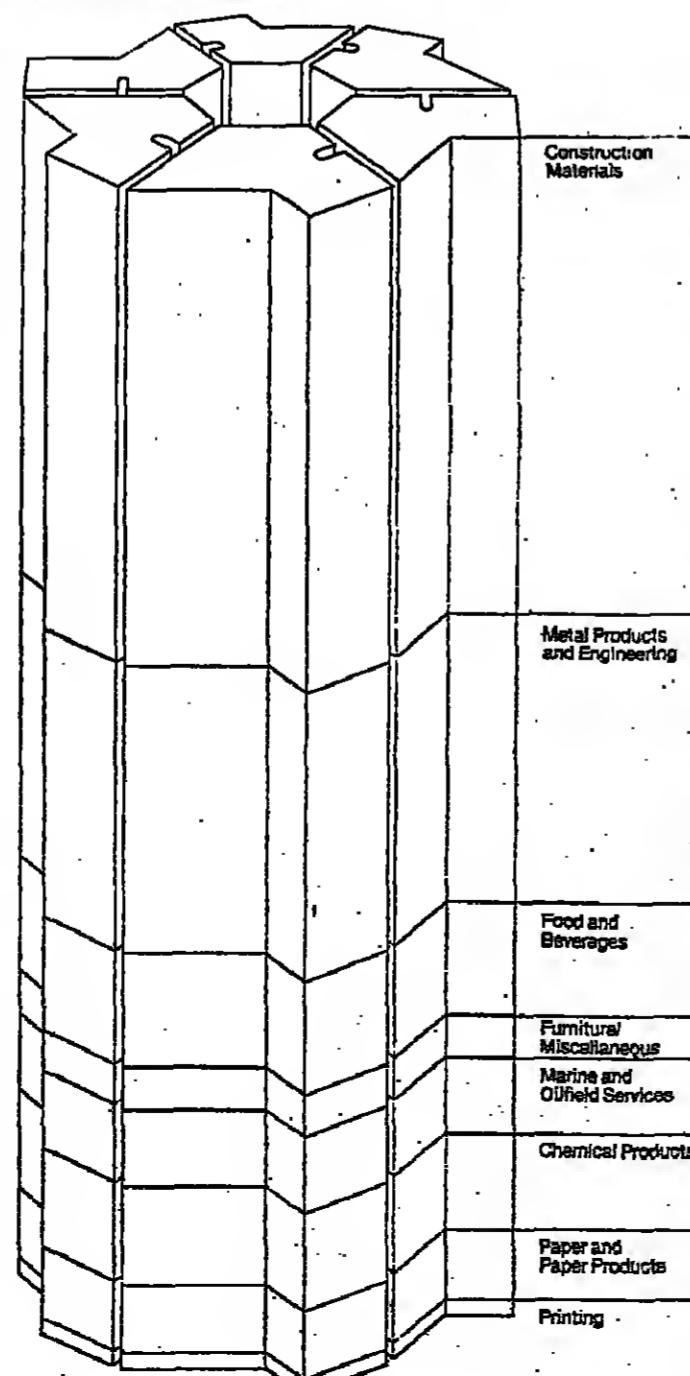
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ARAB BANKING XII

New Central Bank pushes UAE closer to real unity

EIGHT YEARS after its formation and prolonged agony, the United Arab Emirates has finally given birth to a Central Bank. Its creation represents the most significant move by the federation of seven sheikhdoms towards real unity, as important as the decision to form a single defence force.

This infant has been long in gestation. For the last six years, local and foreign bankers have been asking when the UAE's dynamic oil economy and its 52 banks were going to be governed by an institution with adequate regulatory and fiscal powers.

But a number of the voting rulers viewed the creation of a central bank as an instrument of control which might rob them of their remaining vestiges of power and independence — namely, the right to decide the economic futures of their emirates and keep their finger on whatever money their emirates earned.

In fact, the decision to form the central bank was largely in the hands of the two major oil-producing states, Dubai and Abu Dhabi. Many nationals in Abu Dhabi felt that the Emirate was already doing more than its fair share in supporting the federation through contributions to the annual federal budget. Abu Dhabi regularly gave more than 95 per cent of the total.

The decision to form a Central Bank entails some recognition of the fact that such an entity acts as banker to the Government. Previously, the National Bank of Dubai and the National Bank of Abu Dhabi (NBAD) had largely filled the void. They reformed the role of bankers to their respective emirates and paid commercial rates of interest on the oil dollars received, under the ownership of prominent local emirate interests.

In the case of the most wealthy Emirate, Abu Dhabi, which had enormous growing revenues and surpluses, and footings of over \$5bn, the NBAD acted as a bank for the local government, its public corporations and members of the ruling family. Other responsibilities, such as dealing with the surpluses, were handled by specially created bodies. The Abu Dhabi Investment Authority (ADIA) has invested the surplus, and the Abu Dhabi Investment Company

(ADIC) acted as the Emirate's merchant bank.

Sheikh Rashid, the ruler of Dubai, is famous in the region for his fierce independence and commercial flair, and guards his economic freedom jealously. Signs of his independence can be seen in his oil policies, industrial strategy, and his desire to spend the oil money as he sees fit. (In Dubai there still is no distinction between government funds and Sheikh Rashid's own personal funds.)

Nevertheless, in an economy like that of the UAE, with a total income of nearly \$20bn, the need for a strong central bank was keenly felt by local bankers.

Until late last month, the monetary authority was the UAE Currency Board. This organisation not only suffered from a lack of support by prominent people in the UAE, but also a lack of input of foreign currency from the two major emirates. Its balance-sheet is still only just over Dh 7bn (\$1.29bn) in size, and it has tended to be starved of funds by its government.

Legal entity

However, political pressures have been mounting on the rulers to support the establishment of a central bank and supply it with funds. Last March, the rulers of Abu Dhabi and Dubai pledged to commit half their revenues to the central purse. And late in August, Sheikh Zayed, the UAE president, signed the bill which made the Central Bank a legal entity. The bank's operation will begin not later than December 15, according to official sources.

The legislation has only been circulated to the banking community, and runs to a mere two foolscap pages. But it could herald enormous changes in the financial structure of the country.

There is also strong feeling in the UAE that the previous system, despite its faults, did work reasonably well. Certainly, the National Bank of Abu Dhabi, and the investment institutions do not appear concerned about the possible repercussions of the new law. One banker commented that the issue had merely become a "journalists' plaything" and that few changes were in fact promised by this long-awaited legislation. One clause is said to indicate

that "public entities" will be able to do business with the Central Bank, presumably including such institutions as Abu Dhabi National Oil Company.

Local bankers speculate that the Central Bank might then compete for deposits from such organisations, though it is unlikely that it could perform all the functions normally associated with commercial banks.

Another contentious issue will be interest. Both Abu Dhabi and Dubai have had a sharp development loans of more than Dh1bn. By the Board's own admission, the terms of these loans were not "adequately appraised". Ajman and Sharjah also received funds from the Board, and it is unclear what happened to these.

Dirham lending

Still more problematic is the possible impact of the Central Bank on the use of dollars by commercial banks to fund local dirham lending. No matter how much dirham liquidity this new, expanded version of the old Board injects into the system, it will still face problems in preventing large outflows of dirhams.

The latest statistics issued by the Board show a sizeable increase in total foreign liabilities, but very little increase in the deposit base. By December last year, non-Government deposits stood at \$4.4bn — very little changed from the level of three years ago.

Last year, the net foreign liabilities of the banks grew by \$297m and accounted for one-third of the growth in advances. The advances to deposits ratio stood at 133 per cent — \$7.16bn against \$5.4bn. The UAE depositor has always taken very short positions on dirham deposits — those of up to three months absorb over 34 per cent of all deposits, while those over 12 months barely reach 7 per cent.

However, some bankers in the UAE are waiting to see whether the two most important rulers will meet their commitments to contribute half of their incomes into the new central bank.

"I'll believe it when I see it," said one. But he added that if these undertakings were carried out then some real changes were in the pipeline in the UAE financial scene.

Kathleen Bishtawi

Stability returns to Kuwait's banking system

TWO developments last month have been seen as a clear indication that Kuwait's banking system had recovered from prolonged liquidity difficulties. First, there was the lifting of the ban on the trading of the shares of non-Gulf companies on the Stock Exchange. Then came the announcement of the first Kuwaiti dinar bond-issue since the temporary closure of the market in the last quarter of 1979.

The two events signalled, at least, the Government's confidence that stability had been restored to the market following the outflow of money which towards the end of last year reached flood proportions.

Superficially, Kuwait has presented something of a paradox over the past year. While the country is reckoned to have the highest per capita income in the world, its large and well-established banks have been drained of funds despite the growth of their consolidated balance sheets.

Privileged

The basic problem has been both political and social. Out of respect for traditionalist feelings and fear of offending Kuwait's privileged citizenry, the Government has refused even to contemplate allowing interest rates to rise in line with world trends.

At the same time, it has stuck to its liberal capitalist philosophy in imposing no restrictions on the flow of capital. To have done so would also have been anathema to the State's traditions. Nor, in its periodic adjustments of the rates for the dinar have the authorities shown any inclination to revolve against other currencies in a way that might discourage the search for higher yields elsewhere by increasing the exchange risk.

One important reason for the authorities' reluctance on that front is the recognition of the possible limits to diversification of the domestic economy, and the policy of building up investments abroad to provide an alternative source of income. In practice, substantial appreciation of the Kuwaiti dinar would only reduce the proportion of revenue saved in terms of dollars and other international currencies.

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CONTINUED ON NEXT PAGE

ARAB BANKING XIII

Egypt: curbs on letters of credit hit foreign banks

Egypt's banking community is still recovering from the economic measures announced last May. Some bank managers seriously thought of packing up when they were told they would no longer be able to open letters of credit.

But when the authorities find the public sector banks would never be able to handle the increased business, they back-tracked. In a diplomatic compromise they allowed the foreign banks to continue issuing letters of credit in return for "offering" to place 15 per cent of their foreign currency deposits with the Central Bank at Libor, as a source of development funds. Some foreign banks have still lost out because letter-of-credit business has been hit by the introduction of new deposit requirements: 10 per cent on all goods, except raw material imports (40 per cent) and essential foodstuffs (25 per cent). The authorities have since relaxed the rules to allow importers to make use of supplier credits for raw material and foodstuff imports. But business is well down since the cut-offs—probably by as much as 40 per cent, and this mostly on the raw material imports so vital for construction.

The authorities appear also to have lost out, winning a Pyrrhic victory in their attempt to gain access to some of the estimated \$3bn to \$4bn of hard-currency deposits lodged in Cairo banks. Some banks have deferred payment of their 15 per cent requirement, awaiting clarification of what can or can not be deducted against their balances. Others have recorded virtually nil or minus positions after deducting head office loans. The fact is that it is extremely difficult to define foreign currency deposits in a free market.

This latest hiatus comes amid calls for greater controls over foreign banks—always the sector with the highest profile in a country opening up after a period of centralised government. The logic behind allowing foreign banks into Cairo was to help the development effort. All branches therefore theoretically have a "development bank" licence, and only those who

formed joint ventures with Egyptian partners with a controlling interest could first handle Egyptian accounts and second, deal in retail banking.

Chase Manhattan was the first foreign bank to set up a joint venture. Chase National, as it is called, has prospered hugely, making profits of around £1m this year. Some eight other foreign banks have also set up joint ventures with controlling Egyptian interests, usually with one of the four public sector banks. Cairo Barclays International and Misr Iran Development Bank (MIDB) fall into this category, although 50/50 joint ventures they cannot deal in Egyptian pounds. They are all doing well and contributing slowly to the development of medium-term lending, especially MIDB and Cairn Barclays International which some see as the only true "development" banks operating in Cairo.

Aid agencies

Branches have done extremely well but mostly not of the letter of credit business. It is mainly these banks that critics of the "open door" policy attack—to the embarrassment of the authorities.

Foreign banks have performed a service in improving the level of banking services available in Egypt—even if they have flocked staff from the nationalised banks to do so.

Although they finance luxury goods imports, they have increasingly—at least the more respectable of them—financed raw material and capital goods imports, as well as arranging much-needed supplier credits.

Some of these banks are also testing the term-lending market, but very gingerly, remarked one banker. "Yes, we make good profits, but you have to understand that any loan in Egypt is an equity risk. It only needs one to go sour and you have lost your profits for a couple of years." Another banker from one of the joint venture banks concurred, adding that he chose his term-borrowers "very carefully indeed."

The need to increase savings has become a major plank of Government policy, as a way of channelling funds to investment,

reducing the money in circulation and relieving inflationary pressure.

The authorities are extremely anxious to raise as much local capital as possible, through savings, for investment. Lack of local funds is at present a major constraint on development, and raising interest rates is clearly one extremely important measure.

The authorities are also thinking that there is a large pool of cash stashed under beds in the countryside which could be tapped if the right medium could be found to exploit it. For this reason, it is encouraging "Islamic" banks—banks that do not pay interest but take equity stakes in enterprises to get round the rural population's supposed aversion to usury.

At present there are two "Islamic" banks operating in Egypt: the Nasser Social Bank, the first in the Arab world and geared exclusively to social causes such as loans to owner-driven taxis. The other is the Faisal Islamic Bank which, with Saudi backing, had got off to a roaring start and has done extremely good business taking positions on imports such as timber. The high level of trade financing apparently maintains a reasonable liquidity level to offset the equity stakes taken in other enterprises.

The four nationalised banks have only been partially effective as a medium for domestic savings because of the fixed interest structure. However, the gradual dismantling of restrictions on their activities, especially in their foreign exchange dealings, has made them profitable again.

There also remains the possibility of developing the stock market, at present hidebound by swingeing withholding taxes. A capital markets authority has been set up to investigate ways of facilitating capital formation. Any moves to regulate liquidity would be welcomed by the banking community, which finds that the need to retain some liquidity (only eased now by informal interbank borrowing) hinders some banks from doing more term-lending. There is also a need for a properly regulated foreign exchange market, specially as the open market becomes increasingly

Alan Mackie

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Kuwait

CONTINUED FROM PREVIOUS PAGE

aroused little interest abroad, the issue, with its 9.25 per cent coupon, had a good response from Kuwaitis and was oversubscribed.

Gold purchases played a role in the liquidity drain. Essentially, however, it was caused by the arbitrage opportunities afforded by the artificial interest rate in the State. To counter the outflow, the Government resorted to increased spending on land acquisition, a time-honoured method of injecting money into the economy. In addition, the Central Bank has provided swap facilities and a discount window.

Beyond that it relied on cajolery, in particular asking the banks to limit overdrafts and make loans for specific purposes only. But the crisis emphasised the limitations on the power of the monetary authority which result from the inflexibility over the interest-rate ceiling.

Deployment of funds abroad was reflected in the banking statistics for 1979. Total advances were up 40 per cent to KD 2.24bn while customers' deposits rose by only 30 per cent to KD 3.87bn. The ratio

of advances to liabilities rose from 49 per cent to 53 per cent.

But the liquidity squeeze was the main factor in cutting profits per share (calculated on a KD 1 nominal basis) from 12 per cent in 1978 to 3.9 per cent in 1979. Nevertheless, total assets increased by nearly 30 per cent (compared with 24 per cent in 1978), to KD 4.44bn.

Eventually, the situation was eased by the fall in dollar rates. Yet suddenly—and without any very clear explanation—the market tightened at the end of last month, affecting interbank rates up and causing the Central Bank renewed concern. The cause may have been a burst of post-Ramadan activity in real estate and share transactions, as well as the KD issue.

Kuwaiti bankers have also noted intensified interest in gold and commodity trading.

Kuwait's seven commercial banks (including the Real Estate Bank, which is allowed to take deposits) are solid institutions. Protected from the presence of foreign competitors and assisted by the limitation on the number of operators, they have experienced steady growth

and profitability. The system is almost as large as Saudi Arabia's. The National Bank of Kuwait remains the largest (ranked 303 in the world in a recent survey by The Banker), with assets of KD 981m at the end of 1979. It was followed by the Gulf Bank (KD 908m), Al Ahli Bank (KD 818m), the Commercial Bank of Kuwait (KD 749m), the Bank of Kuwait and the Middle East (KD 421m), the Burgan Bank (KD 286m) and the Kuwait Real Estate Bank (KD 276m). Average profits last year were up by 22.2 per cent. The Gulf Bank recorded the biggest increase, with 35 per cent, as well as the lowest ratio of advances to liabilities, at nearly 47 per cent.

Now the CBK, the Al Ahli and Burgan are also shareholders in ACTS whose capital has been increased to KD 3m. Its operation has been hampered by the exchange rate structure. It hoped that the moratorium on new KD bonds might increase activity in the secondary market, but the demand for KD bonds from a limited number of institutional purchasers and private investors appears to have been sluggish. In the meantime ACTS has performed a difficult and hardly profitable role in supporting a bear market.

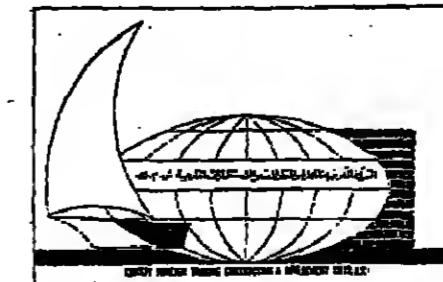
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ARAB BANKING XV

Foreign debt blocking progress in Sudan

BANKS IN Sudan have been through trying times for the past year. Last September the whole system was thrown into disarray by the sudden announcement of new foreign exchange procedures. Since then, the banks have felt the tightening grip of credit restrictions agreed between the government and the IMF. And all the time discussions have been going on at one level or another on the rescheduling of Sudan's substantial foreign debt.

The cosy little world of Sudanese banking was disturbed in 1976 by the establishment of an open-door policy on foreign banks. Sudan's banks had all been nationalised in 1970 by President Nimiral's Government during its socialist phase. There are five local Sudanese banks: in order of assets, on 1977 figures, they are the Bank of Khartoum, the El Watan Bank, the Sudan Commercial Bank, the Peoples Cooperative Bank and the Unity Bank. Some 99 per cent of their capital is held by the Bank of Sudan, the Central Bank. Some retain links with their former foreign owners: the Bank of Khartoum still seems to have a stock of Barclays Bank stationery.

The open door was designed to bring in foreign capital, start joint ventures with Sudanese capital and help local banks with foreign transactions. The four new institutions which now have branches are Citibank, EBCI, National Bank of Abu Dhabi and, having opened more recently, the Faisal Islamic Bank. Chase Manhattan has a representative office.

Shortage

Though these new banks have been responsible for bringing in a substantial amount of foreign currency in loans and trade financing, they have had to cope like the local banks with the national shortage of foreign exchange. Broadly speaking, Sudan's exports and service receipts have in the past few years been far less than its imports and outflows; banks were obliged to pass on to the Central Bank most foreign exchange earned by their customers; yet the Central Bank never had enough money to pay for imports, so that payments for imports by bank customers in Sudanese pounds took months or even years to be converted into foreign exchange and passed on to the foreign creditor.

The basic cause of the problem was Sudan's development drive—a dash to get out of the vicious cycle of low growth by means of expansion and borrowing. The borrowing, however, got out of control because of the breakdown of monitoring by the Central Bank and Finance Ministry. Projects became bogged down by the poor transport system and the weaknesses of the nationalised base of the economy. And Sudan's backers,

though generous with project finance, were tight with funds to meet the resulting balance of payments gap, particularly as they became increasingly convinced that Sudan was spending too recklessly.

Yet there was also a consumer boom as Sudanese working abroad remitted funds in the form of imports under a special system known as the nil-value import licence system. The shops were full of expensive goods, there was merry trade in black market funds, good business for banks but bad allocation of resources from the point of view of the economy as a whole.

The waning patience of Sudan's Arab creditors led to its making an interim agreement with the IMF in June 1978 and devaluing its currency.

Though the IMF imposed austerity measures, Sudan was caught in the treasuries of Saudi Arabia and Kuwait to be dragging its feet on reaching a three-year agreement with the IMF. The crisis was graphically illustrated in February 1979 by the fact that the banks were asked to lend some \$36m of their foreign exchange to the Bank of Sudan to pay for badly-needed oil and pesticides for delaying payments on other things still further. But the loan was quite soon repaid and a three-year agreement with the IMF was signed in May 1979.

Things have been uncomfortable for the banks since. The new Finance Minister, the tenacious Mr. Badr El-Din Suleiman, impatient with the fetters binding the economy, introduced at short notice in September 1979 an easing of foreign exchange controls, ended the nil-value system, and brought in a two-tier currency parity, which recognised something akin to the black-market rate for Sudanese pounds. Sudanese were to be allowed to have foreign currency bank accounts on which banks would pay international interest rates, and companies which earned foreign currency were to be allowed to keep 75 per cent of it.

The aim of the system was to attract the foreign currency of Sudanese expatriates, rather than remittances in the form of goods, and direct foreign exchange where it was needed—productive sectors of the economy rather than consumption. But the system implied that there could be an outflow of currency as well as an inflow, though none of Sudan's Arab friends saw fit to underwrite the new system with a cash "float".

The banks were not apparently told in detail what the new measures meant or how to apply them. There was also considerable confusion about the two tier system, not helped by some quaint mistranslations in the Government magazine Sndanow. The consequence for several weeks was almost total

ceiling. Mr. Saliba said in a report reproduced in the independent daily An-Nahar last month, that lending in foreign currencies rose by an average of 57 per cent. Lending in the Lebanese pound did not exceed 3.3 per cent. The report explained that about 40 banks had reached their credit ceiling (on the Lebanese pound) in the first few months of 1980.

A Lebanese banker said banks were "advised and given instructions to limit lending activities in foreign currencies." Central Bank officials denied any knowledge of such recommendations and stressed that "no circular was issued to banks setting restrictions or ceilings on foreign currency lending."

In a bid to restore Lebanon's position, banking authorities attempted to draw in funds by introducing offshore banking facilities. However, Lebanon's instability meant that so far the scheme has only been partly successful, and has failed to attract large amounts of petro-dollars.

The company, called Societe Financiere du Liban, will have a starting capital of LE10m. It is likely to begin operations by the start of 1981. This follows the issuing of Treasury Bills by the Central Bank since 1977.

This secondary market for short-term securities is the first step towards creating a capital market," said Antonn Harik, economics professor at the American University of Beirut. And according to Mr. Dajani, this market would be a convenience for banks in Lebanon since it is a "lubrication for the banking system."

Nora Bonstami

Some critics claim that the lack of productive opportunities in Lebanon and desperation to lead to industry are preventing banks from helping post-war Lebanon expand the economy by boosting productive capacity.

Only 16 per cent of all bank loans are issued to Lebanese industry, still staggering from the blows dealt it during the recurrent bouts of fighting. The brittle political balance fostered a preference for short-term lending.

Excess liquidity, meanwhile, give rise to lending for speculative purposes, especially in real estate and foreign currency trading. To curb fluctuations in the exchange rate and to stop the Lebanese pound from sliding, the monetary authorities set a ceiling on credits. People found it convenient to borrow in Lebanese pounds against collateral in a foreign currency.

The ceiling allowed banks to lend only 20 per cent of their total deposits in Lebanese pounds. Special allowances were made by the Central Bank, however, for industrial concerns

and get foreign exchange flowing again is the rescheduling of Sudan's commercial debts. At the end of August 1979, Sudan had debt arrears of \$1.1bn. Some \$400-500m—that portion covered by Western export credit agencies—was renegotiated in principle with the Club of Paris last November. But roughly \$500m of debt to commercial banks, ranging from syndicated loans to trade debt, remains to be rescheduled. Sudan has gradually stopped servicing it, for lack of foreign exchange.

Talks between the Finance Minister and a group of Western banks broke down last Christmas. A dialogue was later restored, and the banks believe they are close to formulating the basis of an agreement. In August, the Bank of Sudan appointed Morgan Grenfell, the London merchant bankers, to advise it on the rescheduling.

Its first task will be to start a new and, it is hoped, exhaustive analysis of Sudan's debt position before an offer to creditors can be formulated. That could take the rest of the year, and the question of what rescheduling terms Sudan will be able to meet depends partly on what, if any, additional funds the IMF is prepared to make available under a revision of the three-year agreement. A rescheduling agreement will almost certainly involve an injection of what bankers call "fresh" money.

Attention in Sudan and outside is therefore focused on a team of bankers burrowing through dockets and invoices in the Bank of Sudan. But it is also focused on the wild southwest of the country, where Chevron has made some small but "very encouraging" oil discoveries. Sudan is not likely to be an oil-producer yet, but if the finds are substantial new borrowing could become a little easier.

J.B.

Lebanon

CONTINUED FROM PREVIOUS PAGE

s.a.s., Cyprus and Turkey.

Against sterling, for example, the rate in 1974 was about £3.50 to the pound. Today it is £8.30 to the pound and rising. The Swiss franc was three-quarters of a Lebanese pound; now it is £2.10 to one Swiss franc.

"This rush for foreign currencies gave the banks extraordinary profits from the widening margins between the buying and selling rates for those currencies," Mr. Dajani commented.

This phenomenon created a new wealthy class—those who sold real estate at 20 or 30 times what they had paid for it years before. There are also the smugglers, now with their own private ports, who have been smuggling in duty-free alcohol, cigarettes, radios, TV sets and electrical appliances. Hashish takes the outward bound trip.

Minimal taxation limited the interest of current accounts, of exchange controls, and total freedom to transfer capital out of the country have provided an incentive to depositors and helped Lebanese banks attract capital. Protection of clients' operations by absolute bank secrecy laws has been an additional factor.

The banking system in Lebanon is "secure at the expense of Government income," according to Mr. Siniora. Central Bank authorities, recognising the unstable conditions in which banks were operating, allowed them to turn off book profits during the civil war into provisions against bad debts. Subsequently, the eurobonds have extended this policy, allowing substantial profits to escape taxation by being accounted as provisions.

Ceiling

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Year of operation	2	12
Capital	2,000	12,000
Capital & Reserves	2,499	46,048
Deposits	55,862	771,341
Advances	31,826	342,652
Contra-accounts	32,991	232,587
Total Balance-Sheet	91,592	1,051,175
Net Profit	609	3,605

(figures in thousands of Kuwaiti Dinars)
(1 KD. = US \$3.66 end 1979)

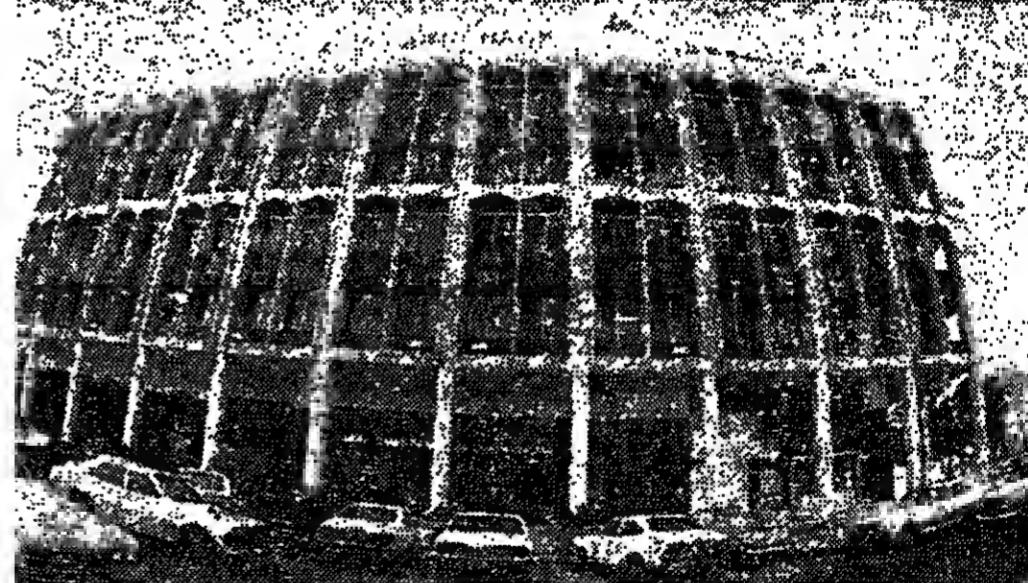
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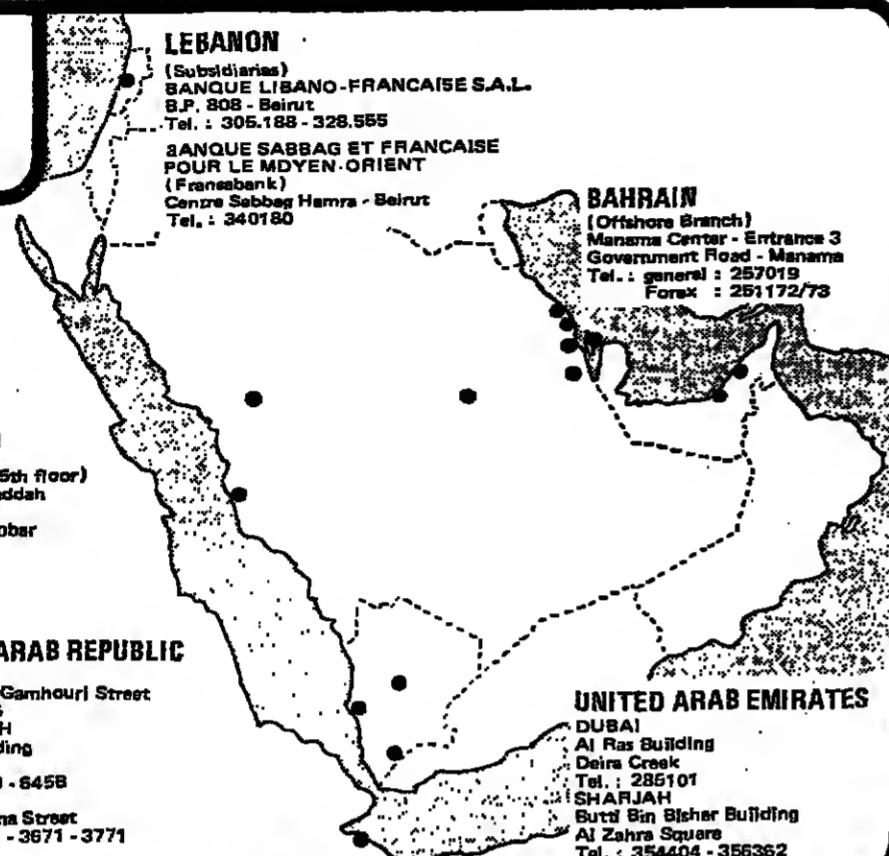
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ARAB BANKING XVI

Planning shifts limit needs in Algeria

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TAIWAN - THAILAND - TURKEY - UNITED ARAB EMIRATES - UNITED STATES - VENEZUELA
WALLIS AND FUTUNA - YEMEN

ALGERIA IS still, 18 months after the death of its second president, Houari Boumedienne, very much in the throes of re-organisation. Attention is usually focused on the shift in emphasis in economic policy which is enshrined in the third five-year development plan unveiled in June.

Between now and 1985, emphasis will be laid on completing industrial projects started during the last decade, which have proved to be rather too ambitious where large projects are concerned, but more funds and attention will be given to agriculture, water resources, fishing and social problems, particularly housing.

Many industries and State organisations are meanwhile being reorganised but progress here is not too easy to follow and changes are not publicised. The thrust of what is happening is consistent, however, with the aim of the new leaders to make some very powerful Ministers and State companies more accountable than they were in the past.

Thus Sonatrach, the State oil and gas company, will by 1983 be split up into various component groups. The aim is to control spending much more rigorously than has been the case since 1965. The new Minister of Energy and head of Sonatrach, Mr. Belkacem Nabi is determined that every dinar the company earns must be accounted for. This discipline is needed as the financial running of this giant employer — some 85,000 people today — has been rather lax.

This is because Algeria has vanished from the international capital markets. Enhanced earnings from oil and gas (np more than 50 per cent to \$3.7bn last year and expected to rise

to around \$14bn in 1980) have combined with the shift in emphasis away from heavy industrial projects and the long wait for the new five-year plan to reduce the country's need for external finance.

In 1978 Algerian borrowers raised \$3.2bn in loans and bonds on the international capital markets and in 1979 the total was \$2.1bn. At the beginning of this year, when the last large loan for BNA was negotiated, the amount of external borrowing arranged had risen to \$21bn-22bn, of which \$15.5bn had been drawn down.

Algeria's disappearance from the market is somewhat ironical as a growing number of Western bankers appear to believe that this borrower should obtain better terms relative to other borrowers. Until last autumn Algerian borrowers, for more than a decade, a large hard income. His least Sonatrach, paid more for its loans than neighbouring Morocco and other less developed countries (LDCs), whose financial situation is far more shaky.

This position changed recently. The terms of the BNA loan — a split spread of 4 per cent and one per cent over the London interbank offered rate (LIBOR) for ten years — compare favourably with the margin the Kingdom of Morocco is paying on the \$300m loan it has just completed through UBAF — a split spread of 1.1 per cent.

The reason why Algerian borrowers had previously to pay over the odds was that the country's bankers had proved to

be difficult negotiators over the years. They never succeeded in establishing an easy rapport with the major international banks, even with those which were well disposed to them in the early days. There was also a lack of co-operation in the country's borrowings.

Falling

Though Algeria's debt service will rise in absolute terms, the debt service ratio — defined as the ratio of repayments to convertible currency income — is falling. Last year it increased from 24 per cent to an estimated 27 per cent. A fall to around 22 per cent is expected for 1980.

Algeria's reputation has been enhanced by the smooth transition to the post-Boumedienne period. Algeria could also bring a new approach to capital markets after the fall from favour of Mr. Belkacem Nabi. Until last year the powerful industrial overlord in Algeria, the country's bankers were not held in high regard by Mr. Abdessalam and he often failed to take note of some of the finer points of international financing, such as the co-ordination of fund raising operations.

That was all the more a loss for Algerian borrowers as their country, unlike so many in the Third World, has a well respected central bank, run since independence by the same man, Mr. Seghir Mostefai. He needs no practice in the workings of the international capital markets.

Francis Ghiles

Interest rates jolt Qatar

UNTIL THIS year banking in Qatar was very much a reflection of the small community and quiet untroubled economy which it serves. Unlike the oil sheikhdoms nearby, Qatar has always taken its growing oil wealth in its stride, avoiding the temptation of pumping oil funds into the economy through prestige projects and lavish Government facilities in order to keep its merchant elite happy.

The results of this cautious development policy is immediately apparent in its capital Doha, which remains relatively unscathed by wild development unlike some other Gulf cities. Three years ago the Government moved to prevent a land speculation spiral by blocking credits for property investment. The result is full villas and high rents, instead of the overbuilding and plummeting prices found elsewhere in the Gulf.

At the same time the Government slowed up payments on its major construction projects, a tactic which led to a considerable easing of the economic pace. Such methods enabled Qatar to avoid the type of inflation rates of 30 per cent and more which other oil economies suffered.

However, such was the Government's desire to keep down inflation and restrain its expenditure that commercial circles in the capital now grumble at the near-stagnation which has resulted in Qatar's oil prices may continue to soar and the surpluses mount up, but very little of it is felt in Doha.

Imported

In 1978 imports actually went down and last year they showed only a 15 per cent growth in money terms, most of which can be accounted for by imported inflation.

Government spending, which largely determines the economic pace, is always difficult to assess in Qatar, and although the 1980 development budget shows a 27 per cent increase, it is not clear how much of this will actually be spent.

This almost slumbering economy suffered a severe disturbance early this year with the jump in international interest rates. All Gulf States were affected but in Qatar domestic interest rates are governed by its central monetary authority, the Qatar Monetary Agency, and were pegged at between 4 and 6.5 per cent on deposits and between 7 and 9.5 per cent on advances. Coupled with the deteriorating political events in the region, the result of these low rates — at times some 10 per cent less than those available outside — was a massive outflow of funds.

The banks' deposit base, untouched by the growing oil wealth, therefore showed very little growth. The banking community was further hampered by the fact that the semi-State Qatar National Bank was absorbing some 50 per cent of the business, and so competition for what funds there were was extremely fierce.

Such was the outflow that by last May the consolidated balance sheet of the country's 13 commercial banks shows that the ratio of advances to deposits was standing at 101 per cent. Advances were QR 3.7bn compared with deposits of QR 3.6bn. This situation had been slowly building up; the March figures

showed a ratio of 93 per cent. Much of this outflow went into short-term deposits overseas — not many of them over three months' maturity, believe London bankers.

However, most banks now say that once the money has been shifted, then it is likely to stay where it is. This would apply even if the domestic interest rates improved dramatically — such are the nervousness and political tensions of the Gulf area nowadays.

But the outflow which reached a peak earlier this year has now been largely stemmed with the dropping of dollar interest rates. The latest available figures from the Qatar Monetary Agency (QMA) show that in June the overall liquidity ratio of the commercial banks improved. Advances are 87 per cent of deposits, QR 3.5bn compared with QR 3.8bn for deposits. Even so it shows very little growth in deposits for an oil economy.

Despite the critical period of last May, the Government has consistently resisted pressure from local banks to increase local interest rates. Such a move would, they felt, push up the inflation rate considerably.

Nevertheless the possibility of increasing domestic interest rates is still a subject for discussion says the QMA, as is the introduction of swap facilities which local bankers feel are very much needed.

No-one is expecting any bank ruptcies in Qatar for the local merchants are known for their quiet overseas investments. There were "one or two names" in difficulty, however. All sectors are pushing for an injection of liquidity from the Government in order to inject life into the economy.

The Government share of bank deposits is a meagre 1 per cent on the local currency side, the June figures show, and in foreign currency 20 per cent. There seems no let-up either from the Government's policies to avoid spending on lavish projects, though the Qatar University and the Sheraton Hotel are keeping a breath of life in the economy. Nevertheless the decision finally to give the construction contract for the Sheraton to Koreans was not popular in Doha because of the Koreans' tendency to order all supplies from home.

Kathleen Bishtawi

The international bank with special expertise in Saudi Arabia

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Telephone: London (01) 638 2323 Telex: 8812261/2

Authorised and paid-up capital: £50 million.

Shareholders: Saudi Arabian Monetary Agency,
National Commercial Bank (Saudi Arabia), Riyad Bank,

Morgan Guaranty Trust Company of New York, The Bank of Tokyo, Banque Nationale de Paris,
Deutsche Bank, National Westminster Bank and Union Bank of Switzerland.



DELTA INTERNATIONAL BANK

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Authorized Capital

10 MILLION US DOLLARS

Paid Up Capital

5 MILLION US DOLLARS

Total Footings reached 21 times compared to the paid up capital according to the First Balance Sheet as on 31/12/1979

Net Profit

3,248,582 US DOLLARS

The Annual General Assembly Meeting have approved the increase of capital up to

20 MILLION US DOLLARS

Investment in Subsidiaries

DELTA INTERNATIONAL TRADING COMPANY

Head Office: LONDON, UK

Arab Swiss Consultants Co. Ltd.

Head Office: LONDON, UK

Delta International Bank

Head Office: 1113 CORNICHE EL NIL, CAIRO

Telex: 93833 DELTA UN 93319 DIB UN

Alexandria Branch: 95 Al Gezirah Ave, Borg El Sehela Bl., Azaria

Telex: 54550 DIB UN

Mr. Whitelaw's hidden melody

AT HIS public engagements, Mr. William Whitelaw tends to sound a bit like an untuned loud-speaker: plenty of bottom, but not much top.

It is a politician's trick, no doubt, for it unfailingly has a soothing effect on the boom-boom, woof-woof brigades of middle England. He seems to give the impression that he is quite happy to trot out the comfortable, profound clichés that people like to hear even when he knows (or should know) that he is talking waffle or worse.

But sometimes, at least, the superficial impression is deceptive: the boom-boom is there all right, in abundance, but in between there are other, softer notes which transform the total effect of the performance.

A case in point is the speech which Mr. Whitelaw gave last week in Edinburgh on the subject of "The Police and the Public". He spoke of the British tradition of policing by consent, of the image of the friendly bobby, of the popularity of the police in the public opinion polls, of the pressures and difficulties facing the police in the modern age. He also spoke of the criticisms and controversies which have surrounded the police in the past year or so, but he gave the impression of dismissing these criticisms as being "fanciful and loaded" or "exaggerated". I have little doubt that the generality of his audience believed that they were hearing another heart-warming rendition of that old favourite "The Policeman's Friend".

The real message of the speech was, significantly different. No doubt Mr. Whitelaw is the policeman's friend, both personally and, in his capacity as Home Secretary, professionally; no doubt he believes, as any sane person must, that we have so far been

IAN DAVIDSON considers the view of the Home Secretary that the relationship between police and public needs to be re-examined.

very lucky in the general character and quality of our police forces compared with many other so-called civilised countries.

But the hidden melody in his speech was that something—and something quite subtle—has gone wrong in the relationship—political, constitutional, philosophical—between the police and the rest of us. What is needed is to put it right, he implied, would be correspondingly subtle, a matter of fine tuning of existing institutions and arrangements. However,

no reader of his speech could be in any doubt that the Home Secretary thinks that relationship needs some attention, and needs it now. In that sense, his James Smart lecture may well go down as a milestone in the enunciation of police policy in this country.

The trouble is that, if there is a "police problem," it is not a simple, single phenomenon. A slightly crude simplification would divide the problem into two, with police wrong-doing, on the one hand, and police policy, on the other. The category of wrong-doing raises the question of how the police are themselves policed; the question of police policy raises the question of how police decisions are reached, and to what extent these decisions fit in with what is desired by the public at large on the one hand and by our political masters in Westminster (and Whitehall) on the other.

In the last resort—or perhaps it is in the first resort—the problem of police wrong-doing depends essentially on ensuring

Men of rock-like integrity

their criminal "clients," but it is being wound down with rather meagre results in terms of prosecutions.

The Commons Select Committee looking into deaths in police custody inevitably failed to find any evidence of generalised police brutality—inevitably, because how would they find out—but quite explicitly declined to assert that there had been no cases of brutality.

The fact that the police have a very formal structure with a heavy emphasis on rank, discipline and *esprit de corps*, and the fact that there is a natural danger of things going awry when they come into contact with their customary clients—crowds, criminals, minorities, the young, the unemployed—earn a minimum of £25 net, pins accommodation and board. May I ask Mrs. Sheppard how many 18 year olds, does she know, can save this sort of money per week?

Kate Phylaktis,
40, Belsize Avenue, NW3.

Irritations of credit

From Mr. C. H. Duff

Sir—Miss Clare Macdonald (Letters, September 17) in getting down to the basic principles" (for which she has my full support), argues that in order to control money supply, the State must reclaim its rightful role which the banks have usurped, and become the only money-issuing authority. May I respectfully suggest that she reads her history?

The banks did not usurp the State's role. The phenomenon of money grew up over centuries in the market place, money being always a commodity which was valuable in its own right. As time progressed, gold became the most commonly used commodity, and any bank notes issued were 100 per cent backed by gold—otherwise, the bank was unsuccessful due to lack of trust. Less than 150 years ago there were over 100 sound banks in Scotland alone (which may interest Miss Macdonald especially) with complete freedom to issue notes and credit; no inflation resulted.

This role was then usurped by Government, but while a strict gold standard operated inflation could not, and did not, occur. We all know what has happened since the Government removed commodity backing for its money.

The trouble with the present hybrid is not that free market banks are creating credit; it is that quasi-free market banks are backed by the Bank of England as a lender of last resort; it will never allow a major bank to collapse and it absolves other banks from holding the resources to pay out their creditors.

No doubt Miss Macdonald is right in saying that if you want to control money supply, you could achieve it by becoming the sole issuing authority. But why should Government want to control money supply? There has been no sign of this for decades, until the rather half-hearted efforts currently being made, and Mrs. Thatcher won't be around for ever. Expanding money supply is very convenient for Government since the process effectively raises money for Government without overt taxation.

I entreat Miss Macdonald to remember that a Government powerful enough to give you all you want is also powerful enough to take it all away. T. G. Arthur,
17, Highfields Road,
Edgbaston, Birmingham.

Runaway money supply

From Mr. T. G. Arthur

Sir—Miss Clare Macdonald (Letters, September 17) in getting down to the basic principles" (for which she has my full support), argues that in order to control money supply, the State must reclaim its rightful role which the banks have usurped, and become the only money-issuing authority. May I respectfully suggest that she reads her history?

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17, Highfields Road,
Edgbaston, Birmingham.

Underpaid nannies

From Mrs. Kate Phylaktis

Sir.—Certain comments need to be made about the letter (September 16) concerning the employment conditions of trained nannies. First, Mrs. Sheppard does not realise that the economy is going through a recession and as a result all vocations are suffering. There is an incredible glut of both trained and untrained nannies. For every advertisement there is at least 100 responses. Being a matter of supply and demand, salaries are therefore low.

Secondly, the NNEB qualification provides one with a minimum knowledge of how to look

but does that mean the police should be left to police themselves? Sir Robert Mark, the previous Commissioner of the Metropolitan Police, believed so, and so strongly that he was prepared to retire early in protest against the setting up of the Police Complaints Board three years ago. In practice the change was minimal: the police have continued to investigate complaints against them, while the Board's role has been to review the results of investigation, making sure, where appropriate, that policemen were disciplined.

In its triennial review, the Board has made a recommendation which would constitute a radical departure: that, for the investigation of the most serious complaints against the police, a specialist group of officers should be created, who would be answerable not to another policeman, but to a lawyer or magistrate. This recommendation is being looked at by a working party, and is reported to have caught Mr. Whitelaw's interest.

But there is a more general point made by the review which is considerably more interesting, and which is addressed to that grey area which lies between incontrovertible wrong-doing and policing policy: "It is clear," it says, "that many complainants regard the possibility of disciplinary action as of secondary importance or are indifferent to it, and see their complaint as directed towards some wider issue which could not be resolved by disciplinary action." A complaint against an officer who is in fact carrying out standing orders, is in reality directed against those standing orders.

This goes to the heart of the problem of policing policy. On the one hand, every serious policeman subscribes in principle to the often-uttered doctrine of policing by consent. Chief Constables may, and in

deed do, differ quite widely in how they interpret this doctrine in practice. But there is widespread adherence to the idea of maintaining the image of the friendly bobby and an equally widespread aversion from anything which would mean the police going down the road taken by the feared paramilitary Compagnies Républicaines de Sécurité (CRS) in France.

On the other hand, Chief Constables jealously guard their operational independence, and in that sense they jealously guard also their right to judge whether and how to secure community consent. Historically, this country has always been concerned to protect police policy from party political interference, whether at local or at national level. But in the process it begins to look as if those necessary links between the police and our democratic institutions may have been weakened below the minimum essential level.

The Home Secretary in general, and police authorities at local level, are nominally responsible for the police, but when the police respond with saturation policing, and take advantage of modern technology to do so, libertarians become very sensitive—perhaps hypersensitive—to the danger that the police are, consciously or



Terry Kirk
Police contain pickets at the recent Isle of Grain power station dispute.

trial disputes, football hooliganism, terrorism. Pure crime has been falling in the last couple of years (not in all categories, of course), but these large-scale policing problems are on the increase.

By definition, when a large-scale disturbance breaks out, it cannot be dealt with by the friendly bobby on his own. But when the police respond with saturation policing, and take advantage of modern technology to do so, libertarians become very sensitive—perhaps hypersensitive—to the danger that the police are, consciously or

unconsciously, edging towards a more quasi-military approach. No doubt these anxieties are, for the time being, and in general, somewhat overdone. What makes it necessary to reconsider the political and constitutional relationship is that the question of public order policing is essentially a political question: political because many public order disturbances have

their roots in politics rather than in crime, even if crimes do also take place.

These public order problems are not going to go away. The fragmentation of society, according to Mr. Whitelaw, is likely to continue, and there will be additional pressures arising from the resentment of ethnic minorities, structural change in the economy, and what he chastely referred to as "greater leisure time" (i.e. the probability of rising structural unemployment).

Characteristically, Mr. Whitelaw does not think that these problems call for any major change in the organisation of the police, but he does think that the existing arrangements should be made to work in a profoundly different way. He asserted—for the first time, so far as I am aware—the Home Secretary's right to "represent to the police the views and requirements of the community as a whole."

Secondly, Mr. Whitelaw said that "it has become increasingly desirable that police authorities should see themselves not just as providers of resources but as a means whereby the Chief Constable

can give account of his policing policy to the democratically elected representatives of the community and, in turn, they can express to him the views of the community on these policies."

This is revolutionary talk, but it may not mean very much unless chief constables take the hint, and seize the opportunity for sharing a political responsibility which is not an essential ingredient in their operational independence for fighting crime.

It is curious, however, that Mr. Whitelaw's speech did not mention the role of the Inspectorate of Constabulary. The logical inference of the triennial review of the Police Complaints Board is that the Chief Inspector should in future not be a policeman, that his function is deemed capable of inspecting himself.

Who knows, perhaps he should even be required to report on the Met? But that is just a descent of my own: it does not appear even in the interstices of the boom-boom of Mr. Whitelaw's Edinburgh speech.

Today's Events

GENERAL

UK: Ford (Europe), Renault, Volkswagen and the European Metalworkers Union are among those giving evidence at the European Parliament's Committee on External Economic Relations public hearing on problems facing the motor industry, Cambridge (to September 24).

I therefore came to the conclusion—with great reluctance but with the full agreement of Sir Henry—that it was unrealistic to expect him to continue to carry the burden of chairing the group's own working party on agriculture in addition to the heavy demands of chairing the Parliament's Committee on Agriculture.

There is no question of Sir Henry or others in the European Democratic Group being "unsympathetic" to a re-examination of the Community's Common Agricultural Policy. Proposals put forward by the group's own working party on agriculture will in due course be considered by the group as a whole, and it will be at that stage that the future policy of the group in this area will be determined. Sir Henry, with his long agricultural background, is deeply respected in the group, and it would be ludicrous to imagine that conclusions will be reached without his views carrying considerable weight.

James Scott-Hopkins, Strasbourg.

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Principles of the Environment gives details of new construction orders for July. Central Statistical Office publishes second quarter provisional figures for gross domestic product.

Prince and Princess Michael of Kent attend ITV 25th anniversary dinner and ball, Grosvenor House, London.

Ambulance Officers conference, Harrogate (to September 23).

International Ceramic Plant, International Franchising Association conference opens, Hilton Hotel, London (to September 24).

Energy conservation debate: The implementation of combined heat and power generation, Building Centre, WCL, 5.30 pm.

International Broadcasting Convention and Exhibition, Metropole Hall, Brighton (to September 25).

Police Superintendents conference opens, Harrogate (to September 25).

John Greenborough gives keynote address at opening of Clean Air conference, Bournemouth (to September 25).

Princess Diana and Prince Charles visit the Royal Horticultural Society's annual flower show, Kensington Olympia, London (to September 25).

Overseas: Mrs. Margaret Thatcher begins official visit to Greece (to September 24).

OFFICIAL STATISTICS

Department of the Environment gives details of new construction orders for July. Central Statistical Office publishes second quarter provisional figures for gross domestic product.

COMPANY MEETINGS

See Financial Diary on page 19.

COMPANY RESULTS

Final dividends: Emiss Lighting Estates Property Investment, A. J. Macklow Group, Park Place Investments, Telefusion.

Overseas: Mrs. Margaret Thatcher begins official visit to Greece (to September 24).

Interim dividends: Beatson Clark, Dickinson Robinson Group, Estates and General Investments, Fisons, Garnier Scottbair, Ransomes Sims and Jefferies, Tarmac.

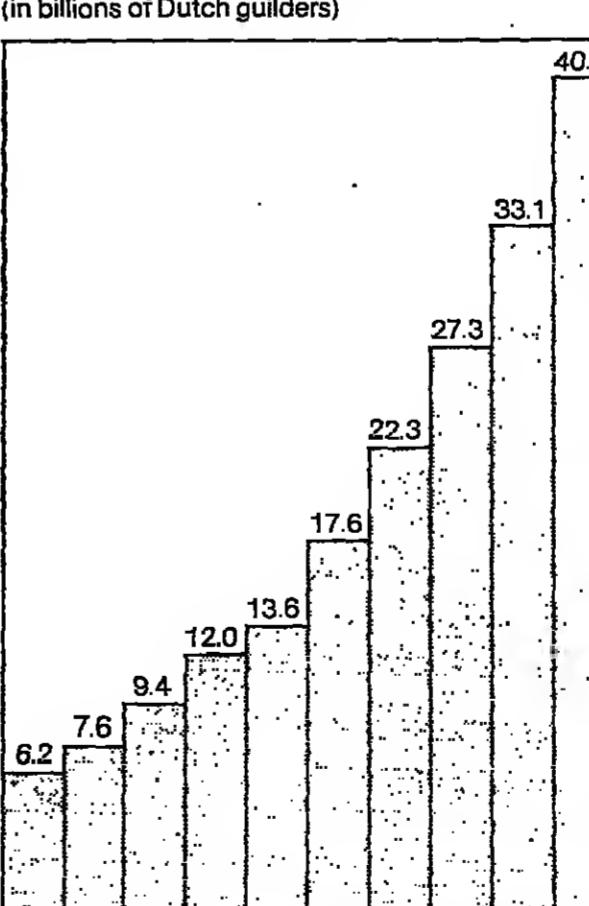
LUNCHTIME MUSIC: London Piano recital by Gillian Spragg St. Lawrence Jewry, Gresham Street, 1.00 pm.

Organ recital by Jonathan Rennert, St. Michael's Cornhill, 1.00 pm.

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27,244

1,596

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UK COMPANY NEWS

Dunlop Malaysian buyers may unite

BY ANDREW FISHER IN LONDON AND WONG SULONG IN KUALA LUMPUR

BOARD MEETINGS

SIGNS are growing in Malaysian business circles that the local buyers who have stealthily built up stakes in Dunlop Holdings are preparing to bring together their stakes prior to coming out into the open.

At the same time, the two UK Department of Trade inspectors appointed to find out the identity of the buyers are spending a week in Malaysia to continue their investigations on the spot. They are due to return on Wednesday and it is hoped their final report will be published next month.

All that is known for certain so far is that Mr. Ghafar Baba, a Malaysian politician and businessman, has been playing a key role in the share buying, which has died down in the past few weeks.

It was disclosed last week that one of Mr. Ghafar's companies, Goodyear Plaza, owned just over 7m Dunlop shares, or 5.3 per cent of the total, following a large purchase by a Goodyear subsidiary, Pergi Malaysia.

Mr. Ghafar himself, a former Agriculture Minister and one of the three vice-presidents of the ruling Malays National Organisation (UMNO), says his companies have been buying into Dunlop because this represents a good investment.

But Malaysian financial circles are sceptical of this and feel that Mr. Ghafar will eventually make some sort of offer, however long he takes. Although Dunlop,

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. The dates indicated are not definitive as to whether a dividend will be paid. The sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interviews: Barton Clark, Dickinson Robinson, Estates and General Investments; Fiona, Garner Scobell, Jersey Electricity, Ransomes Sims and Jeffery Tarnow.

Finals: Emen Lighting, Estates Property Investment, A. and J. Mucklow, Park Place, Telefusion, Tor Invest-

ment Trust, James Walker Goldsmith and Silvermath.

FUTURE DATES

Interviews: Atlas Electric and Gen. Trust, British Waterfront Hold Trust, British Home Stores, British Syphon Industries, Caledonian Robey, Lyle Shipping, Minco & Electronic Machines, Morrisons, Parker Knoll.

Finals:

Beckman (A.), Celtic Haven, Morrisons, Mills and Allen International, Parker Knoll.

whose half-year results on Thursday are likely to show a fall, has been suffering in the UK and continental Europe, its Malaysian estate and industrial interests have been doing well.

Analysts in Kuala Lumpur believe that several groups — possibly as many as 10 — and not entirely related, have been buying Dunlop shares. These are thought to include agencies owned by the wealthy East Malaysian states of Selah and Sarawak. Some Brunei money is said to be involved too.

During the past three weeks, Mr. Ghafar has travelled to East Malaysia, and the tin-mining town of Ipoh, apparently for talks with Malaysian groups holding Dunlop shares. After being bypassed for the post of Deputy Prime Minister in 1976, he resigned as Agriculture Minister and turned to business.

Some Malaysians feel that Mr. Ghafar could probably muster

Houston Oil and Minerals Corporation (Section: Americans).

St. George's Laundry (Worcester) (Industrials), Sea Containers (Shipping), Shaderton Petroleum Corporation (Oil and Gas).

Westland/Utrecht Hypothecbank NV (Banks).

Financial Times:

Atlas Electric and Gen. Trust, British Waterfront Hold Trust, British Home Stores, British Syphon Industries, Caledonian Robey, Lyle Shipping, Minco & Electronic Machines, Morrisons, Parker Knoll.

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Barton Clark, Dickinson Robinson, Estates and General Investments; Fiona, Garner Scobell, Jersey Electricity, Ransomes Sims and Jeffery Tarnow.

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Profits up at Amey Roadstone

Despite a setback in the contracting subsidiary, profits are continuing at Amey Roadstone Corporation in the year to June 30 with turnover up from £361.07m to £430.13m and pre-tax profits of £35.7m against £23.03m.

Mr. J. H. Wood, says in the annual report that again, the objective for the coming year is an increase in profit and he believes this will be achieved.

Bigger loss for Newey

Higher interest charges of £300,750, against £212,663, have pushed Newey Group deeper into the red. For the half year to June 29, 1980, the group incurred a taxable loss of £65,034, compared with a deficit of £22,640.

Last year's figure included a temporary employment subsidy of £219,586.

After a tax charge of £24,321 (£43,288 credit) and an extraordinary credit of £32,093 (£189,160 debit) there was an attributable loss of £57,262 (£188,512). There is again no interim dividend.

The company, which is a wholly-owned subsidiary of William Prynne K.G., manufactures and distributes small-wave.

JOHN BROWN

John Brown and Company has purchased £164,200 of the 6% per cent debenture stock 1984-89 for the half year against £3,200. There was no tax charge for the half year against £3,200.

The six months' surplus includes two months' contribution from Fotherby.

The interim dividend is raised from 0.667p to 0.7337p net.

In their interim statement they say trading conditions are still difficult but with the

Former BSC chief in team behind new oil services group

BY RAY MAUGHAN

TWO DIRECTORS of Glasgow Pavilion have teamed with the former chairman of British Steel, Corporation Sir Morton Findiston, to launch a new oil services group, Branion, which makes its debut on the unlisted securities market this week following the placing of almost 6m shares at 100p per share.

Mr. Michael Abbott, who also heads the construction group Broke and Sons, Mr. Stephen Komlosy and Sir Monk have subscribed for 780,000 of the shares placed. Branion's three subsidiaries were offered to Mr. Abbott about nine months ago from the shrinking stable of UK companies owned by Mr. David Rowlands' Williams Hudson Group.

Branion is forecasting some profits again of £220,000 in the financial year to end-March, 1981, from the Abarthorpe Oilfields Services and Centralube and subsidiaries Arrow Construction Equipment has been committed from the forecast since profits cannot be accurately predicted this year following the award of a five-year contract to supply equipment trailers for the Ministry of Defence. Last year lost £120,000 after writing off £180,000 development costs for the MoD contract.

Abarthorpe manufactures road maintenance equipment and has had a steady record since its foundation in 1972 to reach around £160,000 last year. Centralube's profits, however, are somewhat less predictable given the highly specialist nature of its automated lubrication consoles.

Branion is still waiting to announce the appointment of a managing director and, in the meantime, Sir Monty will combine the role of chief executive with his chairmanship of the company.

Dividend payments will commence as soon as possible, the directors say, and it is probable that its first and final distribution will be made this year.

The Glasgow firm of stockbrokers, Parsons and Co., handled the placing.

LIDSTONE LOSS: DIV. PASSED

Lidstone, the property investment company and butcher, went into the red in the 12 months to July 14, 1980. The company announced a sizeable loss for the period of £51,513, compared with a profit of £22,789 for the previous 53 weeks. Turnover during the year slipped from £87,333 to £86,789.

The loss was struck after

special credits of £16,891 (£15,198) and extraordinary charges of £57,725 (£nil).

After a tax credit of £896, compared with a charge of £22,724, there is a stated loss per 5p share of 4.5p, against earnings of 6.5p. The directors are passing the preference dividend.

100p per share.

Mr. Michael Abbott, who also

heads the construction group

Broke and Sons, Mr. Stephen

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Financial Times Monday September 22 1980

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EP Telephone 01-621 1212

1980 a capitalisation	Company	Last price	Change	Gross price on stock	DY (%)	Yield
2,281	Airprung	50	-1	6.7	15.4	3.1
550	Armitage and Rhodes	22	+1	1.4	6.4	3.1
10,570	Bardon Hill	173	+3	9.7	5.6	3.1
740	County Cars 10.7% Pl.	74	-1	15.3	20.7	4.1
6,090	Embrasol Ord.	97	-1	5.5	5.7	4.1
5,525	Frank Horner	25	-1	1.9	12.0	2.9
1,767	George Blair	83	-1	3.1	2.7	2.1
2,025	Jackson Group	51	+2	6.0	7.4	3.1
16,700	James Burrough	121	+3	7.9	6.5	3.1
3,111	Robert Jenkins	35	-1	31.3	10.2	3.1
3,525	Ronson	150	-1	15.1	1.1	3.1
2,404	Shanklock Ord.	154	-1	1.4	1.4	1.1
2,260	Twofold 15% ULS	83	-1	15.0	18.1	3.1
6,889	Unilever Holdings	100	-1	5.7	6.6	3.1
12,633	Walter Alexander	243	-2	12.1	5.0	4.0
5,671	W. S. Yatton	243	-2	12.1	5.0	4.0

* Accounts not prepared under provisions of SSAP 19.

FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 9.10.80.

Terms (years) 3 4 5 6 7 8 9 10
Interest % 13 13 13 13 13 13 13 13

Companies and Markets

INTERNATIONAL BONDS

INTERNATIONAL CAPITAL MARKETS

BY FRANCIS GHILES

A varied patchwork of issues

DIVERSITY is the name of the game in the Eurobond market of present. Persistent uncertainty about the trend in U.S. interest rates and the true state of that country's economy is keeping investors away from fixed interest rate dollar paper. But rich pastures exist elsewhere and quite a few of them are being extensively grazed at present.

Convertible bonds are one of the favorite hunting grounds: last week two British companies, Taylor Woodrow and the Hanson Trust, and one Japanese company, Nissho Iwai Corporation, decided to issue such paper. Bankers noted with interest that the three managers in the Taylor Woodrow issue were KIIC, Wardley Ltd., and Merrill Lynch, which suggested a broad geographical distribution.

By raising equity in this way, rather than through a rights issue, they hope to broaden the geographical spread of investors holding shares in the company. For the investor it can be a more rewarding way to buy equity than by buying into a

rights issue.

Many recently priced convertible issues, the bulk of which have been arranged for U.S. and Japanese companies, are standing at a premium: the \$1 per cent convertible to 1990 for Tricorp Oil and Gas was quoted at 100-101 on Friday afternoon after the price had fallen below par during the morning—as a result, it appears, from a fair amount of paper being thrown back into the market by some French banks.

Convertible issues are proving so attractive that the first French franc denominated issue of this type for many years was launched, for CIT-Alcatel last week.

Bankers agree that, with Tokyo shares riding high on one of the largest-ever foreign buying sprees of its kind and with the continuing rally on Wall Street, there is no reason to expect a sudden drying-up of this flow.

Arranging such issues, however, is not a risk-free business because perhaps as much as two-thirds of a given issue may be bought up by dealers more

interested in making a fast buck than putting the paper away long term.

The sterling sector attracted one good name last week in the form of Banque Nationale de Paris but a rumoured issue for Euston last Friday did not, in the event materialise. Prices of seasoned issues eased over the week, however.

In the fixed interest rate dollar sector, investor interest is now focused at the shorter end of the maturity spectrum, as witnessed by the two three-year issues announced on Friday for Swidish Export Credit Corporation and Transamerica Financial Corporation.

Both issues are fairly tightly priced, though offering the in-

vestor a more generous yield than 12 per cent (and for GMAC to 1987) launched the week before last, which now stands at a 22 per cent discount from its 99½ per cent issue price.

New issue managers noted that Deutsche Bank, which had declined a management position in the GMAC issue, accepted such a position in the Transamerica issue.

Activity in straight dollar bond trading trailed off at the end of the week but prices edged ahead on Friday despite a number of major U.S. banks raising their prime lending rate by 1 per cent to 12½ per cent. Much of the activity earlier in the week had revolved around swaps but by the middle of the week, the yield disparities consequent upon the price rises of the week before had all but ironed out.

The situation in the Deutsche

Mark sector improved a little at the end of last week after the Bundesbank cut the Lombard rate and announced that it would continue its policy of offering assistance to the money markets. These measures apparently helped Deutsche Bank to sell most of the DM 200m private placement for Australia. They also pushed up the price of the Austria public bond, which had not met with an enthusiastic welcome earlier in the week.

The market, however, needs to be carefully nursed, according to German dealers. They warned that if the German Capital Markets Sub Committee, which meets today, decides on a new issue calendar above DM 500m, prices of seasoned issues could easily slide down again.

Bankers who had a meeting with Mr. Bogoev in London last week say that this credit will be much more of a test of the country's position in the Euro-markets than the bilateral financing. They report that they are encouraged by some of the economic news coming out of Yugoslavia, but many are still cautious about lending to the country in view of their country exposure limits.

Other bankers caution however, that while such a policy might alleviate the difficult market conditions for Brazil temporarily, opportunities to boost borrowing volume in this way are necessarily limited.

According to its central bank governor, Mr. Ksenite Bogoev, Yugoslavia has made considerable progress in arranging bilateral finance to cover its balance of payments deficit over the next three years. The country is also beginning negotiations for a jumbo Euro-credit from U.S., UK, Canadian and Japanese banks as well as institutions in a number of other countries.

However, bankers believe that it would be inappropriate to launch such a large credit too soon after the death sentence passed last week on the dissident, Mr. Kim Dae-Jung.

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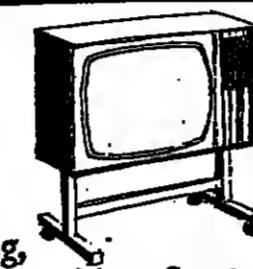
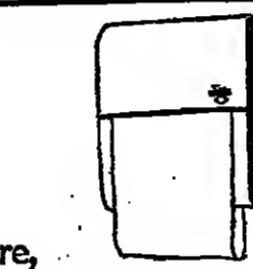
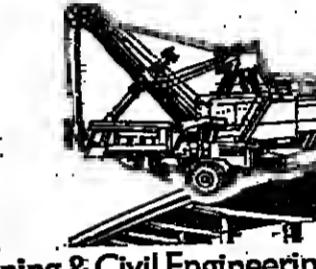
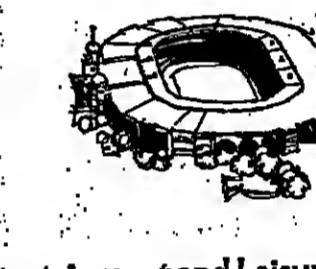
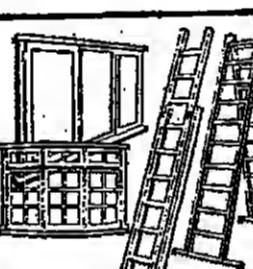
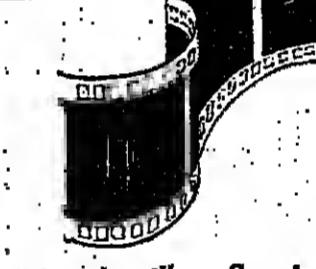
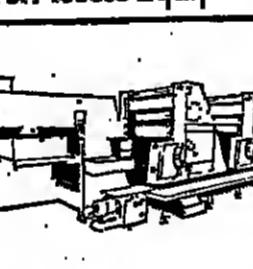
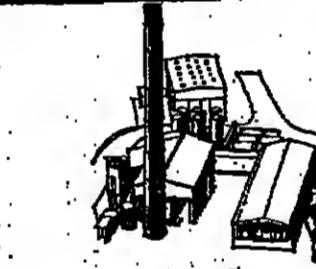
However, bankers believe that it would

WORLD STOCK MARKETS

NEW YORK

BRITISH ELECTRIC TRACTION

Group profit before tax £71,076,000

Canadian Motorways Ltd. Murphy Bros. Ltd. United Transport Company Ltd.		£19,397,000	Freight & Passenger Transport	Birmingham & District Investment Trust Ltd. Electrical and Industrial Investment Co. Ltd. National Electric Construction Co. Ltd.		£4,231,000	General Investments
Rediffusion Ltd. Redifon Ltd.		£13,895,000*	TV Rental, Relay, Overseas Broadcasting, Electronic Manufactures & Music Services	Thames Television Ltd. (50.0% share)		£2,963,000	Independent Television in U.K.
Advance Services Ltd. Richmond Park Laundry Co. Ltd. Initial Services Ltd. (41.9% share)		£11,261,000	Linen Hire, Laundry & Ancillary Services	Murphy Bros. Ltd.		£2,110,000	Mining & Civil Engineering
Eddison Plant Ltd. Grayston Ltd. J. D. White Ltd.		£6,908,000	Plant Hire	Ditchburn Organisation Ltd. Walport Ltd. Wembley Stadium Ltd.		£1,355,000	Entertainment and Leisure
Boulton & Paul Ltd.		£5,905,000	Joinery, Steel Construction & Access Equipment	Humphries Holdings Ltd.		£1,049,000	Films & Television Ancillary Services
Argus Press Holdings Ltd. Electrical Press Ltd.		£4,841,000	Printing & Publishing	Biffa Ltd. Re-Chem International Ltd.		£939,000	Waste Disposal

*Excludes Rediffusion's share of profits of certain fellowsubsidiaries.

Note: All the profits shown above relate to the Companies' activities described and do not include other interests.

Extracts from the Statement by the Chairman, Sir John Spencer Wills

It was not an easy year for industry, which had to face rapidly mounting economic pressures, including high interest rates, and cope with the effects of major strikes in road haulage, engineering, British Steel and Independent Television. Yet, apart from Rediffusion, which continued to mark time, and United Transport and Thames Television, which both turned in lower contributions, our other major interests increased their profits, some of them quite appreciably. In the circumstances, it is disappointing that our pre-tax profit should show no greater progress but the answer is to be found in the high interest rates which ruled during most of the year. Profit, before interest, rose by £12.15 million, to £92.57 million, but an increase in interest charges of just on 70 per cent reduced this improvement to £3.44 million. Relative to this swinging increase in interest, borrowings rose by only 23 per cent during the year.

The broad range of our interests is one of BET's strengths. Our policy is to build up the good businesses by internal growth and selective acquisition of undertakings operating within the range of our present activities. It is the application of this policy rather than the acquisition of new and unrelated businesses which has increased our profit from £41 million to £71 million over the last five years.

The BET Group comprises a number of companies engaged in a wide variety of activities.

**Those activities and the profits earned
from them are shown above, together with
the names of the principal
contributing companies.**

Summary of Results

**BET
GROUP**

Year to 31st March

Profit before taxation
Taxation
Profit after taxation and minority interests
Deferred Ordinary Dividends

1980	1979
£	£
71,076,000	67,640,000
27,600,000	24,481,000
36,303,000	35,458,000
11,263,000	11,138,000

Earnings per 25p Deferred Ordinary Share
Dividend per 25p Deferred Ordinary Share

24.4p	24.1p
7.572p	7.572p

Outlook

It has been my practice for a number of years to give shareholders my personal views on the outcome of the current year. In the light of the country's economic position and the resultant rapid and pronounced changes in business fortunes which have taken place recently, it will come as no surprise that I am not prepared to make a forecast this year. This in no way implies pessimism on my part; it is simply that whatever I may say today, could be rendered significantly misleading in a matter of weeks and be of no use to shareholders. Suffice it to say that the Group is in good shape and well equipped to deal with whatever the future holds.

If you would like a copy of the Report & Accounts please send this coupon to:
The Company Secretary,
The British Electric Traction Company, Ltd.,
Stratton House, Piccadilly, London W1X 6AS.

Name _____

Address _____

Building and Civil Engineering

John Laing wins £12.4m BP contract in Scotland

MAJOR extensions are to be made to BP Petroleum Development's offices in Scotland on the Farburn Industrial Estate at Dyce, Aberdeen.

The contract is worth £12.4m and has gone to John Laing Construction.

The project calls for a six-storey office extension in two blocks, a five-level multi-storey car park, and a part single, part two-storey extension to a staff restaurant. The work is due to begin later this month and is scheduled for completion by December 1982.

Construction of the office blocks, which will provide an additional 8,235 square metres of floor space, will be of reinforced concrete frame with precast concrete cladding. The 750-space car park will be of composite precast and in situ concrete. The restaurant will have a steel frame with concrete casing.

Architects are Mackie Ramsay and Taylor; consulting engineers are W. A. Fairhurst and Partners and Ramsay and Cables; consulting engineers (mechanical and electrical) are Wallace Whittle and Partners; quantity surveyors are W. L. Talbot and Partners.

Down in the south at Ayles-

bury, Bucks, Laing has won a £15m contract for over 50 industrial units.

The contract, awarded by Aylesbury Vale District Council, calls for single-storey units in various sizes and totalling 6,650 square metres at Bearbrook Industrial Precinct. There is to be a phased handover of the units with completion scheduled for September 1981.

Lain Group member Ground Engineering is undertaking site investigation for the fourth stage of the Taff Vale trunk road in Mid-Glamorgan. This contract, awarded by the Welsh Office is worth £50,000.

Down in the south at Ayles-

Awards to Wimpey top £5m

CONTRACTS worth over £5m have been won by Wimpey. The largest, valued at £2.37m, for the city of Kingston upon Hull, north Humberside, is for the erection of 196 dwellings at Rosamond Street. The major part of the contract is to be constructed in Wimpey no fines technique, the remainder in traditional brick construction.

The contract which includes site development and external works (not roads and sewers) is expected to start in October.

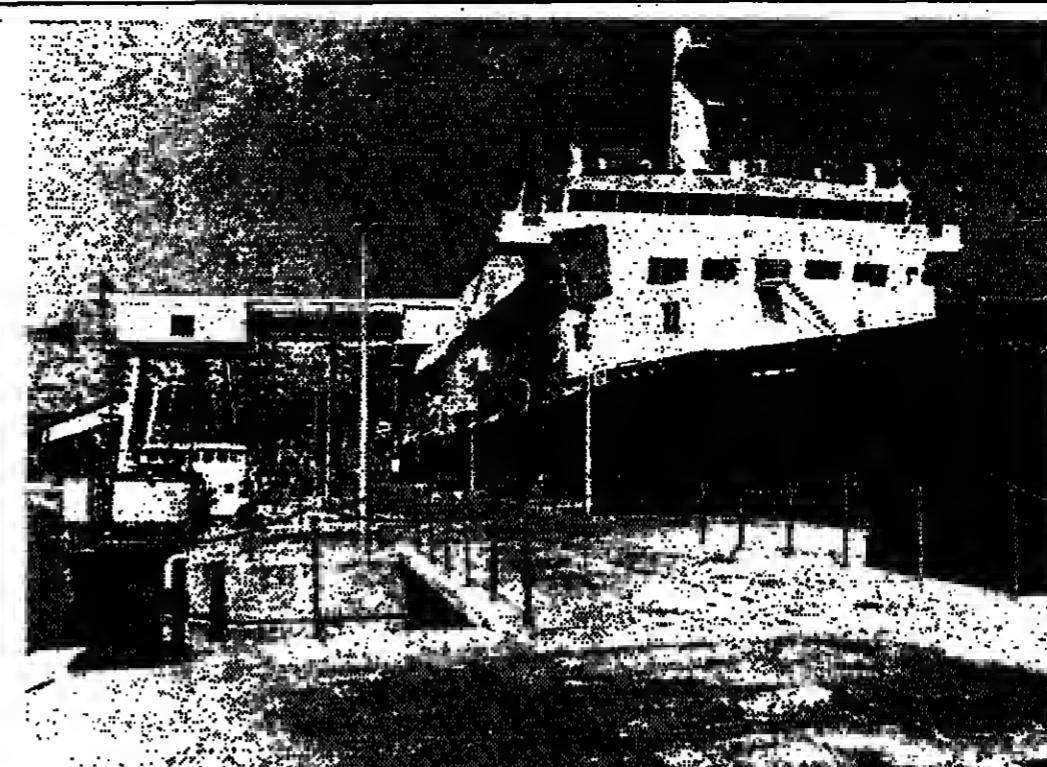
In Kent, Wimpey has won two contracts jointly valued at about £2.1m.

One is for the London Borough of Bexley for which the company is to build 58 two-storey houses in Osborne Road, Belvedere, together with garages, roads and external works. The contract is due to be completed in December 1981.

The other contract is for the National Westminster Bank and is for modernisation and alterations to the latter's High Street, Chatham premises.

Work on this is scheduled for completion in June 1982. The cost is expected to be about £1m.

For English Industrial Estates Corporation, Wimpey is to undertake a £352,000 contract for the construction of an advanced factory at Riverside Park Industrial Estate, Middlesbrough. Other contracts are for ICI (£270,000) for a variety of works at the agricultural division's Billingham works. Cleveland and include tank foundations, plant access road, a two-storey control room, new and refurbished road works and associated minor civil works.



This is the first of two new roll-on/roll-off berths in Dover to have been completed by Mears Contractors. The £7m contract, scheduled for completion in October, will provide Dover Harbour Board's Eastern Docks ferry terminal with two, double width, split level ramps to permit simultaneous vehicle loading and unloading from vessels.

The contract being carried out by Mears is on the site of a previous project undertaken by the company in 1968 when it constructed a hoverport. That facility has been replaced by a new international hoverport terminal also built by Mears which is now operational in the town's Western Docks.

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Housing projects

LOUDBOROUGH builder William Davis has won five contracts totalling more than £2m to undertake modernisation projects for local authorities in the East Midlands.

At Thringstone, Leicestershire, the company is to update 64 houses for North West Leicestershire District Council; 32 houses at Arnold, Nottinghamshire for Gedling Borough Council; 32 houses at Wigston, Leicestershire for the Oadby and Wigston Borough Council; and 38 flats in Nottingham for the City Council.

Fifth project is awarded by Broxtowe Borough Council for the modernisation of 103 dwellings at Stapleford, Nottinghamshire, and covers the seventh phase of a major improvement programme with which the company has been associated on a continuous basis for the past six years.

Gibb office in Wales

A NEW office has been established at 124, Cathedral Road, Cardiff for Sir Alexander Gibb and Partners which has been retained by the Welsh Development Agency as consultant civil engineer for a planning study in Newport, Gwent.

This office is to be under the direction of resident associate, J. B. Allen.

No need to move out

SWEDISH manufactured profiled aluminium bonded to an absorbent underlining called NoConDrop is being used to re-roof a number of dwellings for the Oldham Metropolitan Borough Council without the tenants moving out. This is the first installation in the UK where the NoConDrop, bonded underlining has been specified as an added precaution against condensation.

NoConDrop is a corrugated aluminium profiled building sheet with a coating of condensation-absorbing glass fibre fabric on the underside.

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Teamwork within Wallis is a key contributor to the success of the Group as a whole. Firstly, an impressive labour relations record

(Left) Queen Elizabeth II's Chapel Royal, Hampton Court, Old Palace Yard, London.

has created a solid base for expansion in the eighties.

Secondly, specialist divisions within the Group provide the all important expertise and back-up it needs in times of ever changing priorities and conditions.

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(2) Supervision of civil works of Poultry Farm at Jebel Awlia (also a turn-key job). Tenders for the project have been called for recently.

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TERMS AND CONDITIONS:

(The details are in the document.)

(A) Offers should include information and full details about the consulting firm, including registration, staff list of both permanent and non-permanent and should state clearly names, qualifications, experience, engineering references, duties and guarantees required.

(B) The closing date of offers is twelve o'clock a.m., Wednesday, October 15th, 1980. Tenders should be delivered to the Company Head Office, Fifth Floor, Alata Building, Albra Street, Kartoum.

(C) The Managing Director of Emirates and Sudan Investment Co. Ltd. is not bound to accept the lowest or any other offer.

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APPOINTMENTS

Divisional changes at ACC

ASSOCIATED COMMUNICATIONS CORPORATION has re-organised its records and tapes division. Mr. Louis Benjamin is to relinquish the chairmanship and his directorships of the various Pye Records companies to enable him to assume other responsibilities within the group.

Mr. Jack Gill, Mr. Ellis Kirk and Mr. Walter Woyda will also be retiring from the Boards of the various companies of which they are directors in the records and tapes division, concerned with sound recordings.

Mr. Derek Honey will be managing director of Pye Records Limited which will be renamed Precision Records and Tapes (PRT). Mr. Walter Woyda will continue as managing director of Precision Video.

The principal place of business of PRT is to be moved from ACC House to the Mitcham site but the existing recording studios at ACC House will remain and a new promotion office in the West End will be opened. The business of audio visual recordings will continue to be developed by Precision Video which will become a subsidiary of ITC Enterprises.

Mr. Alan Cornwell will be appointed a director of Pye Records (Holdings) to be renamed PRT (Holdings) and of PRT and certain other companies in the group concerned with audio recordings.

Mr. L. M. McLachlan has been appointed to the Board of ELDER SMITH GOLDSBOROUGH MORTGAGE COMPANY.

M. J. H. Ribbat has been appointed chairman of the CORN EXCHANGE COMPANY.

Mr. J. A. Theophilus has been appointed a director and company secretary of RUSH AND TOMPKINS GROUP.

Mr. J. W. Stevens has been appointed a director of GRINDLAYS BANK in place of Mr. G. A. Costanzo.

Mr. K. E. Welden has been appointed an additional director of MARSHALL CAVENIUS and has become chairman in place of Mr. G. C. Amy, who has resigned from the Board. Mr. M. J. Gorman and Mr. K. Phillips have also been made additional directors.

Mr. Laurie Taylor has been appointed managing director of HARTING ELEKTRONIK, of Biggin Hill. He joins the company from mKlippon Electricals.

Mr. W. P. Wilder has been appointed a director of the ROYAL BANK OF CANADA.

Mr. F. A. J. Berry and Mr. M. Carlisle, executive officials of the SUN LIFE ASSURANCE SOCIETY, have been elected to the Board.

Mr. P. Prashner is resigning his partnership with NORTH-

COTE AND CO., stockbrokers, from September 26 but will remain with the firm as an associate member. Mr. D. R. Bembridge will be taken into partnership on October 1.

A corrected agency announcement states that Mr. T. M. Sodden has been appointed chairman of the IRONMAKING AND STEELMAKING PLANT CONTRACTORS' ASSOCIATION, not Mr. Simden as reported on September 16.

Mr. Tony Smith has been appointed secretary-designate of THE UNIT TRUST ASSOCIATION to succeed Mr. Wilfred Burnett, who will retire on November 7.

From October 1978 to June 1979, Mr. Smith was campaign director of the campaign against building industry nationalisation and his most recent appointment was general secretary of the Federation of Civil Engineering Contractors.

Mr. George H. Smalley will take over from Mr. Colin T. Brooks as president of the NATIONAL FEDERATION OF FRUIT AND POTATO TRADES AT its annual conference which begins in Harrogate on October 2.

Mr. Richard Ford will be appointed a director of TBA INDUSTRIAL PRODUCTS and general manager of that company's beltting division from October 1. He will succeed Mr. Robert Pearce, who retires on January 31, 1981. The parent concern is Turner and Newall.

Mr. R. W. Smith has joined the board of KININMONTH MANAGEMENT and has been appointed chairman of Kinmonth Limited.

CBS Soogs International has appointed Mr. James Ward as managing director of APART MUSIC, CBS's British music publishing division, with effect from October 1. He will be moving from his present position at Virgin Records as director for the legal and business affairs of the Virgin Group.

Occidental PETROLEUM CORPORATION states that Mr. Donald L. Baeder, president and chief operating officer of Hooker Chemical Corporation, has been elected to the new Occidental corporate position of executive vice-president for science and technology. Mr. Baeder will be succeeded as president and chief operating officer of Hooker by Mr. Guy H. Watkins, general manager of the Dow Chemical Company's Louisiana division.

Mr. Marley has formed a company called MARLEY PROPERTIES

with the following Board: Mr. T. P. O'Sullivan (chairman), Mr. R. E. Beveridge (managing director), Mr. E. W. Lansdowne and Mr. J. E. Walker.

Mr. R. L. Cheek has been appointed vice-president of KAISER ALUMINIUM EUROPE INC., Kaiser Aluminum and Chemical Corporation's wholly-owned European subsidiary based in Dusseldorf, West Germany. He will be responsible for the corporation's semi-fabricated aluminum activities in Continental Europe.

Before moving to Europe, Mr. Cheek was in charge of a major portion of Kaiser Aluminum's U.S. fabricating activities as vice-president and general manager of its sheet plate, rod, bar and wire operations.

Mr. John Ellis, 38, has been appointed chief executive of the Norwich-based heating equipment manufacturer, HEATRAE-SADIA HEATING.

Mr. Peter J. Young, formerly Development Surveyor for B.A.T. Stores Holdings, has been appointed Development Acquisitions Surveyor by LESSER LAND.

Mr. D. A. Thornham, at present regional director, City and London East region, has been appointed assistant general manager, corporate finance division, from October 1.

Mr. Leslie Wall, a non-executive director, is to be vice-chairman of the LIVERPOOL DAILY POST, AND ECHO.

Mr. R. W. Smith has joined the board of KININMONTH MANAGEMENT and has been appointed chairman of Kinmonth Limited.

By a resolution passed at the company's extraordinary general meeting on 18th September, 1980, it was decided to increase the company's share capital from Kr. 285,300,400 to Kr. 370,890,400. This increase will be effected through an invitation to subscribe Kr. 57,060,000 new shares - Kr. 12,375,000 A-shares and Kr. 44,683,000 B-shares - at 105% with pre-emptive rights for holders of the company's existing A-shares to subscribe the new A-shares, and for holders of the company's existing B-shares to subscribe the new B-shares. Further, this increase will be effected through an invitation to subscribe Kr. 28,500,000 new B-shares at 250% with pre-emptive rights for holders of the company's existing shares - A-shares as well as B-shares - to subscribe the new B-shares. The subscription period is from 1st to 3rd October, 1980.

Any share amounts not subscribed for on the basis of old shares, are underwritten firm so the subscriptions lodged will be binding in all circumstances.

As stated in the half-yearly report, the Group had a turnover of Kr. 716 mill. in the first half of 1980 compared with Kr. 604 mill. in the first half of 1979.

Income after provisions for depreciation and before taxation amounted to Kr. 99 mill. in the first half of 1980 against Kr. 75 mill. in the first half of 1979. Income after taxation amounted to Kr. 71 mill. against Kr. 57 mill. in the first half of 1979.

Trading conditions during the first half of 1980 have been very good for the Novo Group. The Board of Directors expect that sales for the full year will show a significant increase over last year, and that income before taxation, in the absence of unforeseen circumstances, may rise, at current exchange rates, by 25-35% over 1979.

The Board intends to propose that the 1980 dividend on A-shares be increased from 0.5%, at which level it has been fixed for several years, to 6%, and on B-shares to 13%.

Capital expenditures on production facilities, environmental protection and safety measures amounted to Kr. 75 mill. compared with Kr. 57 mill. in the first half of 1979. Capital expenditures for the whole of 1980 are likely to amount to Kr. 160-170 mill.

The capital expenditure level will be somewhat higher in 1981-82. The growing sales of existing products and the introduction of new products necessitate an expansion of production facilities for the production of pharmaceuticals and enzymes.

An increase of the share capital, together with the development of profits, will produce an appropriate balance between the Group's proprietary capital and its loan capital, seen in the light of plans for expansion.

SUBSCRIPTION AT 105%

Holders of the company's existing B-shares are entitled, for each holding of Kr. 500 old shares, to subscribe Kr. 100 new B-shares at 105%. Subscription at 105% is against delivery of COUPON NO. 3.

SUBSCRIPTION AT 250%

Holders of the company's existing B-shares are entitled, for each holding of Kr. 100 old shares, to subscribe Kr. 100 new B-shares at 250%. Subscription at 250% is against delivery of COUPON NO. 4.

If the shareholder does not want to make use of his subscription right, or if the shareholding is insufficient to entitle him to subscribe, the coupons nos. 3 and 4 may be transferred and used by the transferee for subscription for new shares at 105% and 250% respectively. If the subscription right attached to a coupon is only partially used, the place of subscription will split the coupon in question and deliver a coupon for the unused balance. On expiry of the subscription period on 14th October, 1980, the coupons nos. 3 and 4 become invalid.

Subscription is arranged through

AKTIESELSKABET KØBENHAVNS HANDELSBANK

who are both authorised to receive payments for subscribed amounts and issue interim certificates.

Subscription Day: From Wednesday, 1st October to Tuesday, 14th October, 1980.

Dealing in Subscription Rights: Subscription rights attached to old B-shares - coupon no. 3 to be used for subscribing new B-shares at 105%, and coupon no. 4 for subscribing new B-shares at 250% - are dealt in the Copenhagen Stock Exchange from Friday, 26th September to Thursday, 9th October, 1980.

Places of Subscription:

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Issue Department

6, Frederiksberg Kanal, Copenhagen X

Telephone no.: (+45) 112 86 00 - extension nos. 3163 and 3164

Postal address: 2, Holmens Kanal, DK-1091 Copenhagen X

GUDME RAASCHOU

Investment Banker

13, Østerbrogade

DK-1100 Copenhagen X

Telephone no.: (+45) 113 19 70

Subscription Price: Kr. 44,685,000 new B-shares at 105%.

Kr. 22,542,500 new B-shares at 250%.

Payment: Payment shall be made on subscription. The interim certificates delivered will be exchanged for share certificates later upon further notice.

Denominations of B-Shares: Kr. 4000, Kr. 1000, Kr. 500 and Kr. 100.

Dividends: The newly subscribed shares will carry half dividend for the accounting year 1980.

Domiciles: The company is domiciled in the Borough of Gladstone.

Object: The object of the company is to carry on business as manufacturers of and/or traders in pharmaceutical, chemical and technical products, processes and equipment, and to carry on other business connected therewith at the discretion of the Board of Directors. Further, to carry out and support chemical, medical and technical research, and to undertake investment and financing, including the investment of capital in real property and in undertakings in Denmark and other countries.

Redemption: No shareholder shall be obliged to redeem his shares, in full or in part.

Rights: Before any dividend is recommended, 1/2% out of the year's profits is paid to holders of A-shares and then up to 5% to holders of B-shares. As to the distribution of further dividends - as resolved in general meeting - it applies that the total dividend percentage paid on A-shares may never be higher than the one paid on B-shares. If the company is liquidated, the B-shares have a prior right to be covered for their nominal value, after which a similar distribution will be made for the A-shares.

After this, A-shares and B-shares participate in further distributions on an equal footing in proportion to their nominal value. Apart from this and the regulations on transiability, on pre-emptive rights, to subscribe in connection with capital increases, and on voting rights - cf. below - no shares shall have any special rights.

THURSDAY, SEPTEMBER 24.

COMPANY MEETINGS

Alber Day, 19th, 21st, Newman Street, W.

Wall, EC1 3UJ

Ward, 11th, 13th, 15th, 17th, 19th, 21st, 23rd, 25th, 27th, 29th, 31st, 33rd, 35th, 37th, 39th, 41st, 43rd, 45th, 47th, 49th, 51st, 53rd, 55th, 57th, 59th, 61st, 63rd, 65th, 67th, 69th, 71st, 73rd, 75th, 77th, 79th, 81st, 83rd, 85th, 87th, 89th, 91st, 93rd, 95th, 97th, 99th, 101st, 103rd, 105th, 107th, 109th, 111th, 113th, 115th, 117th, 119th, 121st, 123rd, 125th, 127th, 129th, 131st, 133rd, 135th, 137th, 139th, 141st, 143rd, 145th, 147th, 149th, 151st, 153rd, 155th, 157th, 159th, 161st, 163rd, 165th, 167th, 169th, 171st, 173rd, 175th, 177th, 179th, 181st, 183rd, 185th, 187th, 189th, 191st, 193rd, 195th, 197th, 199th, 201st, 203rd, 205th, 207th, 209th, 211st, 213rd, 215th, 217th, 219th, 221st, 223rd, 225th, 227th, 229th, 231st, 233rd, 235th, 237th, 239th, 241st, 243rd, 245th, 247th, 249th, 251st, 253rd, 255th, 257th, 259th, 261st, 263rd, 265th, 267th, 269th, 271st, 273rd, 275th, 277th, 279th, 281st, 283rd, 285th, 287th, 289th, 291st, 293rd, 295th, 297th, 299th, 301st, 303rd, 305th, 307th, 309th, 311st, 313rd, 315th, 317th, 319th, 321st, 323rd, 325th, 327th, 329th, 331st, 333rd, 335th, 337th, 339th, 341st, 343rd, 345th, 347th, 349th, 351st, 353rd, 355th, 357th, 359th, 361st, 363rd, 365th, 367th, 369th, 371st, 373rd, 375th, 377th, 379th, 381st, 383rd, 385th, 387th, 389th, 391st, 393rd, 395th, 397th, 399th, 401st, 403rd, 405th, 407th, 409th, 411st, 413rd, 415th, 417th, 419th, 421st, 423rd, 425th, 427th, 429th, 431st, 433rd, 435th, 437th, 439th, 441st, 443rd, 445th, 447th, 449th, 451st, 453rd, 455th, 457th, 459th, 461st, 463rd, 465th, 467th, 469th, 471st, 473rd, 475th, 477th, 479th, 481st, 483rd, 485th, 487th, 489th, 491st, 493rd, 495th, 497th, 499th, 501st, 503rd, 505th, 507th, 509th, 511st, 513rd, 515th, 517th, 519th, 521st, 523rd, 525th, 527th, 529th, 531st, 533rd, 535th, 537th, 539th, 541st, 543rd, 545th, 547th, 549th, 551st, 553rd, 555th, 557th, 559th, 561st, 563rd, 565th, 567th, 569th, 571st, 573rd, 575th, 577th, 579th, 581st, 583rd, 585th, 587th, 589th, 591st, 593rd, 595th, 597th, 599th, 601st, 603rd, 605th, 607th, 609th, 611st, 613rd, 615th, 617th, 619th, 621st, 623rd, 625th, 627th, 629th, 631st, 633rd, 635th, 637th, 639th, 641st, 643rd, 645th, 647th, 649th, 651st, 653rd, 655th, 657th, 659th, 661st, 663rd, 665th, 667th, 669th, 671st, 673rd, 675th, 677th, 679th, 681st, 683rd, 685th, 687th, 689th, 691st, 693rd, 695th, 697th, 699th, 701st, 703rd, 705th, 707th, 709th, 711st, 713rd, 715th, 717th, 719th,

INTL. COMPANIES & FINANCE PENDING DIVIDENDS

Harvester exercises Daf option

By John Griffiths

INTERNATIONAL Harvester has exercised a long standing option to buy a further 44 per cent stake in Daf, the Dutch truckmaker, bringing IH's holding to 37½ per cent.

Its acquisition of the shares from Daf's founding Van Doorn family makes the Chicago-based company joint largest shareholders with the Van Doornes, who had held 42 per cent of Daf since the start of the 1970s when IH first took up its holding.

IH is intent on establishing itself as a pan European truck force.

But despite the joint holding a Daf, the two companies have been on very well and was originally expected until recently that IH would drop its Daf stake in favour of expansion through Seddon Atkinson, the British heavy truck maker which it owns, or else by its proposals to over Enasa, the Spanish truck maker. IH has said it will announce whether it will proceed with the Enasa takeover by the end of the month—a deal which also provides for the setting up of a plant in Spain to make 100,000 engines a year.

Daf itself embarked at the end of last year on talks with Peugeot SA about possible cooperation in truck manufacturing in Europe, following Peugeot's acquisition of the British Dodge trucks operation as part of the Chrysler takeover.

An agreement was expected in the spring. But the talks appeared to run into difficulties when IH indicated it was also interested in playing a role in any operation set up by Daf and Dodge. Should Peugeot have cooled to the idea, as now seems possible, IH is still left—at least for the moment—with three possible avenues to expansion intact.

Profits setback for Esso Malaysian

BY WONG SULONG IN KUALA LUMPUR

ESSE MALAYSIAN reports a sharp fall in first half 1980 profits from 12.6m ringgit (\$3.85m), after tax. The company blamed the sharp increases in the price of imported crude oil and its inability to recover costs.

The price of Saudi Arabian crude oil increased by 56 per cent between last November and April 1980, Esso explained. During that period, the Malaysian Government only allowed a partial recovery of costs through price increases, and "additional substantial relief" was not forthcoming until August when a price increase for petroleum products was allowed.

Petroleum product sales were down from the same period last year due to lower contracts for imported fuel oil, but crude runs at the refinery were slightly up. Earnings from the ammonia business were weak. Interim dividends are being

maintained at 25 per cent for Ordinary shares and 6 per cent for Preference shares.

• PUBLIC BANK increased after-tax profit by 90 per cent to 4.46m ringgit in the first-half in June. Group deposits rose by 25 per cent to 7.35m ringgit, while loans and advances were up 28 per cent to 5.43m ringgit.

In previous years, the group's subsidiary, Public Finance, has recorded the steepest rates of profit growth, but this time, it was the bank itself that has impressed with a 100 per cent rise in after-tax profit to 1.28m ringgit. Public Finance increased net profit by 55 per cent to 175.73m.

The bank has been given approval by the Malaysian authorities to set up three more branches, while Public Finance has also been allowed to set up two more branches.

The second half profit performance is forecast to be "equally good."

Interfood lifts dividend

BY OUR ZURICH CORRESPONDENT

DIVIDEND of Interfood, the Swiss holding company which owns the Suedzucker and Tobler chocolate concerns, is to be increased to 23 per cent for 1979, compared to 22 per cent, and is represented by the distribution of SwFr 23 per share of SwFr 100 nominal value and SwFr 115 per share of SwFr 500 nominal value.

Consolidated profits rose by 5.7 per cent to SwFr 14.02m (\$3.57m) last year after a rise in turnover from SwFr 1.22bn to SwFr 1.34bn (\$312m).

The group sees good prospects in the confectionery sector and plans further moves to expand its presence abroad. Earlier this year Interfood acquired a stake in the Belgian company Chocolaterie Callebaut and took over the U.S. producer, Andes Candies.

• Metallwaren-Holding recommends payment for the year ended June 30 of a dividend of SwFr 20 per share following a 30 per cent rise in earnings to SwFr 320,000 (\$196.520).

Group turnover went up 4.9 per cent to SwFr 1.26m, most of which came from the Zug-based manufacturer of household appliances and metal goods Verzinkerei.

Swiss cut new issue volume

By John Wicks in Zurich

THE SWISS CAPITAL MARKET Commission has cut back its proposed new issue volume for the fourth quarter of this year. The total new issue sum has been fixed at a maximum of SwFr 2.35bn (\$1.44bn). Of this, SwFr 1.9bn will represent new money and SwFr 400m refinancing.

Turnover on the Zurich Stock Exchange continues to rise. For the first eight months of this year, the overall total is SwFr 81.3bn or 3.8 per cent up on the figure for January-August, 1979. The number of bargains rose from 175.73m to 195.92m.

On the Basle Bourse, turnover was down slightly from SwFr 17.5bn to SwFr 17.4bn for the period, though bargains improved from 55,266 to 57,723. The Geneva Stock Exchange, which does not publish turnover, showed a rise in bargains from 57,234 in 61,236 in its first seven months.

• An unchanged 7 per cent dividend is to be paid by Intershop Holding, the Zurich-based property development company, for the year ended March 31. This follows a rise in net profits of 11.9 per cent to SwFr 4.25m (\$2.6m). The company specialises in the development of shopping centres and other commercial premises.

Intershop now has almost 30 per cent of its investments in the U.S. and sees the expansion of its portfolio there as "virtually complete."

All countries in which Intershop has assets showed improved results, notably France, where good earnings were recorded by Interbal SA, a major French developer in the confectionery sector and which the Zurich company holds a minority interest.

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shop has assets showed improved results, notably France, where good earnings were recorded by Interbal SA, a major French developer in the confectionery sector and which the Zurich company holds a minority interest.

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus *) have been officially published. It should be emphasised that the dividends to be declared will not necessarily be at the amounts or rates per cent shown in the column headed "Announcement last year."

Announcement last year Date announcement last year

*Amal Metal	Sept. 25	Int. 3.0	Hawker Siddeley	Oct. 15	Int. 3.0
*APV	Sept. 25	Int. 2.8	*Howden	Sept. 25	Int. 3.5
*Armstrong Equipment	Sept. 24	Final 1.72	*Ibastec	Oct. 3	Int. 1%
Assoc. Biscuit	Oct. 9	Int. 2	Johansson	Oct. 3	Int. 1%
Bank of Scotland	Sept. 23	Int. 7.25	Kleinwort Benson	Sept. 23	Int. 2.5
Barton Devs.	Sept. 22	Int. 7.35	*Laing (U.)	Sept. 10	Int. 1.0
Borwin Hedge	Sept. 1	Int. 1	*Laing Proprietary	Oct. 8	Int. 1.25
Barkley Hamro	Sept. 25	Int. 2.5	Marks and Spencer	Oct. 18	Int. 1.5
Batch. Home Stores	Oct. 22	Int. 3.5	Miner	Oct. 11	Int. 2.75
Brooks Inds.	Oct. 18	Final 2.035	Mowlem (U.)	Oct. 1	Int. 1.75
Cape Inds.	Oct. 7	Int. 2.6	*Ransomes Sims & Jefferis	Sept. 22	Int. 3.14
Combined Eng. Stores	Oct. 22	Int. 3.5	*Ready Mixed Concrete	Sept. 30	Int. 3.35
Empire Stores	Oct. 10	Int. 2.75	Rockway	Sept. 12	Int. 2.25
Fay (Jan.)	Oct. 8	Int. 2.75	Rowby Portfolios	Oct. 12	Int. 2.0
Fosroc	Sept. 22	Int. 6.855	*United Newspapers	Sept. 23	Int. 2.0
Miners	Oct. 1	Int. 2.55	Vickram	Sept. 25	Int. 1.5
Freighters	Oct. 22	Int. 1.5	*Wimpey (U.)	Sept. 30	Int. 0.8
Globo	Oct. 8	Final 11	Yates	Sept. 25	Int. 0.75
Hill Engng.	Sept. 29	Int. 3.1	Yates since made	1	£ Tax free.
Holland	Sept. 23	Int. 1.25	Yates since made	1	5 scrip forecast.
Harris	Oct. 2	Int. 4	Yates since made	1	5 scrip forecast.

* Board meeting estimated. 1 Right issue since made. 2 Tax free. 3 Scrip issue since made. 4 Forecast.

Financial Times Monday September 22 1980

WE THE LIMBLESS, LOOK TO YOU FOR HELP

We come from Korea, Malaya, Aden, Cyprus... and from Ulster. From keeping the peace no less than five war limbless look to you for help.

And you can help, by helping our Association, BLESMA (the British Limbless Ex-Service Men's Association) looks after the limbless from all the Services. It helps with advice and encouragement, to overcome the shock of losing arms, or legs or an eye. It sees that red tape does not stand in the way of the right entitlement to pension. And, for severely handicapped and the elderly, it provides Residential Homes where they can live in peace and dignity.

Help BLESMA, please. We need money desperately. And, we promise you not a penny of it will be wasted.

British Limbless Ex-Service Men's Association
HEADQUARTERS: 100, BIRMINGHAM ROAD, BIRMINGHAM, ENGLAND, B10 3JG. Tel: 01-622 9192.
CORAL INDEX: Close 492-493 (-3)

UNIT TRUST SERVICE

OFFSHORE & OVERSEAS—contd.

Great First Mortgag. (Germany) Ltd.	P.O. Box 20, St. Peter, Jersey	0481 2204
Great West Mortgag. (U.K.) Ltd.	P.O. Box 20, St. Peter, Jersey	0481 2204
Great West Mortgag. (U.S.A.) Ltd.	P.O. Box 20, St. Peter, Jersey	0481 2204
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Great West Mortgag. (U.K.) Ltd.	P.O. Box 20,	

AUTHORISED UNIT TRUSTS

Ashley	Unit	Inv.	Outstanding	Value
2-20	Gateshouse Rd.	Aylesbury	0296 5940	
Mary Amer. Unit	Tst.	152		2.55
Mary Capital		154	1.5	2.54
Mary General		154	1.7	2.54
Mary G. & F.T. Tst.	1112	192	11.5	11.45
Mary Income		154	0.5	0.15
Mary M.W.B.S. Tst.	153	96	0.5	0.76
Mary Inv. Tst. Past	152.5	51.56	—	4.85
Mary Prog. Inv.	152.5	89.5	1.0	4.85
<hr/>				
James Harvey & Sons	Unit	Tst.	Mgrs.	
5, Caversham	London	EC3V 3EP	01-623 6314	
WHR G.P. Trust	—	92.5	97.4	0.5 12.50
<hr/>				
Wood Mansions	Unit	(a)		
1, Wood Mansions	London	SW1A 1JL	01-730 1222	
Wood Mansions Inv.		154	1.5	2.54
Wood Mount High Inc.		154	1.5	2.54
Recovery		157	0.5	0.77
G.M. Trust		154.7	4.75	0.1 12.39
<hr/>				
Weekly closing day-Wednesday.				
<hr/>				
Crescent	Unit	Tst.	Mgrs.	Ltd.
(a)(g)				
4, Mitchell Cres.	Edinburgh	3	031-226 4951	
Cres. Amer. Fd		153	28.1	0.1 0.98
Cres. Internat'l		150	75.1	0.1 2.51
Cres. High. Oxf.		152.4	45.7	0.4 10.64
Cres. Reserves		151	55.1	0.4 1.44
Cres. Tokyo		153.6	25.04	0.1 0.85
<hr/>				
Dartington	Unit	Tst.	Mgt.	Ltd.
<hr/>				
Bridge Chambers	Barnstaple	Devon	0271 763284	
Total Perf. Unit	Tst. 1241	25.5	1.1	12.10
<hr/>				
Non-Residential	Unit	Fund	Managers	
<hr/>				

UNIT TRUST INFORMATION SERVICE

Group (x)(y)(z)	Page	Description	Price	Yield
Tower Hill, EC3R 6BQ	01-625 4588	Also See: Exchange, Deposits		
Recovery	0.5			
Units	0.5			
Units	126-208			
Units	127-2			
Units	128-2			
Growth	129-2			
Growth	130-2			
Growth	131-2			
Units	132-2			
Units	133-2			
Units	134-2			
Units	135-2			
Units	136-2			
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Units	359-2			

Continued on previous page



FT SHARE INFORMATION SERVICE

LOANS

Interest Date

Stock

P/E

Lst

Yld

Int.

Bal.

INDUSTRIALS—Continued

INSURANCE—Continued

	Stock	Price	1st H	2nd H	3rd H	4th H
Edu. Gen. Inv. 10p.	24	—	—	—	—	—
Entde. UK 9% Cen.	£222	12	—	—	—	—
Equity & Law Sp.	332	12	11.0	—	—	—
Gen. Accident...	366	12	11.2	—	—	—
G.R.E.	366	12	11.3	—	—	—
Hambro Life Sp.	307	24	7.2	—	—	—
Health (C.E.) 20p.	222	12	5.66	2.2	—	—
Hongk Robinson.	136	12	5.7	2.2	—	—
Hovis (A.) 10p.	103	12	7.0	1.7	—	—
Do. Warrants...	257	12	—	—	—	—
Legal & General...	252	12	7.6	—	—	—
Lloyds & Man. 5p.	220	24	8.75	—	—	—
Lombard United 10p.	158	12	9.0	2.3	—	—
Macmillan's 51	282	12	24.05	6.60	—	—
Mineet Holdings 20p.	112	12	4.47	2.0	—	—
Norw. (Davis) 20p.	124	12	4.0	4	—	—
Pearl Sp.	436	12	17.0	—	—	—
Pearson Peabody 51	312	12	11.3	—	—	—
Prov. Provident 20p.	204	12	10.2	—	—	—
Prudential 265	265	12	19.5	—	—	—
Refugee 5p.	240	12	10.6	—	—	—
Royal 480	480	12	12.5	—	—	—
Scdwick 10p.	130	12	5.0	2.1	—	—
Shuttlehouse 92	92	12	4.52	2.1	—	—
Stewart Wh. 20p.	260	12	12.0	2.0	—	—
Sun Alliance 51	306	12	28.0	—	—	—
Sun Life 5p.	235	12	17.3	—	—	—
Taipei Mar. EDR	566	12	25.3	10.0	—	—
May Trade Indemnity	219	12	14.6	5.6	—	—
Travellers 52.50	517%	12	10.7	5.48	—	—
Whit's Faber	260	12	11.0	1.8	—	—

PROPERTY—Continued

	Stock	Price	Last	Net
Sept.	Daejan (Hides)	163	28.7	3.5
Feb.	Dares Estates 10p.	211/2	28.4	11.3
Dec.	Dorrington 10p.	306	4.0	—
Dec.	E&S Agency	125	30.4	1.0
June	E&S. Gen. 20p.	49	12.5	1.4
Nov.	Ests. Prop. Inv.	174	8.10	F6.0
Aug.	Evans Leeds	146	14.7	3.0
Dec.	Fairview Est. 10p	302	14.4	17.91
May	Fed. Land	86	14.6	13.15
	Finance & Ind. 10p.	21	30.6	1.5
Sept.	Gt. Portland 50p.	234/2	28.7	H5.0
Apr.	Green (R) 10p.	60	24.3	70.87
	Greencoast 5p.	141/2	127.5	—
January	Greycoat Ests. 10p.	152	1.9	0.32
	Hammerton 'A'	565	12.5	M9.0
	Hanbury Ind. Tr. 20p.	27	117.6	—
Oct.	Hastemere 10p.	574	26.7	5.7
Mar.	H.W. Land HKCS	152/2	16.4	M46c
Sept.	Imvy Property	800	1.9	7.5
	Jernym Invest.	80	1.9	1.62
Nov.	Kent (M.P.) 10p.	82	22.10	H1.37
	Laycock Estates 10p.	41/2	374	—
Nov.	Lalg Prop. 'A'	194	22.10	3.3
Oct.	Land Invest.	63d	15.9	1.0
	Land Sects. 50c.	326	16.4	7.8
Sept.	Lea Spec. Conv. 'B'	249	24.9	0.57%
Sept.	Lea. 60% Conv. 'B'	249	25.2	0.67%
Sept.	Lea. 60% Conv. 'C'	221	25.2	0.10%
Nov.	Law Land 20p.	85	12.5	1.25
Mar.	Land Lease 50c.	204	14.2	0.39%
June	Land Prop. 10p.	398	12.5	1.61
Dec.	Land Shop Prop.	100	24.3	15.05
Sept.	Linton Higs. 20p.	251	28.1	3.1
June	MEPC	247	16.6	15.0
	Marlborough 5p.	43	16.5	0.13
January	Marter Estates	105	14.1	H2.0
	McInverney 10p.	267	22.7	22.03
Oct.	Melkay Sects. 20p.	108	14.4	H2.7
Mar.	Mountcraig	—	24.9	3.0
Aug.	Mounthill Sp.	152	16.6	2.4
	Musician 20p.	208	12.5	H2.24
Feb.	North Brit. Prop.	153	19.11	H2.8
Jan.	Peachey	165	14.4	13.0
July	Prop. Hdg. & Inv.	156	14.7	2.8
Aug.	Prop. Part. Ship.	213	14.7	4.5
July	Prop. & Rev.	182	30.6	2.55
Oct.	Prop. Sec. Inv 50c.	235	1.9	H1.38
	Rapkin Prop. Sp.	64	374	—
	Regestan	32	674	—
Oct.	Regional Prop.	142	1.9	1.9
Oct.	Do. 'A'	141	1.9	1.9
June	Push & Tampions	240	12.3	3.75
December	Samuel Props.	141	121.0	H1.5
Jan.	Soc. Metalop. 20p.	137	38.6	12.5
Oct.	Second City 10p.	701/2	24.3	2.22
May	Slough Ests.	149	1.9	12.3
Dec.	St. 60% Conv. '90	2280	19.11	0.10%
	Da. 5% Kt. 91-94	1332	—	0.8%
Aug.	Stock Convert.	326	15.9	13.21
September	Swire Prop. SHCL	78	—	0.42%
October	Town Centre	65	10.12	10.67
Nov.	Town & City 10p.	260	16.7	0.01
	Tr. Bradford Park.	159	24.3	6.0
—	Trust of Prop. Sp.	161/2	—	—
April	Utd. Real Prop.	448	21.2	6.0
Sept.	Warner Estate.	292	450	15.0
Oct.	Wenford Inv. 20p.	450	11.8	9.0
	Weridale DFL2L	221/2	—	M0.04%
Dec.	Winton & Cty P.	56	10.3	3.0
	Wimister P. 20p.	43	37.5	—
Oct.	Winston Ests.	52d	15.9	M0.75

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